



### **GOAL AND BOUNDARIES OF THE REPORT**

The goal of this integrated annual report is to provide the reader with complete information about all significant elements and directions of our activities.

Welcome to the pages of the annual report of Samruk-Kazyna Ondeu, which includes a sustainability report.

This report provides answers to the questions about the Company's activities listed below:

- What is the business of the Company and its subsidiaries?
- What results has the SK Ondeu group achieved in 2023?
- What is the Company's business model?
- What are the most important goals and objectives of the Company and how does it intend to achieve and implement them?
- What are the plans for the future in accordance with the Company's Development Strategy?

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### ADDRESS OF THE CHAIRMAN OF THE SUPERVISORY BOARD

#### Dear participant, investors and partners!

Let us present to your attention the integrated Annual Report of Samruk-Kazyna Ondeu LLP, which contains information on the main results of operations, key events and financial results for 2023, as well as on strategic priorities and prospects for further development of the Company.

One of the main tasks of SK Ondeu LLP today is to attract investments in the development of the chemical industry in Kazakhstan, in this regard, we are actively searching for new partners, strategic investors and developing cooperation with key industry players. In accordance with the long-term Development Strategy of SK Ondeu LLP for 2023-2032, in 2023 the Company's activities were focused on upgrading the portfolio of projects in key areas of development: fertilizers for agriculture, petrochemicals and special chemicals.



KOROTKOV IVAN FYEDOROVICH

paid to the Sole Participant for the first time, which subsidiaries; in 2023, we visited SSAP LLP, KUS LLP, indicates the Company's ability to constantly improve, Polymer Production LLP. On the territory of the NIPT SEZ, develop and adapt to changing market conditions.

The Company's revenue amounted to KZT33.7 billion, and inspected the site intended for the expansion of the FBITDA reached K7T5.2 billion.

At the same time, we pay attention not only to financial indicators. In our Development Strategy, we have set the task of adhering to the principles of ESG with a focus on occupational safety, industrial safety and environmental care. We pay special attention to the strategy in the field of HR development, improving the selection of projects considering the minimum impact on the environment, and underway to improve working conditions, introduce innovative safety systems, develop and implement personnel development programs, as well as implement R&D projects.

In 2023, dividends in the amount of KZT2.9 billion were The Supervisory Board continues the practice of visiting inspected the progress Butadiene LLP project, and on the territory of SSAP LLP, we sulfuric acid plant.

> A high-quality corporate governance system and an effective Supervisory Board are the most important conditions for the long-term sustainable development of a modern company. In 2023, the Supervisory Board has assessed the activities, which identified aspects for developing and improving.

We have set many ambitious plans and tasks for 2024, and the R&D development. In this direction, active work is I am sure that with the support and efforts of professionals who are working in the Company, we will do everything possible to take a worthy place in the chemical industry of the Republic of Kazakhstan.

> On behalf of the Supervisory Board of the Partnership, I would like to express my gratitude to the Management Board, the staff, and the Sole Participant for their joint efforts to develop and establish SK Ondeu LLP.

> > Sincerely yours, Chairman of the Supervisory Board I. Korotkov



### ADDRESS OF THE CHIEF **EXECUTIVE OFFICER**

#### Dear colleagues, partners, stakeholders and investors!

Let us present to your attention the Integrated Annual Report of SK Ondeu LLP for 2023, in which you can get acquainted with our achievements and important points of activity, taking into account economic, environmental, social and other aspects.

During 2023, SK Ondeu LLP continued its activities with an emphasis on the implementation of tasks defined by the Development Strategy for 2023-2032. So, in terms of creating new production facilities, we continued to work on projects for the production of sulfuric acid, butadiene, ammonium sulfate, as well as agricultural fertilizers, as part of the reorientation of production of our subsidiary, CHEM-Plus LLP.

Speaking about results of the year, I would like to note successful results of SSAP LLP - despite the delay in Q1, by the end of 2023 the plant exceeded the plan for the production and sale of sulfuric acid and reached a record net profit for KZT1.7 billion.

In order to meet the growing demand for sulfuric acid in Kazakhstan, our team is actively working on a project to expand the SSAP LLP plant twice and implement another project for the production of sulfuric acid in Turkestan region by 800 thousand tons for needs of the uranium industry.



Chief Executive Officer **MAULETOV DANIYAR NURLANOVICH** 

SK Ondeu LLP and Tatneft PJSC are working together. The priority for SK Ondeu LLP remains the health and on a project for the production of butadiene and its safety of the staff. We are doing intensive work in derivatives. In 2023, an important decision was taken relation to the occupational safety and for the last on the project implementation strategy, and work is three years, the injury rate with loss of working time currently underway to select a supplier for the design (LTIF) has been maintained at 0. and supply of equipment (EP).

In order to ensure synergy of petrochemical cluster issues of sustainable development - ecology, gender projects as part of a single gas chemical complex in equality, and social well-being of employees. So, we Atyrau region, the polymer production project of Polymer Production LLP was realized in December 2023 to JSC NC KazMunayGas.

Innovation and investment in R&D play a key role in the corporate center and subsidiaries, the "Young the sustainable development of the chemical industry. Chemist" competition was held, industrial relations Therefore, we actively cooperate with the scientific (IR) standards are being introduced. community to conduct joint research in the chemical On behalf of the SK Ondeu top management team, I field. In 2023, the implementation of three R&D express confidence that with the support of the Sole projects approved by the Scientific and Technical Participant, investors and partners, our Company will Council of Samruk-Kazyna JSC began. These projects continue to develop the country's chemical industry, offer innovative solutions to environmental and achieving planned performance results and increasing agricultural problems.

The perimeter of our special attention also includes joined the Gender Equality program aimed at increasing the proportion of women in management bodies, the Green Office concept was introduced in

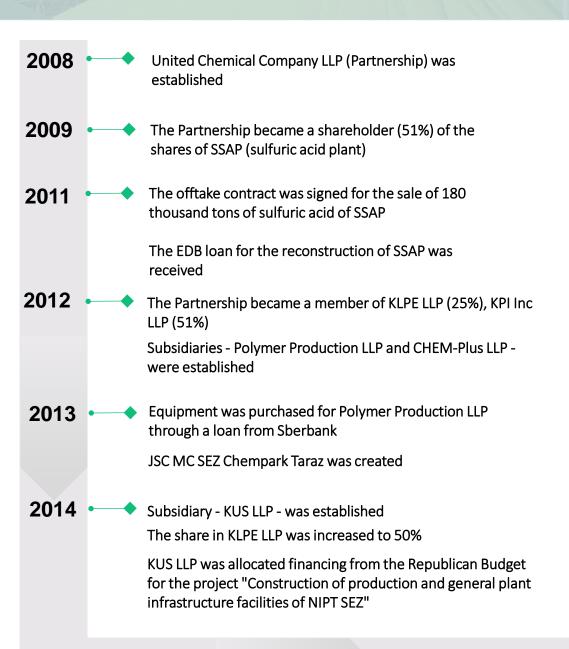
the investment attractiveness of the Company for all stakeholders.

> Sincerely yours, **Chief Executive Officer** D. Mauletov

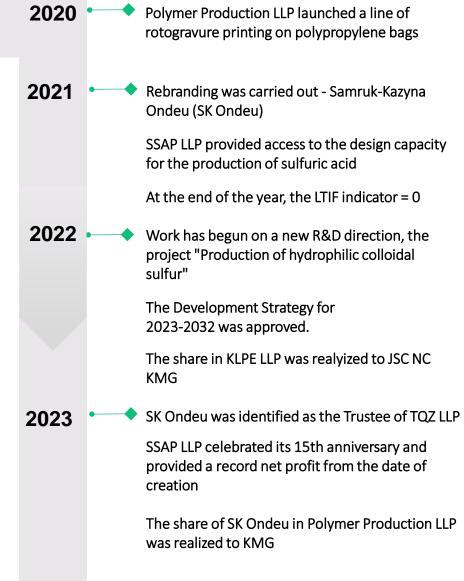




### 15 YEARS OF ACTIVITY



| 2019     | 90% of the shares of Chempark Taraz SEZ were transferred to state ownership                                                                       |   |
|----------|---------------------------------------------------------------------------------------------------------------------------------------------------|---|
|          | CHEM-plus LLP launched a formulation complex                                                                                                      |   |
|          | KUS LLP launched a gas turbine power plant (GTPP) and a high-voltage line                                                                         |   |
| 2018 • • | The Partnership's share in KPI Inc LLP was increased to 99%                                                                                       |   |
| 2010     | CHEM-plus LLP received a license for the production and sale of pesticides                                                                        |   |
|          | Subsidiary - Silleno LLP - was established                                                                                                        |   |
| 2017     | KPI Inc. LLP received the conclusion of the State Expertise on the DED of the "Construction of the first integrated gas chemical complex" project |   |
| 2016     | Polymer Production LLP launched a line of BOPP films                                                                                              |   |
|          | A loan from the Development Bank of China was received for the construction of the KPI project                                                    | 4 |
|          | 50% stake of LG Chem in KLPE LLP was redeemed. The share amounted to 75%                                                                          |   |
| 2015     | Polymer Production LLP has launched the production of polypropylene bags and films                                                                |   |
|          | The SSAP sulfuric acid plant was put into operation                                                                                               |   |
|          |                                                                                                                                                   |   |



Achievements and



### **COMPANY IN FIGURES**



#### was produced

- 193.4 thousand tons of sulfuric acid
- 1 995 625 tons kWh of electricity
- 1 640 223 m3 of water
- 17.7 tons of BOP film
- 4.7 million of PP bags



- KZT33.7 billion revenue
- KZT5.2 billion EBITDA
- For the first time in the Company's history, dividends for KZT2.9 billion were paid



- 1. The Green Office concept was introduced
- 2. 430 behavioral safety audits were held
- 3. The implementation of the Lean Manufacturing project was begun on the basis of SSAP LLP, developed by the 7 Kadam participants
- 4. The share of women in the Supervisory Boards of subsidiaries was 25% and 33.3%
- 5. The LTIF for the SK Ondeu LLP group of companies was 0
- 6. The integrated sustainability report became the winner in the nomination "Best Annual Report of a Non-Public Company for 2022" according to KASE. It ranked 2nd in terms of ESG information disclosure among companies from other industries according to PwC Kazakhstan







SK Ondeu organized a conference on the topic:
"Chemical industry: trends, prospects and opportunities"

**February** 

The Annual Report of SK Ondeu became the winner of the KASE competition in the nomination "Best Annual Report of a Non-Public Company for 2021"

March

A number of management communication meetings were held with production employees of subsidiaries CHEM-plus LLP has shipped herbicides for the sowing season and took part in the Agro Kyzylzhar 2023 exhibition, timed to coincide with the sowing campaign

**April** 

May

Daniyar Nurlanovich Mauletov, the Chief Executive Officer of SK Ondeu, was appointed

CHEM-plus LLP took part in the Zhambyl Economic and Investment Forum international economic and investment forum SK Ondeu has launched an R&D project to obtain sulfur-containing materials from production waste

May

SK Ondeu took part in the Chemical Industry of Kazakhstan conference

SK Ondeu has launched the implementation of the first stage of the strategy on creating the "green office" for the development of ESG culture

For the first time, dividends were paid to the Sole Participant in the amount of KZT2.9 billion A qualifying Spartakiad was held among the employees of the Group of companies

June -

July

CHEM-plus LLP presented its products at the Kazakhstan Field Day "Jana Dala" / "Green Day" exhibition

SK Ondeu has launched an R&D project to produce vermicompost

August

SSAP LLP celebrated the 15th anniversary of its activity

Specialists of the SKO subsidiary took part in the final of the Zheti Kadam project Subsidiaries of SKO took part in the international exhibition INNOPROM

September

October

SK Ondeu held a Young Chemist competition

The Term sheet was signed on the main terms of cooperation and investment for the methanol production project

SKO took part in the ENERGY TRENDS: Gas & Petrochemicals conference

R&D project to obtain insecticides approved at the STC of the Fund

SK Ondeu took part in the international congress "Azot Sintezgaz. Uzbekistan and the CIS 2023"

**November** 

SK Ondeu became a member of Butadiene LLP

December

SK Ondeu took part in the Forum of Samruk-Kazyna JSC on social and labor communications

SK Ondeu and SSAP took part in the XVIII International Conference "Sulfur and Sulfuric Acid 2023"

Polymer Production LLP was sold to KMG

SK Ondeu has been appointed
Trustee of the sulfuric acid
production project with a capacity
of 800 thousand tons per year

December

SK Ondeu ranked second among companies from other industries in terms of ESG information disclosure (according to KASE)

SK Ondeu and KazAzot JSC signed a memorandum of cooperation within the framework of implementing an investment project for the production of ammonium sulfate

SSAP LLP has reached a record net profit

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Development of the chemical industry in the Republic of Kazakhstan through rational and effective investments in chemical projects, as well as the formation of advanced competencies



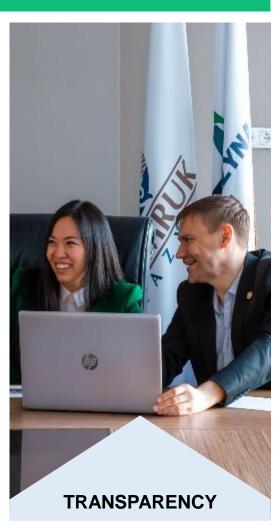
The leading manufacturing holding in the Central Asian market for the production of chemical products with high added value

#### **VALUES**



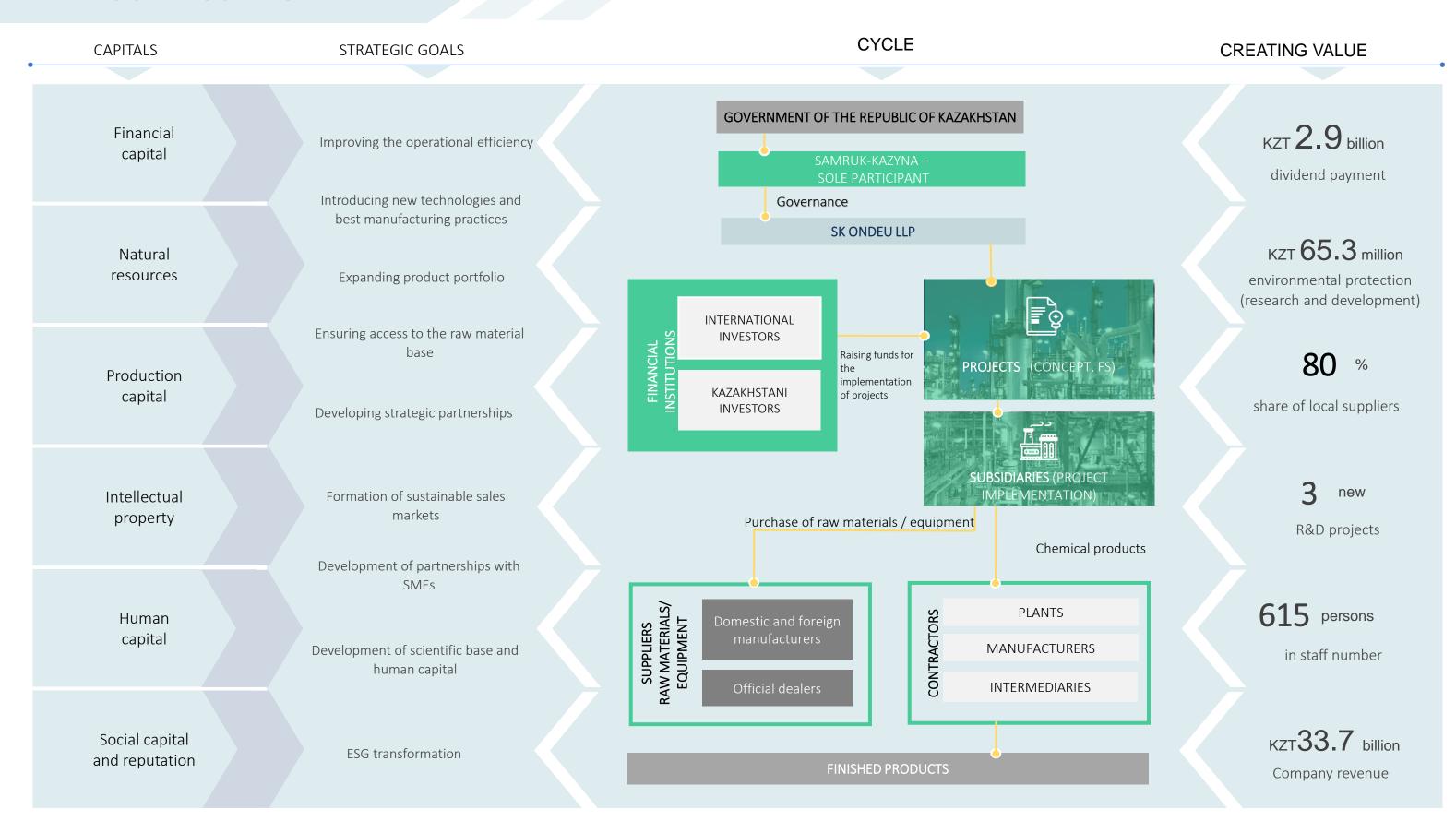








### **BUSINESS MODEL**





#### **ABOUT THE COMPANY**



#### **NAME**

Samruk-Kazyna Ondeu Limited Liability Partnership



#### IT WAS CREATED

by the decision of the Board of Directors of Samruk-Kazyna JSC of November 28, 2008 (Minutes No. 4) in pursuance of the Instruction of the President of the Republic of Kazakhstan given at the expanded meeting of the Government of the Republic of Kazakhstan of October 13, 2008 on "creation of a special company that will deal with chemical industry projects"



#### **SOLE PARTICIPANT**

Joint Stock Company "Sovereign Wealth Fund "Samruk-Kazyna"

#### TYPES OF ACTIVITIES



Organization and conduct of research, expertise and other work for the implementation of investment projects in the chemical industry



Organization and implementation of projects in the field of subsoil use necessary for the organization of investment projects in the chemical industry



Participation of the Partnership in the establishment and/or acquisition of shares of other legal entities for the implementation of investment projects in the chemical industry



Implementation of the best global corporate governance practices of legal entities, more than fifty percent of voting shares of which are owned by the Partnership



### **ASSET STRUCTURE**

SKO has 5 organizations in its portfolio, including one project in agrochemistry, inorganic chemistry, petrochemistry and two infrastructure projects.







**INORGANIC** 

**CHEMISTRY** 



SSAP LLP







#### **AGROCHEMISTRY**



**CHEM-plus LLP** 





#### PETROCHEMICAL INDUSTRY



KPI Inc. LLP\*





#### **INFRASTRUCTURE PROJECTS**



KUS LLP\*





JSC MC SEZ **Chemical Park Taraz** 



- \* Projects transferred to trust management
  \*\* The project was transferred to KMG in December 2023.





The Supervisory Board of Samruk-Kazyna Ondeu LLP (SKO) has approved the Development Strategy of SKO for 2023-2032 by the decision of October 28, 2022, in accordance with the Development Strategy of the Sole Participant of SKO - Samruk-Kazyna JSC.

#### **MISSION**

Development of the chemical industry in the Republic of Kazakhstan through rational and effective investments in chemical projects, as well as the formation of advanced competencies.

#### VISION

The leading manufacturing holding in the Central Asian market for the production of chemical products with high added value.

The strategy will focus on **three priorities** affecting the entire SKO business:

- 1. OPERATIONAL EFFICIENCY
- 2. PRODUCTION DIVERSIFICATION
- 3. SUSTAINABLE DEVELOPMENT

The Development Strategy of SKO is aimed at implementing projects for the development of low-tonnage and medium-tonnage chemical products in the following main areas of development:

**1.AGROCHEMISTRY** will reduce import dependence on nitrogen and phosphate fertilizers, strengthen the country's food security, and create additional jobs.

**2.PETROCHEMISTRY** will provide the country with the necessary basic chemical products to stimulate the development of the chemical industry and further processing, reduce import dependence, and create additional jobs.

**3.SPECIAL CHEMICALS** will ensure the development of the production of high-grade chemical products, reduce import dependence, and create additional jobs.

We will focus on the following in order to implement these areas:

•Partnership development. We encourage and promote honesty and openness in building trusting relationships with business partners and declare our readiness to build an open dialogue with all key stakeholders, including, but not limited to representatives of SMEs, trade unions, associations and public associations, ministries, committees, business representatives, processing enterprises, suppliers of raw materials and technologies, etc.

•Human capital development. The main value in the SKO Group of Companies is people, so we will continue to invest in the development of new competencies, introduce various mechanisms for the effective transfer of knowledge and experience, to attract and retain talented personnel in order to ensure the further sustainable development of the group.

- •ESG-transformation. SCO will make a voluntary contribution to the development of society, including the social, economic and environmental spheres, as well as adhere to high corporate management standards and implement ESG principles in the SKO Group of Companies.
- •R&D development. Innovation and investment in R&D are among the main factors of sustainable growth of the industry. For these purposes, we will build effective relations with the research community, Kazakh universities for joint research in the field of chemistry.

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### **DEVELOPMENT STRATEGY**

#### Report on implementing strategic goals in 2023

| Strategic goa | ls                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Key results                                                                                                                                                                                                                                                                                                                                                                                                                       |
|---------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|               | Profitability and financial stability of SKO subsidiaries  Profitability and financial stability of SKO subsidiaries  SSAP LLP. The main sulfur agreement with TCO is valid untiton Contracts for the supply of sulfuric acid in 2024 have been conclusively with several third-party consumers.  CHEM-plus LLP. Work is underway to transfer infrastructure of that are not related to the operation of the production of CHEM herbicides. Negotiations are underway with a potential investor interested in establishing the production of mineral fertilize modernizing the existing production of CHEM-plus. As a result product portfolio will be expanded.  SK Ondeu LLP has terminated its participation in the active Polymer Production LLP by selling its share in the authorized can favor of KMG.  KUS LLP was transferred to the trust management of KMG. |                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|               | Improvement and automation of Business processes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Automated processes have been developed and implemented, including cybersecurity training, conflict of interest declaration and HSE application processing. The service automation platform is being finalized using CRM robots for automatic responses. An automatic backup system for information assets has also been implemented.                                                                                             |
|               | Implementation of new projects                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Active work is underway to implement new projects, including a project to expand the capacity of the sulfuric acid plant of SSAP LLP by 180 thousand tons, a project for the production of sulfuric acid in Turkestan region by 800 thousand tons, as well as projects for the production of ammonium sulfate, butadiene, agricultural fertilizers, as part of the reorientation of production of the subsidiary - CHEM-plus LLP. |

| Strategic goals |                                                                   | Key results                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |
|-----------------|-------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| CR2             | Raw materials supply agreement                                    | Negotiations are underway with sulfur producers on the terms of sulfur supply.                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |  |
|                 | Attracting a partner to existing enterprises and projects         | Information about promising SKO projects is presented at the forums -Azot Sintezgaz and Energy Trends: Gas&Petrochemicals. A register of potential partners has also been compiled, which is regularly updated. The search for partners is ongoing, meetings have been held with BASF, CNCEC, CDIF, AMK Global, CEF, Shell and others.                                                                                                                                                                                        |  |  |
| <b>E</b>        | Trade integration with the Fund's subsidiaries                    | SKO is implementing a project for the production of sulfuric acid with a capacity of 800 thousand tons. The FS development was completed, and a positive conclusion of the state expertise on the FS has been received. Basic design has been started.                                                                                                                                                                                                                                                                        |  |  |
|                 | Creation of an information and analytical support center for SMEs | Information about activities, information and analytical data are published on the corporate website www.o-sk.kz and on SKO social networks (LinkedIn, Telegram, Facebook), as well as in the media. The main PR events in 2023 include conferences, analytical work, communication meetings, interviews in magazines, reports on the results achieved, celebrating the anniversary of SSAP LLP, holding competitions, participating in exhibition events and forums, as well as signing memoranda and cooperation agreements |  |  |
|                 | Professional and<br>efficient team. R&D<br>development            | 31 employees have completed training activities to improve their professional skills. Team-building activities were also carried out to improve the internal climate. The size of official salaries of production personnel was revised. The methodology for the search and evaluation of R&D projects was introduced. 12 scientists were involved in the SKO STC, cooperation with research institutes and universities continues. 3 R&D projects are being implemented, financing is planned at the expense of the CSTI     |  |  |
| <b>(33)</b>     | ESG Culture                                                       | The Supervisory Board approved the "Action Plan for the Implementation of ESG Indicators of SKO for 2023-2024". By the end of 2023, the performance was 100%. The implementation of the Green Office project has begun, including separate waste collection and energy saving. The Annual Report for 2022 was approved and posted on the Company's website.                                                                                                                                                                   |  |  |



### **SWOT-ANALYSIS**

# **STRENGTHS**



- The state status of the Company and support from Samruk-Kazyna JSC and the state
- The possibility of placing operating assets in a Special Economic Zone (SEZ)
- Intra-holding cooperation within the framework of the Fund's activities, both as part of the provision of raw materials and as part of the sale of finished products
- Access to domestic sales markets

## **WEAKNESSES**



- Lack of own raw material base
- Lack of own financial resources
- Remoteness of export markets
- Dependence on access to technology due to a lack of scientific and technical base
- High costs for the sale of products, including the cost of logistics

# **OPPORTUNITIES**



- The possibility of concluding long-term contracts for the supply of raw materials
- The possibility of obtaining state support measures
- The possibility of creating joint ventures with the involvement of strategic partners
- A growing and capacious domestic market for chemical consumption
- The possibility of obtaining a high share in the production and supply of valuable chemical products such as sulfuric acid, fertilizers, catalysts, etc.

# **THREATS**



- High competition in the chemistry market
- Duties/non-tariff barriers in importing countries
- Insufficient protection of the domestic market through tariff and non-tariff barriers
- Threat of disruption of the project deadlines and their cost increase
- Regulated construction procedures (SNIPs, permits, approvals)
- Errors in the design and planning of work, supplies of materials and equipment



### **PEST-ANALYSIS**





- Changes in the political situation in the country
- Changes in the policy of Samruk-Kazyna JSC in the PC management
- Changes in legislation in the field of ecology, health and access to raw materials
- Unstable political situation in the region
- Introduction of sanctions against strategic partners
- Changes in economic rates in neighboring countries
- Changing the global political course towards "Greening"

# E

### ECONOMIC FACTORS



- Rising oil prices
- High level of inflation, negatively affecting the economic situation
- High interest rate on loans, putting pressure on economic activity
- Changes in tax legislation in importing countries, such as the introduction of a carbon tax, etc.
- A potential global economic or financial crisis that could negatively affect the economy of Kazakhstan

# 5

## SOCIAL FACTORS



- Population growth in Kazakhstan
- Changes in the level of education and qualifications of personnel
- Insufficient level of qualification of personnel in the chemical industry and lack of appropriate education programs
- Availability of inexpensive labor
- Attracting qualified foreign labor force with experience in innovative technological processes





- Lack of necessary technologies for the production of target products
- Introduction or popularization of new/"green" chemical products
- Lack of scientific and technical base for the development of chemical technologies
- Lack of necessary raw materials for production, e.g. lack of water at the production site
- Lack of coordination between key stakeholders at the level of the country on the development of the chemical industry



Thanks to innovations in chemistry, cars can be made needs of modern consumers.

Chemistry is essential in modern life. From household lighter and more economical, building materials are and personal care products to clothing and sports more durable and stable, and cell phones, computers equipment, cars and electronics, chemistry helps and televisions, and other electronics can have create thousands of products that we use every day. improved functionality to meet the technological

#### ANALYSIS OF GLOBAL TRENDS AND PROSPECTS IN THE CHEMICAL INDUSTRY

The COVID-19 pandemic had a significant impact on trillion euros (USD5.72 trillion). high income for 4.4 trillion euros (USD4.7 trillion). In innovations become available. 2022, revenue increased even more, reaching 5.43

the industry - the total income of the chemical Despite this volatility, the chemical industry continues industry decreased by 35% in 2020, in 2021 the to make a significant contribution to the global industry showed signs of recovery, reaching a record economy and is expected to continue to grow as

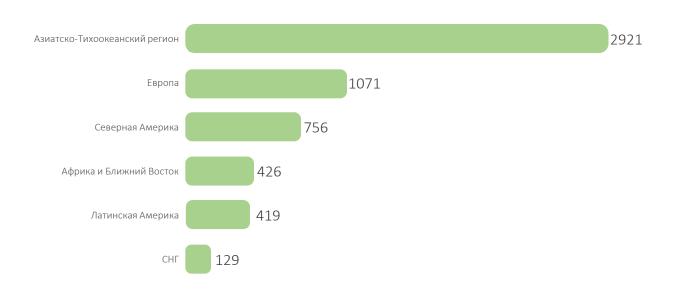


Dynamics of the global chemical products market 2012-2022, billion euro

concentrated in developed countries, then in the 90s chemical industry. the developing countries of Asia and Latin America, By the 2000s, the Middle East was rapidly becoming a

If before the 90s the chemical industry was mainly developed countries, became new centers of the

attracting foreign investment, primarily from major player in the global petrochemical markets.



The volume of sales of chemical products in 2022 by region, USD billion .

Asia.

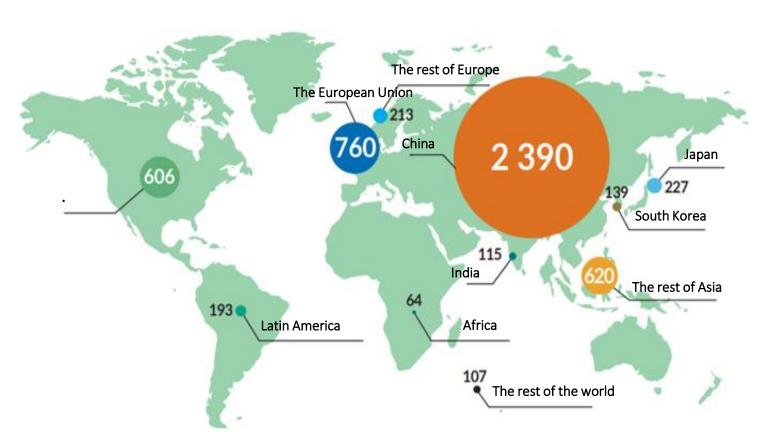
So, if in 2009 Asia accounted for about 41% of the of chemicals in the USA).

Asia currently plays a significant role in the global global chemical market, then in 2022 Asia accounted chemicals market and regional consumption of for almost 65% of global chemical consumption, of chemicals continues to grow at the fastest pace in which China accounted for the largest contribution – 2 390 billion euro (4 times higher than the consumption

17 Source: The European Chemical Industry Council Source: https://www.statista.com



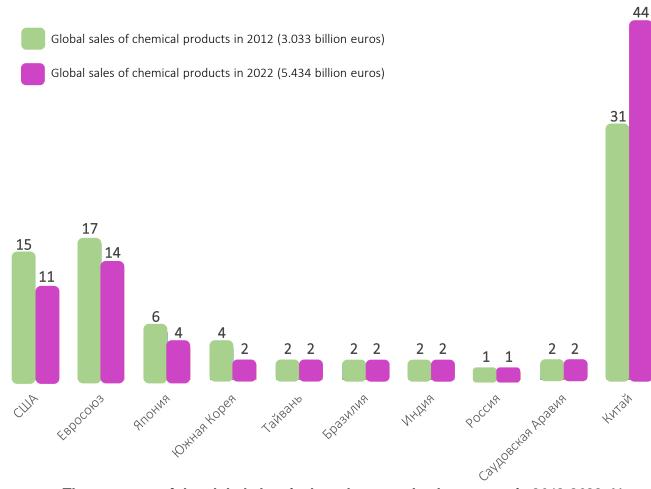
### MARKET OVERVIEW



Global sales of chemical products in 2022, billion euro

Despite the ongoing real estate problems and market has grown from 31% to 44% of global sales. country" to a "great power" in the oil and chemical global sales. industries. In 10 years, China's share of the total global

deflationary pressures, China has continued to The sales level in China is higher than in the following implement an ambitious industrial development eight countries and the EU combined. At the same strategy for several years to transition from a "big time, back in 2007, China's share was less than 15% of



The structure of the global chemical products market by country in 2012-2022, %

The "basic chemistry" segment, including inorganic Deflationary pressure and the crisis of substances, basic petrochemicals, as well as rubbers overproduction in China, measures to reduce and resins, accounted for the majority of the inflation in the United States and Europe and rising world's chemical products totaling more than interest rates, consequences of the armed conflict USD3.29 trillion.

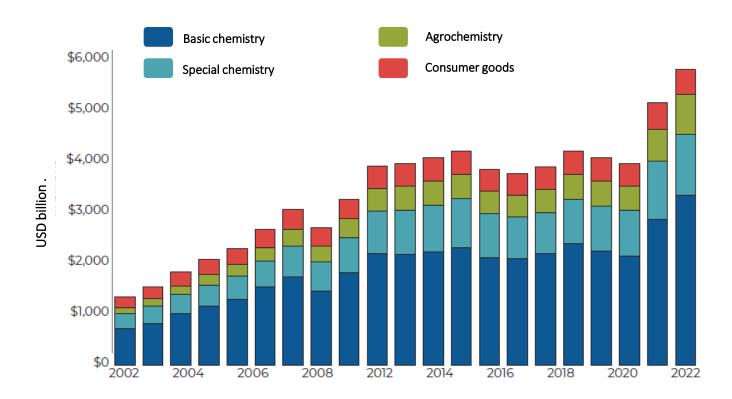
Despite the significant growth of the market in the commodity markets. post-pandemic 2 years, experts and analysts are Moody's cited political risks and trade tensions as extremely cautious about predicting further market main factors changing the outlook for the chemical growth with a gradual slowdown due to low growth industry. rates of consumer goods.

between Russia and Ukraine result in a slowdown in

Source: Cefic:Facts&Figures 2023

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### **MARKET OVERVIEW**



The structure of the global chemical market by segment, USD billion.

#### DEVELOPMENT OF THE CHEMICAL AND PETROCHEMICAL INDUSTRY IN KAZAKHSTAN

hydrocarbon raw materials and is among the top 15 Russia - 5.3%). huge growth potential.

At the same time, the chemical industry of Kazakhstan same period of 2022.

Kazakhstan has huge reserves of mineral and remains undeveloped - the share in GDP is 1% (in

leading countries in the world according to this The volume of production of the chemical industry in indicator. In this regard, the chemical industry has January-December 2023 in value terms amounted to KZT957.5 billion, which is 3.6% higher than in the

#### the volume of products manufactured in the chemical industry, KZT billion physical volume index, %



Dynamics of production of the chemical industry of Kazakhstan, KZT billion

The largest increase in production volumes in Exports of chemical products in value terms in physical terms is shown by the following products: January-November 2023 paints and varnishes based on polymers (+3.8%), Uzbekistan (9.0%). detergents (+20%), due to demand in chemical and Imports of chemical industry products in Januaryrelated industries (beverage production, agriculture October 2023 amounted to USD4 356.3 million, and utilities, construction, etc.). The main reason for which is 7.8% more than in the same period in the growth is an increase in demand in related 2022. The main importing countries are Russia industries (MMC, beverage construction, etc.).

agrochemicals – 3%. The volume index was 100.2%. 97.2%.

carbon dioxide (+3.4%), chromium oxide (+4.3%), USD1 767.7 million, which is 14.3% more as hydrofluoric acid (+81.6%), styrene polymers compared to the same indicator in 2022. The main (+3.4%), polyurethanes in primary forms (+17.8%), export countries are Russia (30%), China (20%),

production, (38%), China (19%), Germany (6%). The market volume of chemical products in January-November In the production of chemical products, the main 2023 amounted to USD4 480.8 million share is made up of other inorganic substances - (KZT2 043.6 billion), which is 4.9% more as 46%, fertilizers and nitrogen-containing substances compared to the same period in 2022. It should be - 19%, other chemical products - 7%, dyes and noted that the growth of imports (+7.7%) exceeded pigments - 6%, industrial gases - 5%, plastics in the volume of production (+5.9%) and exports primary forms - 4%, pesticides and other (+14.3%). The share of imported products was



### **ACHIEVEMENTS AND PROSPECTS**

#### PROJECT IMPLEMENTATION

There are 3 active projects in the portfolio of Samruk-Kazyna Ondeu LLP, 1 of which is in trust management.

Due to changes in the Partnership's asset portfolio in 2023, the information in the Annual Report includes, in addition to the Partnership's data, data from the following operating subsidiaries of the Partnership:

- **1. CHEM-plus LLP** complex of glyphosate formation in Zhambyl region;
- 2. SSAP LLP sulfuric acid production in Akmola region;
- **3. KUS LLP** construction of facilities for production and general plant infrastructure of the NIPT SEZ

KUS LLP - a project for the construction of infrastructure facilities to provide basic production facilities in the NIPT SEZ of Atyrau region, has been under the trust management of JSC NC KazMunayGas since December 2023. In this regard, information about the activities of KUS LLP is included in this annual report.

Polymer Production LLP was sold to JSC NC KazMunayGas in December 2023, and therefore information about this company is contained in the Annual Report of JSC NC KazMunayGas.

The interest in the KPI project amounts to 9.5%, in addition, this project has been transferred to trust management, therefore information about it is not published in this Annual Report.

Detailed information on the results of ongoing projects is presented in this section.







#### Reconstruction of a sulfuric acid plant in Akmola region



### SSAP LLP

Project purpose is the development of the chemical industry of the Republic of Kazakhstan through the processing of sulfur and the use of modern technologies.

Location: Akmola region, Stepnogorsk, industrial zone

Production capacity: 180 thousand tons per year

Activity: production of sulfuric acid by processing sulfur obtained during oil refining

**Commissioning:** October 2015

Number of employees: 224 persons, of which 198 are production personnel, 26 persons are AMP.

**Source of financing:** money of Samruk-Kazyna JSC and borrowed funds







#### **KEY INDICATORS FOR 2023**



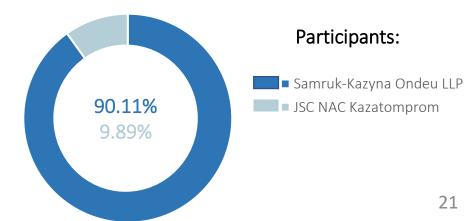
Sulfuric acid production volume, thousand ton

193.4

Sulfuric acid shipment volume, thousand ton

193.1

EBTIDA, KZT million 2 597.8



180.9

#### Glyphosate formation complex in Zhambyl region



### **CHEM-plus LLP**

**Project purpose** is the production and sale of plant protection products (herbicides) for the Kazakhstan market

Location: Zhambyl region, Taraz Chemical Park SEZ







Volume of production of liquid glyphosate formula, thousand liter 37.5

Volume of sales of liquid glyphosate formula, thousand liter

EBTIDA, KZT million (1 017.6)

Commissioning: January 2019

#### Activity:

Production of liquid herbicides based on glyphosate (formulate) up to 2.9 million liters per year.

Production of granular herbicides based on glyphosate (formulates) up to 1000 tons per year.

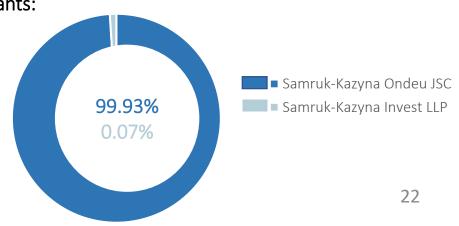
**Number of employees: 40 persons**, of which 30 are production personnel, 10 persons are AMP.

Source of financing: money of Samruk-Kazyna JSC





#### Participants:



#### Construction of infrastructure facilities of the NIPT SEZ



### **KUS LLP**

Project purpose is the construction of facilities for production and general plant infrastructure of the NIPT SEZ

Location: Atyrau region, NIPT SEZ



#### Implemented infrastructure projects:

- Construction of a 310 MW Steam and Gas Turbine Power Plant (December 2019)
- Construction of 2 overhead lines of 220V for the needs of KEGOC JSC 41 km (July 2019)
- Construction of an On-site highway 2.8 km (July 2019)
- Installation of water treatment and wastewater treatment, Stage 1 (December 2021)
- External water supply main water pipeline, 31 km (April 2021)
- Corridor of Engineering networks (April 2021)

**Number of employees: 313** persons, of which 246 are production personnel, 27 persons are AMP.

Source of financing: money of the republican budget and Samruk-Kazyna JSC





#### **KEY INDICATORS FOR 2023**



The volume of electricity production, megawatt/h 1 995 625.6

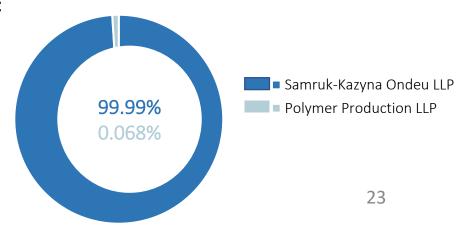
9 021.8

1 640 223

Volume of water production, m3

EBTIDA, KZT million

#### Participants:





Revenue for 2023 amounted to KZT33.7 billion, the cost of KZT26.5 billion, which is 10% and 7% lower, respectively, than in 2022, which is related to downtime of Polymer Production LLP due to the fact that KPI LLP was not put into operation, as well as the lack of raw materials at an affordable price for the production of competitive products. Thus, the gross profit in 2023 amounted to KZT7.2 billion.

Administrative expenses amounted to KZT3.3 billion, which is 27% lower than in 2022 due to the withdrawal of KLPE (autumn 2022) and a decrease in the share of KPI (autumn 2022 from 99% to 9.5%),

respectively, excluded from consolidation in 2023.

Financial income for KZT3.2 billion was received through the placement of funds in deposit accounts and securities of the National Bank of the Republic of Kazakhstan;

Financial expenses amounted to KZT5.7 billion. The main expenses under this item are depreciation of the discount on concessional loans of the Fund and interest on other loans;

#### Results of financial and economic activity for 2021-2023, KZT million

| None                                | 2021    | 2022    | 2023    |
|-------------------------------------|---------|---------|---------|
| Name                                | Actual  | Actual  | Actual  |
| Income from sales                   | 36 096  | 37 486  | 33 682  |
| Realization cost                    | -29 136 | -28 577 | -26 460 |
| Gross income                        | 6 960   | 8 909   | 7 222   |
| General and administrative expenses | -4 081  | 4 518   | 3 302   |
| Transportation and sales expenses   | 1 151   | 745     | 1 281   |
| Operating income (loss)             | 1 728   | 3 646   | 2 638   |
| Financial income                    | 1 863   | 2 227   | 3 187   |
| Financial expenses                  | -6 031  | -6 017  | -5 659  |

| Name                                                         | 2021    | 2022     | 2023    |
|--------------------------------------------------------------|---------|----------|---------|
| Name —                                                       | Actual  | Actual   | Actual  |
| (Loss)/ income from currency difference                      | 359     | -956     | -37     |
| Share in income /(loss) of associates and joint venture      | -219    | 31 587   | -3 642  |
| Non-financial asset impairment loss, net                     | -2 542  | -16 973  | -8 835  |
| Net increase in the inventory for expected credit losses     | -500    | -102     | -881    |
| Other expenses, net                                          | -802    | -2 151   | -9 664  |
| Income/(loss) before taxation from continuing operations     | -6 145  | 11 261   | -22 894 |
| Income tax savings / (loss)                                  | -468    | 422      | -791    |
| Net income / ( loss) for the year from continuing operations | -6 613  | 11 683   | -23 684 |
| Loss after tax for the year from discontinued operations     | -32 182 | -156 935 | -       |
| Net loss for the year                                        | -38 795 | -145 253 | -23 684 |

The share of loss of associates and joint ventures, in this case in KPI, amounted to KZT3.6 billion.

The loss from the assets impairment for KZT8.8 billion is related to the impairment of the following companies: Polymer Production, CHEM-plus, SEZ Chempark Taraz and NIPT SEZ.

Other expenses amounted to KZT9.7 billion, including:

- 1) environmental penalty, as well as a reserve for wastewater disposal,
- 2) Polymer Production downtime costs,
- 3) write-off of materials and depreciation of fixed assets for production projects during downtime of CHEM-plus



#### FINANCIAL AND ECONOMIC INDICATORS

Partnership amounted to KZT38 004 million. The actual were sold out of stock; income from sales amounted to KZT33 682 million:

- and cost savings.
- The income from the sale of BOPP films were not fulfilled due to the downtime of the BOPP line in view of negative gross profit indicators in 2022, and as a result - the lack of • The dynamics of revenue growth in 2023 is observed for opportunity to buy raw materials (the geopolitical situation, other types of activities. price dumping, sale at a loss result in the expenditure of

During the reporting period, the total income of the working capital). In 2023, the remnants of the BOPP film

- The income from the sale of glyphosate formulate turned • The lack of product sales by Polymer Production and out to be lower than the 2022 Actual, due to the purchase CHEM-plus resulted in significant amounts of lost revenue of raw materials in 2022 at USD10/1 kg, and in fact in 2023 the price was USD3/1 kg, which resulted in the decrease in competitors' prices and the inability to sell manufactured

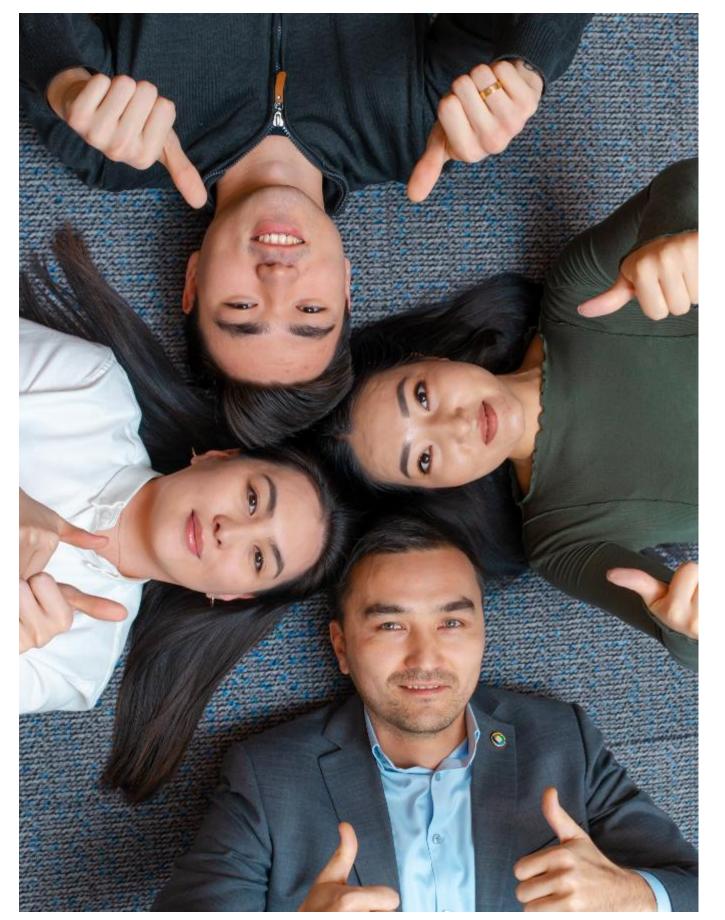
|                                     | 20                        | 2022        |                           |             |                        |           |
|-------------------------------------|---------------------------|-------------|---------------------------|-------------|------------------------|-----------|
| Name                                | in % to total<br>expenses | KZT million | in % to total<br>expenses | KZT million | Change,<br>KZT million | Change, % |
| Expenses, total                     | 100%                      | 36 703      | 100%                      | 39 857      | -3 154                 | -8%       |
| Cost                                | 72%                       | 26 460      | 72%                       | 28 577      | -2 117                 | -7%       |
| General and administrative expenses | 9%                        | 3 302       | 11%                       | 4 518       | -1 216                 | -27%      |
| Transportation and sales expenses   | 3%                        | 1 281       | 2%                        | 745         | 536                    | 72%       |
| Financial expenses                  | 15%                       | 5 659       | 15%                       | 6 017       | -357                   | -6%       |

The change in costs is due to the following factors:

- of sales of polymer products;
- Transportation costs have increased due to the increase in

tariffs for railway services;

- The reduction of the cost of production is due to the lack - The general and administrative expenses decreased by KZT1.2 billion as compared to the Actual of the same period in 2022, mainly due to the withdrawal of KPI LLP, KLPE LLP and Silleno LLP from the group.





In the coming year, we will focus on maximizing the production and financial results of our subsidiaries, and will continue to actively work to reduce risks and ensure stable growth of our business.

In terms of the project of SSAP LLP, the main tasks for 2024 will be the execution of the production program, carrying out repairs of buildings and premises, improving the material and technical equipment of production

The key areas of activity in accordance with the Development Strategy for the next year will be to improve operational efficiency, sustainable development and diversification of production. We intend to implement all necessary measures to achieve these goals.

In terms of Subsidiaries, we plan the following:

In terms of the project of CHEM-Plus LLP in 2024, we face a number of important tasks, including completing the process of transferring infrastructure to state ownership, choosing the optimal option for transferring an asset to a competitive environment with the withdrawal of liquid assets, as well as the creation of new production facilities and joint projects with investors.

In terms of the project of SSAP LLP, the main tasks for 2024 will be the execution of the production program, carrying out repairs of buildings and premises, improving the material and technical equipment of production processes. In 2024, it is expected to complete the work on the development of a feasibility study for a project to double the production capacity of SSAP LLP, as well as begin the development of design estimate documentation.

In terms of the project of KUS LLP, in 2024 it is planned to complete the adjustment of FS 4.0 and the development of design estimate documentation for infrastructure facilities, FS of an additional 165 MW power unit and obtaining a positive conclusion from Gosexpertiza RSE. It is also planned to start construction and installation work on infrastructure facilities.

In terms of the project of Butadiene LLP, construction and installation works are planned to begin in 2024.

Next year, we also plan to actively implement projects related to promising areas identified in our Development Strategy.

It is planned to complete the basic design of the project for the production of sulfuric acid with a capacity of 800 thousand tons in Turkestan region.

It is also planned to structure a transaction with KazAzot JSC for the production of ammonium sulfate in Aktau and start the development of a project FS.

In addition, we will continue to implement R&D projects on the creation of building materials containing sulfur; on the production of humic biofertilizers; on the development of a sulfur-based product that makes soil more fertile.

We are focused on the successful implementation of the above projects, as they have strategic importance for our Company and for the development of the country's chemical industry.

We strive to attract partners for the successful implementation of new promising projects. We believe that partnership with other companies and organizations can significantly expand our capabilities and accelerate the achievement of our goals.

We strive to build mutually beneficial and long-term partnerships based on mutual confidence.



To ensure the effectiveness and efficiency of its activities, the Company prioritizes the continuous improvement of the corporate governance system and decision-making processes. In this context, significant attention is paid to the introduction of innovative approaches and technologies, which contributes to strengthening internal procedures and control mechanisms. To this end, the Company is actively implementing a number of strategically important initiatives aimed at improving the level of corporate governance in accordance with international standards of best practices.

Among the key areas of development, optimization of the management structure stands out, which involves both a revision of roles and responsibilities within the organizational hierarchy, and different strengthening interaction between subdivisions. To improve the decision-making process, the Company pays special attention to the development and implementation of integrated information systems that provide prompt access to up-to-date and reliable information, as well as the possibility of its analytical processing in real time.

The corporate governance of the Company is based on the fundamental principles of fairness, honesty, responsibility, transparency, professionalism and competence. An important aspect is the development of a corporate culture that promotes employee engagement and creates a sense of personal responsibility for achieving common goals. The Company attaches great importance to establishing an effective dialogue with all stakeholders, including shareholders, customers, partners and society as a whole, which helps to increase the level of confidence and strengthen its reputation in the market.

As part of its commitment to improvement, the Company is also actively working to improve the skills and professional development of its employees. Trainings, seminars and advanced training courses aimed at teaching current trends in the field of corporate governance and related disciplines are regularly held. This approach not only contributes to the personal growth of employees, but also strengthens the competitiveness of the Company as a whole.









SK Ondeu LLP is the subsidiary of Joint Stock "Sovereign Wealth Fund "Samruk-Kazyna", which is the Sole Participant of the company. This means that all decisions in the Company are taken solely in the interests of the Sole Participant.

The company strives to ensure the growth of long-term value and sustainable development of its activities by increasing the efficiency of development of more advanced technologies, increasing labor productivity, creating environmentally acceptable products and

implementing social programs for staff.

The relationship between SK Ondeu LLP and the Sole Participant is based on honesty, accountability, responsibility transparency. The Company strives to respect the interests of the Sole Participant, ensuring protection and respect for its rights and legitimate interests. It also strives to work with the Sole Participant to identify priorities processes, increasing investments in the and strategic areas of activity, as well as ensure their implementation in accordance with the Company's goals.

#### Substantial contracts with the Sole Participant

Samruk-Kazyna Ondeu LLP currently with loans Samruk-Kazyna JSC:

1) Attracting debt financing from Samruk-Kazyna JSC for the purchase of a stake in Subsidiaries.

The loan amount is KZT56 700 million, the loan agreement was concluded on June 13, 2018. Maturity date is June 13, 2043

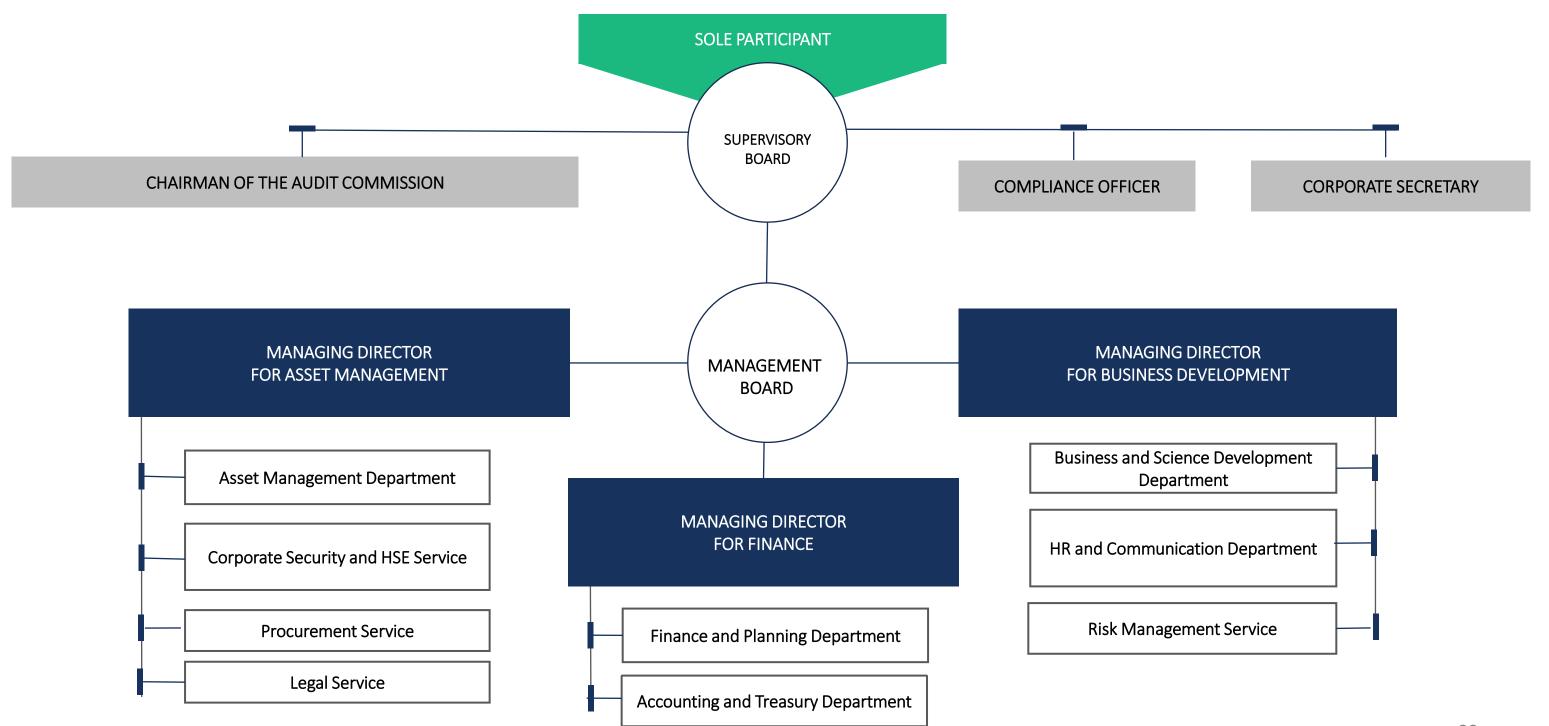
2) Attracting debt financing from Samruk-Kazyna JSC to issue a loan to Subsidiaries on refinancing current foreign currency debt to STBs.

The credit line is KZT9 100 million, the date of conclusion is December 15, 2017, the maturity date is differentiated by tranches, the last one is on December 31, 2032. Interest is not capitalized. The balance of the principal debt as of December 31, 2023, amounts to KZT4 billion.



### **ORGANIZATIONAL STRUCTURE**

The organizational structure was approved by the decision of the Supervisory Board of Samruk-Kazyna Ondeu LLP of December 28, 2023 (Minutes No. 26/23)





### **SUPERVISORY BOARD**

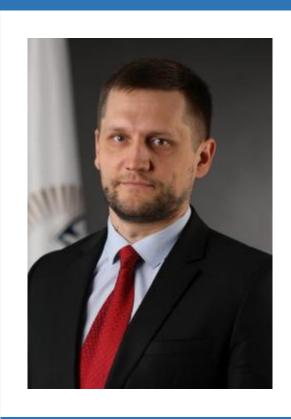
The SKO Supervisory Board defines strategic objectives and provides the necessary control mechanisms, including ongoing monitoring and evaluation of the Partnership's performance.

The Supervisory Board ensures the long-term effectiveness of its activities by taking decisions that consider the interests of all stakeholders and comply with the principles of sustainable development.

As of March 01, 2024, the Supervisory Board consists of 4 members - the Chairman and three members of the Supervisory Board.

### IVAN FEDOROVICH KOROTKOV

Chairman of the Supervisory Board of SK Ondeu LLP



#### LYDIYA MAGOMEDOVNA KHASHIYEVA

Member of the Supervisory Board of SK Ondeu LLP



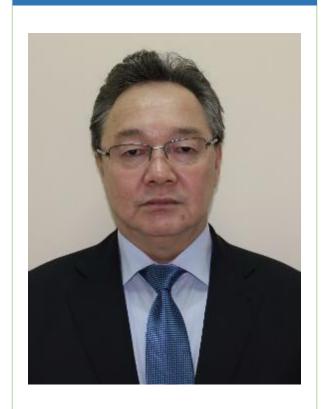
#### NURKHAN BEKDAVLETOVICH ABDUREKHMENOV

Member of the Supervisory Board of SK Ondeu LLP



#### ABDIKARIM ABZHALELOVICH ZEINULLIN

Member of the Supervisory Board of SK Ondeu LLP



# SAMRUK-KAZYNA ONDELI

#### **SUPERVISORY BOARD**



Current work and membership on Boards of Directors / Supervisory Boards of other organizations:

- •Member of the Supervisory Board of SSAP LLP
- •Member of the Supervisory Board of Tau-Ken Altyn LLP

Date of election: February 22, 2024

Citizenship: Republic of Kazakhstan

#### **Education:**

- •2005-2010 Gubkin Russian State University of Oil and Gas, Development and Operation of Oil & Gas Fields, engineer
- •2010-2012 Gubkin Russian State University of Oil and Gas, Offshore Drilling, Master's degree
- •2012-2014 Karaganda Economic University of Kazpotrebsoyuz, Management

#### Work experience (over the last 5 years):

- •July 2023 present Director of the Oil and Gas Assets Department of Samruk-Kazyna JSC;
- •February 2022 July 2023 Senior Manager of the Oil and Gas Assets Sector of Samruk-Kazyna JSC;
- •September 2021 February 2022 Senior Manager of the Oil & Gas Directorate of Samruk-Kazyna Corporate University;
- •July 2020 September 2021 Senior Engineer of the Field Development and Operations Geology Department of JSC NC KazMunayGas
- •November 2019 July 2020 Senior Engineer of the Oil and Gas Production Department of JSC NC KazMunayGas
- •June 2018 February 2019 Leading Specialist of the Asset Management Department of JSC NC KazMunayGas



Current work and membership on Boards of Directors / Supervisory Boards of other organizations:

 Member of the Supervisory Board of Samruk-Kazyna Business Service LLP Date of election: July 27, 2023

Citizenship: Republic of Kazakhstan

#### **Education:**

1996-2001 – Sh. Ualikhanov Kokshetau State University, Economist Manager 2012 – Duke University, Durham, USA, Training Program for the Tax Committee of the Ministry of Finance of the Republic of Kazakhstan on Tax System Management

### Work experience (over the last 5 years):

February 2022 - present - Head of the Taxation Sector of the Accounting, Financial and Tax Reporting Department of Samruk-Kazyna JSC December 2021 - February 2022 - Director of the Taxation Department of Samruk-Kazyna JSC

February 2020 – December 2021 - Deputy Head of the Horizontal Monitoring Division of the Major Taxpayers Department of the State Revenue Committee of the Ministry of Finance of the Republic of Kazakhstan November 2016 – February 2020 - Deputy Head of the Tax Audit Division of the Audit Department of the State Revenue Committee of the Ministry of Finance of the Republic of Kazakhstan

Growth and Development



#### **SUPERVISORY BOARD**



Date of election: January 19, 2023

Citizenship: Republic of Kazakhstan

#### **Education:**

In 1979 he graduated from the Kazakh Polytechnic Institute, Almaty, Mining Faculty (Mining Engineer).

1985-1989 — Postgraduate study at the Mining Moscow Institute. Moscow, Candidate of Technical Sciences Academic degree: 1996 — Doctor of Technical Sciences, 1998 — Professor

Work experience (over the last 5 years): 2016 to the present - Chief Scientific Secretary, Vice-President of the Kazakhstan National Academy of Natural Sciences.

Current work and membership on Boards of Directors / Supervisory **Boards of other organizations:** 

•Independent Director, Member of the Board of Directors of JSC National Mining Company Tau-Ken Samruk



#### Current work and membership on **Boards of Directors / Supervisory Boards of other organizations:**

- •Member of the Supervisory Board of Energy Kazakhstan Reinsurance Company Ltd. (KERC);
- •Member of the Supervisory Board of QazCloud LLP.

Date of election: December 07, 2023

Citizenship: Republic of Kazakhstan

#### **Education:**

2020-2023 Higher School of **Economics** National Research University, Master's Degree in Data Sciences

2009-2010 - University York, of Master's Degree Financial in **Mathematics** 

2001-2007 - Moscow State University **Statistics** Economics, and Informatics, Specialist in Applied Informatics in Economics

#### Work experience (over the last 5 years):

November 2022 - to present - Director of the Risk Management and Internal Department Control of Samruk-Kazvna JSC:

April 2018 - October 2022 - Manager of KPMG Investment and Capital Market Department:

September 2016 - April 2018 - Senior Manager of the New Investments Department of Samruk-Kazyna JSC.



# ACTIVITIES OF THE SUPERVISORY BOARD

#### Changes in the composition of the Supervisory Board

On January 04, 2023, Amir Merbolatovich Tussupov, Director of the Investments and Business Support Department of Samruk-Kazyna JSC, was appointed a member of the Supervisory Board of the Partnership.

On January 19, 2023, Zeinullin Abdikarim Abzhalelovich was appointed a member of the Supervisory Board of the Partnership.

On July 27, 2023, Lidiya Khashiyeva, Head of the Taxation Sector of the Accounting, Financial and Tax Reporting Department of Samruk-Kazyna JSC, and Ivan Fedorovich Korotkov, Director of the Oil and Gas Assets Department of Samruk-Kazyna JSC, were appointed members of the Supervisory Board of the Partnership. Amir Merbolatovich Tussupov was appointed the Chairman of the Supervisory Board. At the same time, the authorities of Mukhtar Utepkaliyevich Tazhigaliyev as Chairman of the Supervisory Board and Saltanat Yerbolovna Satzhan as the member of the Supervisory Board were terminated.

#### Implementing the Annual Plan of the Supervisory Board for 2023

The work plan of the Supervisory Board of the Partnership for 2023 was approved by the decision of the Supervisory Board of December 09, 2022 (Minutes No. 22/22) and consists of 42 items

- 39 items were fulfilled.
- 3 items are under execution and will be submitted for consideration of the Supervisory Board of the Partnership in January-February 2024.

Issues that were not submitted on time,

On December 07, 2023, Yelzhas Muratovich Otynshiyev, Co-Managing Director for Strategy and Asset Management of Samruk-Kazyna JSC was appointed Chairman of the Supervisory Board, and Nurkhan Bekdavletovich Abdurekhmenov, Director of the Risk Management and Internal Control Department of Samruk-Kazyna JSC was appointed a member of the Supervisory Board. The authorities of Amir Merbolatovich Tussupov and Ivan Fedorovich Korotkov were prematurely terminated.

On February 22, 2024, Ivan Fedorovich Korotkov was appointed Chairman of the Supervisory Board of the Partnership, and the authorities of Yelzhas Muratovich Otynshiyev were prematurely terminated.

On March 06, 2024, Ivan Fedorovich Korotkov has been re-elected to the position of the Chairman of the Supervisory Board, L.M. Khashiyeva and N.B. Abdurekhmenov were re-elected to the position of members of the Supervisory Board.

provided for by the Work Plan of the Supervisory Board of the Partnership for 2023 relate to the reporting of the Audit Commission of the Partnership.

At the same time, in 2023, the Supervisory Board held 26 meetings and considered 133 issues.

On February 26, 2024, the Supervisory Board considered the Report on Implementation of the Work Plan of the Supervisory Board for 2023 at its meeting (Minutes No. 01/24).

#### Statistics on attendance of members of the Supervisory Board at meetings of the Supervisory Board.

| No | Full name of the<br>members of the<br>Supervisory Board | Number of meetings | Number of meetings attended | Percentage of participation in meetings |
|----|---------------------------------------------------------|--------------------|-----------------------------|-----------------------------------------|
| 1. | M.U. Tazhigaliyev                                       | 13                 | 11                          | 84,6%                                   |
| 2. | S.Ye. Satzhan                                           | 13                 | 13                          | 100%                                    |
| 3. | A.M. Tussupov                                           | 10                 | 10                          | 100%                                    |
| 4. | I.F. Korotkov                                           | 10                 | 10                          | 100%                                    |
| 5. | L.M. Khashiyeva                                         | 12                 | 11                          | 91,6%                                   |
| 6. | A.A. Zeinullin                                          | 26                 | 26                          | 100%                                    |

#### Information on meetings of the Supervisory Board

| Number of<br>Supervisory Board<br>meetings in 2023 | Number of in-<br>presence/abse<br>ntee meetings<br>of the<br>Supervisory<br>Board | Average duration of<br>Supervisory Board<br>meetings | Average number of Agenda items of the Supervisory Board      | Average duration of discussions on the Agenda items of meetings of the Supervisory Board |
|----------------------------------------------------|-----------------------------------------------------------------------------------|------------------------------------------------------|--------------------------------------------------------------|------------------------------------------------------------------------------------------|
| 26                                                 | 12 in-presence<br>and 14<br>absentee                                              | 118 minutes                                          | 5<br>99 of 133 items<br>were considered<br>in person (74.4%) | 15 minutes                                                                               |

| Year | In-presence | Absentee | Total |
|------|-------------|----------|-------|
| 2021 | 18          | 6        | 24    |
| 2022 | 17          | 7        | 24    |
| 2023 | 12          | 14       | 28    |

### PERFORMANCE EVALUATION OF THE SUPERVISORY BOARD

The report on performance self-evaluation of the Supervisory Board, the Chairman, members of the Supervisory Board and the Corporate Secretary of the Partnership for 2023 was prepared given the international practice in corporate governance as well as in compliance with the Charter of the Partnership, Regulations on the Supervisory Board of the Partnership and the Corporate Governance Code of the Partnership. The report was approved by the decision of the Supervisory Board.

The Supervisory Board carries out its activities to a greater extent in accordance with the approved work plan. The work plan of the Supervisory Board of the Partnership was approved by the decision of the Supervisory Board of December 09, 2022 (Minutes No. 22/22) and consists of 42 items, of which:

- 39 items have been fulfilled.
- 3 items are under execution and will be submitted for consideration of the Supervisory Board of the Partnership in January-February 2024.

On February 26, 2024, the Supervisory Board considered the Report on Implementation of the Work Plan of the Supervisory Board for 2023 at its meeting (Minutes No. 01/24).

In 2023, the Supervisory Board held 26 meetings, of which 14 absentee meeting; 133 issues were considered, 99 of them were considered in person.

Based on the results of the self-assessment conducted over the past year, the following areas of activity were identified, on which it was necessary to focus the efforts of the Supervisory Board in 2022:

- Control over the implementation of the Partnership's Development Strategy for 2023-2032, including the promotion of ESG principles;
- Control over financial and economic activities of the Partnership and its subsidiaries and affiliates;
- Implementation of best practices in the field of compliance and the work of the Audit Commission;

- Updating the organizational structure of the Partnership and approving the list of CEO-2 positions, candidates for which are subject to mandatory approval by the Supervisory Board of the Partnership;
- Training of members of the Supervisory Board.

The Supervisory Board is actively involved in all key business decisions. During 2023, the issues of project implementation, including financing and allocation of financial assistance, were considered.

Before each meeting, the CEO is heard on project implementation issues, an analysis of the root causes of deviations with an emphasis on external and internal factors under the control of the Partnership, measures to eliminate negative factors proposed by the Management Board of the Partnership.

Also, before each in-presence meeting, the CFO report is heard, which reflects information on sales revenues, cost of sales, GAE, EBITDA, financial results, cash flows and current obligations of the Partnership.

In order to ensure the implementation of strategic objectives of the Partnership, as well as to strengthen concentration on priority tasks, the Supervisory Board annually approves motivational key performance indicators (hereinafter - KPIs), which, among other things, cascade the priorities and expectations of the Sole Participant.

The Supervisory Board approved the motivational KPIs of the Management Board members before the start 34.5 and 34.5 points out of 35 possible ones. of the planned year. The clear accountability of the Management Board members is set forth for the implementation and completion of key investment projects.

On April 26, 2021, the Sole Participant of the Partnership by the decision (Minutes No. 17/21) approved the composition of the Supervisory Board with a term of office for 3 years. Considering the scope of the Partnership's activities, the composition of the Supervisory Board members is optimal.

In 2023, changes took place in the composition of the Supervisory Board of the Partnership, the Chairman of the Supervisory Board of the Partnership was reelected three times (M.U. Tazhigaliyev, A.M. Tussupov, Ye.M. Otynshiyev ). As part of the self-evaluation, the members of the Supervisory Board conducted a mutual performance evaluation (360 questionnaire survey) according to the questionnaires.

As part of the self-evaluation, the members of the Supervisory Board conducted a mutual performance evaluation (360 questionnaire survey) according to the questionnaires.

The questionnaire survey was conducted in accordance with the form approved by the Methodology for Performance Evaluation of the Supervisory Board, the Chairman, Members of the Supervisory Board and the Secretary of the Supervisory Board of the Partnership, approved by the decision of the Supervisory Board of the Partnership of May 04, 2018 (Minutes No.03/18).

All members of the Supervisory Board received 32, According to results of the survey, the members of the Supervisory Board have sufficient knowledge, skills, experience and personal qualities to perform their functions. All members of the Supervisory Board are well prepared for meetings and are ready for teamwork.

According to the respondents, the information on the previously given instructions of the Supervisory Board, reflection of problematic issues in the reports of CEOs and CFOs (including possible risks), as well as forecasts for the year need to be improved.

In general, the Supervisory Board assessed itself as a rather critical but fair governing body in its approaches and assessments.

Based on the results of the analysis held, the following areas of activity were identified, on which it was necessary to focus the efforts of the Supervisory Board in 2024:

- Control over the implementation of the Partnership's Development Strategy for 2023-2032, including the promotion of ESG principles;
- Focus on solving strategically important issues, without wasting time on operational issues;
- Control over the financial and economic activities of the Partnership and its subsidiaries and affiliates;
- Ensuring an external assessment of the activities of the Supervisory Board in 2024;
- Training of members of the Supervisory Board.



#### MANAGEMENT BOARD

In 2023, the composition of the - Nurzhan Tyulegenovich Ashimov -Management Board was changed as Director of the Finance and Planning follows:

The Management Board of Samruk- The Management Board of Samruk-Kazyna JSC by decisions of June 23, 2022, Kazyna JSC (hereinafter - the Fund) by No. 35/22, and of July 19, 2022, No. 39/22, appointed Sheraly M.N. to the 53/23, prematurely terminated the position of the Chief Executive Officer of SKO.

decision of June 30, 2022, No. 36/22, appointed Kapassova A.Zh. to the - Daniyar Nurlanovich Mauletov - Chief Management Board.

The Management Board of Samruk- - Zhandos Bakbergenovich Orazaliyev -Kazyna JSC (hereinafter - the Fund) by decision of May 25, 2023, No. 25/23, elected a new Management Board of 4 (four) persons for a term of office of the Management Board for 2 (two) years:

- Executive Officer;
- Meyir Nurtaiuly Sheraly First Deputy Chief Executive Officer;
- Zhandos Bakbergenovich Orazaliyev for Managing Director Asset Management, Member of the Management Board;

Department, Acting Managing Director for Finance.

decision of November 02, 2023, No. authorities of M.N. Sheraly from November 06 this year.

The Management Board of the Fund by As of March 01, 2024, the Management Board consists of 3 persons as follows:

- Executive Officer;
- Managing Director for Asset Management, Member of the Management Board;
- Nurzhan Tyulegenovich Ashimov Director of the Finance and Planning - Daniyar Nurlanovich Mauletov - Chief Department, Acting Managing Director for Finance.

#### **DANIYAR NURLANOVICH MAULETOV**

Chief Executive Officer



#### **ZHANDOS BAKBERGENOVICH ORAZALIYEV**

Managing Director for Asset Management, Member of the Management Board



#### **NURZHAN TYULEGENOVICH ASHIMOV**

Director of the Finance and Planning Department, member of the Management Board



# SAMRUK-KAZYNA

#### MANAGEMENT BOARD

### DANIYAR NURLANOVICH MAULETOV



CHIEF
EXECUTIVE OFFICER
SAMRUK-KAZYNA ONDEU
LLP

Date of election: May 26, 2023

Citizenship: Republic of Kazakhstan

#### **Education:**

2001 - Kazakh State Law Academy, lawyer 2006 - T. Ryskulov Kazakh University of Economics, Bachelor of Finance

2015 - D. Serikbayev East Kazakhstan Technical University, Bachelor of Engineering and Technology

2018 – Almaty Management University, Master of Business Administration

#### Work experience (over the last 5 years):

May 2023 – present – Chief Executive Officer of Samruk-Kazyna Ondeu LLP

February 2022 - May 2023 - Director of the Branch of KTZ Express JSC - KTZE Commerce May 2019 - February 2022 - Deputy Head of the State Revenue Department for Almaty region of the State Revenue Committee of the Ministry of Finance of the Republic of Kazakhstan

December 2018 - March 2019 - Director of the Operational Investigative Activities Department of the State Revenue Committee of the Ministry of Finance of the Republic of Kazakhstan

#### ZHANDOS BAKBERGENOVICH ORAZALIYEV



MANAGING DIRECTOR FOR BUSINESS DEVELOPMENT SAMRUK-KAZYNA ONDEU LLP Date of election: March 02, 2023

Citizenship: Republic of Kazakhstan

#### **Education:**

2008 – Master's Degree at Robert Gordon University (Scotland)

2001 - Abylai Khan Kazakh University of International Relations and World Languages, specialty: international relations

#### Work experience (over the last 5 years):

February 2024 - present - Managing Director for Business Development, Member of the Management Board of Samruk-Kazyna Ondeu LLP

March 2023 – February 2024 – Managing Director for Asset Management, Member of the Management Board of Samruk-Kazyna Ondeu LLP

November 2020 – July 2022 - General Director of Borkit Oiltech

May 2019 – November 2020 - General Director of Hydratight Kazakhstan

May 2017 – May 2019 - Managing Director of JSC National Company Kazakh Invest



## MANAGEMENT BOARD

## NURZHAN TYULEGENOVICH ASHIMOV



DIRECTOR OF THE FINANCE AND PLANNING DEPARTMENT, MEMBER OF THE MANAGEMENT BOARD

Date of election: May 26, 2023

Citizenship: Republic of Kazakhstan

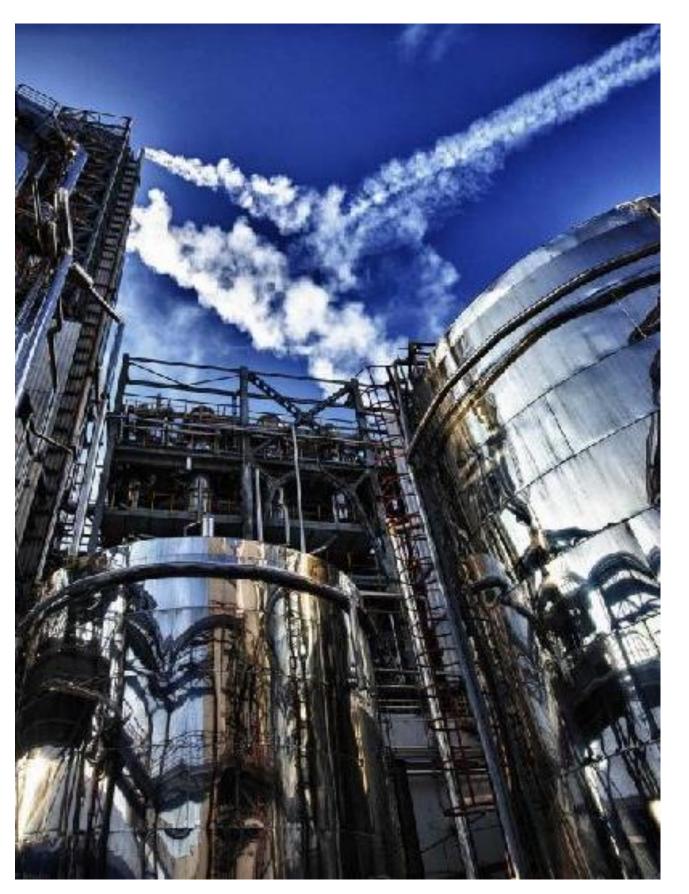
### **Education:**

2006 - M.V. Lomonossov Moscow State University, Bachelor of Economics

### Work experience (over the last 5 years):

May 2023 – present – Director of the Finance and Planning Department of Samruk-Kazyna Ondeu LLP, Member of the Management Board 2013-2017 - Senior Manager of the Economics and Planning Department

He also worked at Astana Innovations JSC as a Project Manager and KOREM JSC as the Manager of the Economics and Planning Department



## **ACTIVITIES OF THE** MANAGEMENT BOARD

In 2023, the Management Board of SK Ondeu LLP with subsequent submission to the meeting of the held 55 in-presence meetings, at which 157 issues Supervisory Board, 40 issues were considered at were considered, including 87 issues considered General Meetings of Shareholders/Participants (GMS/GMP) of Subsidiaries of SK Ondeu LLP.

#### Number of Management Board meetings held in 2020-2023

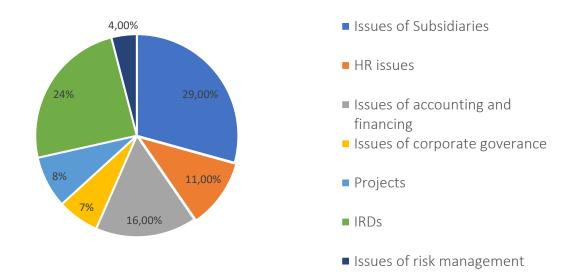
| Year | In-presence | Absentee | Total |
|------|-------------|----------|-------|
|      |             |          |       |
| 2020 | 42          | 0        | 42    |
|      |             |          |       |
| 2021 | 20          | 22       | 42    |
|      |             |          |       |
| 2022 | 57          | 3        | 60    |
| 2023 | 55          | 0        | 55    |
| 2020 | 55          |          |       |

Subsidiaries within their competence were Ondeu LLP participates. preliminarily considered and approved by the Management Board.

Issues submitted for consideration of the Sole Among them, the main block presents issues on Participant, the Supervisory Board, Investment projects of subsidiaries and dependent and Strategy Committee and GMP/GMS of organizations, in the implementation of which SK

> The structure of the issues considered by area is presented below:

#### Structure of issues considered by the Management Board in 2023



## Performance evaluation and remuneration of the Management Board

The amount of remuneration to the executive body is determined by the decision of the Supervisory Board of SK Ondeu LLP. The scheme for determining the amount of remuneration to the Chief Executive Officer meets the following requirements:

- Remuneration consists of constant (taking into account the grade of each position) and variable parts;
- The variable part of remuneration depends on the key performance indicators of the Chief Executive Officer and members of the Management Board;
- Social support, guarantees and compensation payments to the Chief Executive Officer and members of the Management

Board are carried out in accordance with the legislation, internal documents of the company and the employment contract.

SK Ondeu LLP constantly monitors the performance management system of the and members of the Management Board Management Board of SK Ondeu LLP, remuneration based on the results of work for the year can be paid for the purpose of material encouragement for the successes achieved and improving the efficiency of the CEO and members of the Management Board based on the results of key performance indicators and evaluation of the effectiveness of the goals set by the Development Strategy.



SKO has strong views on improving corporate governance, perceiving it as a fundamental element for achieving sustainable business growth and for taking informed management and investment decisions. Taking the best global practices as a model, we are working ambitiously to continuously improve our management system, while ensuring high-quality risk management, creating a reliable internal control system, facilitating access to information and improving the reputation status of our Company.

Our goal is continuous development in the field of corporate governance, which implies strict observance of the rights of the Sole Participant, partners and other stakeholders. We clearly differentiate responsibilities and authorities between different levels of management and subdivisions of the Company, strengthen the work of the Supervisory Board and the Executive Body. We prevent the corporate conflicts and conflicts of interest, improve management reporting mechanisms and strive to implement best practices in the field of corporate governance, following the principles of the Corporate Governance Code.

In the spirit of information openness, we ensure that important information is available to stakeholders. We maintain transparent policies and procedures regarding management remuneration, and publish an annual report, including financial statements and a

sustainability report, in accordance with GRI and IFRS standards.

In 2023, the Company had an Action Plan for the implementation (improvement) of ESG indicators of SK Ondeu LLP. This plan was fully implemented by the end of 2023.

An independent diagnosis of the Company's corporate governance system was not carried out in 2023, and accordingly, no corporate governance rating was assigned. The last diagnosis was carried out in 2018, as a result of which SK Ondeu LLP was assigned a corporate governance rating at the "B" level.

SK Ondeu LLP is guided by the Corporate Governance Code, which contains the provisions and norms mandatory for compliance by all bodies, officials and employees.

The Corporate Secretary monitors and advises the Supervisory Board and the Management Board on compliance with the Code. A report on compliance/non-compliance with the principles of the Code is prepared annually, which includes the following categories:

- The Government as the Shareholder of the Fund;
- Interaction of the Fund and Organizations;
- Sustainable development;
- Shareholders' rights and fair treatment of them;
- Effectiveness of the Supervisory Board and the Executive Body;
- Risk management;
- Internal Control and Audit:
- Transparency.

In 2023, SK Ondeu LLP conducted a self-assessment for compliance with the principles and provisions of the Corporate Governance Code. The report on results of the self-assessment is contained in Annex 1 to this annual report. The Company's activities comply with 58 of 75 principles. 3 principles are met partially, 14 principles are not applicable to the Company's activities



The activities of the Audit Commission are carried out in accordance with the International Professional Practices Framework (IPPF)), developed by the International Institute of Internal Auditors (The IIA).

The main goal of the Audit Commission is to provide the Sole Participant and the Supervisory Board with independent and objective guarantees and consultations aimed at improving risk management, internal control and corporate governance systems.

The Audit Commission is organizationally subordinate and functionally accountable to the Supervisory Board of the Company, administratively - to the Management Board of the Company. The annual work plan of the Audit Commission is considered and approved by the Supervisory Board of the Company. Performance evaluation of the Audit Commission are carried out by the Supervisory Board of the Company.

For 2023, the Audit Commission completed in full the tasks stipulated by the Annual Work Plan for 2023, approved by the decision of the Supervisory Board of the Company: 11 out of 11 planned tasks. When performing its functions, the Audit Commission confirms to the Supervisory Board of the Company its organizational independence and the absence of the impact of resource constraints on the activities of internal audit.

The Supervisory Board of the Company by the decision of December 28, 2023, approved the Annual Work Plan of the Audit Commission for 2024, providing for the implementation of 11 audit engagements.





The Company has introduced a system of continuous adherence to the principles of sustainable development, a balance of interests of stakeholders is observed, a risk-oriented approach is applied in management, which allows achieving a steady increase in value and increasing competitiveness for the long term.

The **risk management process** of the Company is aimed at minimizing potential threats to the achievement of strategic goals.

Risk management and internal control systems are continuously being improved to increase business value.

The process includes the following stages:

- Identification and documentation of risks;
- Determination, qualitative and quantitative assessment (including classification) of each risk;
- Development and implementation of risk reduction/risk management strategies;
- Monitoring, reporting and risk analysis;
- Implementation of effective internal control procedures and their improvement.

The Supervisory Board and the Management Board of the Company establish the Company's policies and procedures in the field of risk management and internal control and are responsible for analyzing their effectiveness. Identification of risks Awareness of the importance of risk accounting is part of the corporate governance culture of the Company's subsidiaries and is enshrined in its system of ethical values. The Supervisory Board of the Company defines the risk management philosophy (the tone from top), which is strictly adhered to by the management, employees and stakeholders of the Company in all aspects of its activities – from strategy development to day-to-day operations. The Company's management ensures the implementation of risk management and internal control procedures by employees.

Risk management is one of key functions of the Management Board of the Company. The Management Board identifies strategic risks based on a deep and comprehensive understanding of the Company's work and all areas of its activities — market, legal, social, political, economic, technological, environmental and cultural. Our risk identification system covers not only single, mutually exclusive risks, but also multiple, related and correlated risks.

The Risk Map (matrix) and internal control procedures are used to account for, prioritize and control over each of the risks in the risk management process. The Risk Committee regularly analyzes them.

**Risk assessment.** As risks are identified, a qualitative and quantitative assessment of their impact (loss) on the Company's activities, as well as the likelihood of such events, is carried out. Together they represent a risk profile.

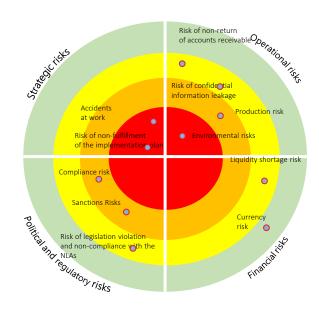
Risk management measures. After identifying and ranking the risks, measures are developed to respond to each of them. Risk owners, together with the Risk Management Service of the Company, assesses the likelihood of risks and their impact, as well as the costs and benefits of likely risk reduction.

Monitoring and reporting. The ongoing risk monitoring process is an integral part of SK Ondeu's activities. It allows to monitor the effectiveness of internal policies and internal control procedures, including internal audit and analysis of individual areas by the Company's management. The risk map and the internal control system are used to reassess and adjust control procedures in connection with changes in the Company's goals, structure, operating conditions and business environment.

The Company's management is responsible for the implementation of effective follow-up procedures to ensure the implementation of appropriate measures based on the results of changes in risk assessment or risk management procedures.

As over the past few years, the country's geopolitical and internal risks have demonstrated increased turbulence, in 2023 the Company's management paid increased attention to risk management. Thus, the Company carried out a detailed analysis and reassessment of existing and potential risks, their impact and probability on the activities of each Subsidiary individually and the Group as a whole.

Taking into account the new factors, the following key risk areas were identified:





The Company's internal control and risk management system in relation to the financial reporting process

Often, in practice, the key risk in preparing financial statements is the risk of bias in estimates, which can lead to material misstatements of the statements.

Within the framework of defining the basic principles and approaches to the organization of the corporate risk management and internal control system (hereinafter the ICS), SK Ondeu LLP is guided by the Risk Management and Internal Control Policy developed in accordance with the Samruk-Kazyna JSC' Risk Management and Internal Control Policy, the Corporate Governance Code, internal documents of Company, recommendations of the Committee of Sponsoring Organizations of the Trade Way Commission (COSO) and other best practices in the field of risk management and internal control.

According to COSO, internal control:

- is carried out by employees at all levels of the Company;
- is regulated by formally prescribed procedures;
- is introduced to achieve the Company's goals in all areas, not just in the field of financial reporting;
- consists of interconnected components.

Саtegories of goals

Саtegories of goals

Операционная среда

Операционная среда

Контрольные процедуры

Информация и коммуникации

Процедуры мониторинга

At the same time, when performing the functions of the ICS, the Three Lines of Protection model is used. This model implies the coordination of risk management and internal control processes through a clear definition and differentiation of roles and obligations between three individual groups:

- the business functions;
- the function of risk monitoring and internal control;
- the function of independent assessment of the effectiveness of risk management and internal control.

Thus, the Company's ICS implies the implementation of a phased monitoring, control function and independent assurance by various groups of the Company to exclude the possibility of abusing on the part of the management and unfair actions as a result of circumvention of control systems or material misstatements of reporting as a result of unfair management judgments (bias of estimates and assumptions).

The list of the main activities and initiatives implemented within the framework of the ICS development in 2023 includes:

- Amendments to the Risk Management and Internal Control Policy;
- Training for SK Ondeu employees and risk coordinators of Subsidiaries as part of the corporate internal training system;
- Updating the Risk Matrix and Controls of the Company for the following processes occupational

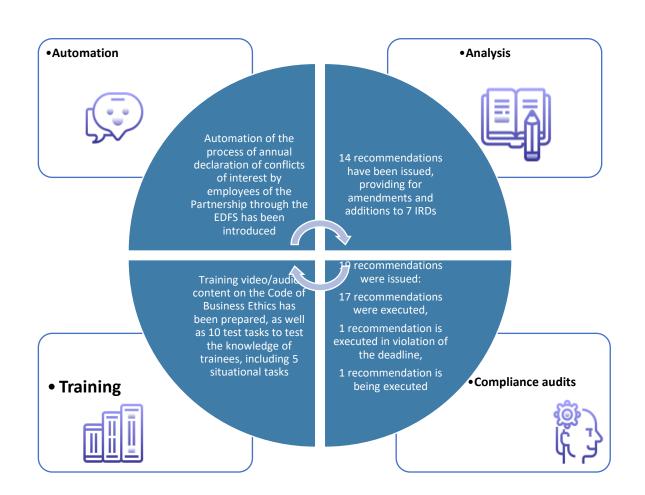
safety, labor and environmental protection, information security, procurement management, etc.

The Company has a process of documenting and assessing risks at a consolidated level, corresponding to changing market conditions and changes in the regulatory environment. A risk register has also been developed to determine the adequacy of controls and operational procedures for assessing, controlling and monitoring business risks, financial and/or operational risks of the Company.





#### KEY RESULTS OF THE COMPLIANCE PROGRAM IN 2023



In total, the SK Ondeu LLP group received 16 calls to the Hotline in 2023, for which inspection were held and corrective measures were taken based on the results







rights, combating corruption and all types of anti-corruption initiative, respect for human rights, economic crimes, and managing conflicts of interest and contribute to sustainable development. are at the core of our Company's activities.

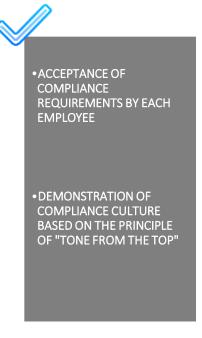
best international practices in the field of business ethical and legitimate business conduct. ethics and compliance.

As a Company representing the quasi-public sector,

Ethical business conduct and respect for human we strive to fully comply with the principles of the

We are committed to the principles of honesty, We strive to create and promote an atmosphere of fairness, integrity, transparency and responsibility and mutual respect and openness by implementing the believe that no financial results can be superior to







#### **KEY COMPLIANCE AREAS**

- Fair employment practices. Human rights
- Anti-corruption. Conflicts of interest
- Verification of the reliability of counterparties
- Compliance with the rules of international trade
- Financial control
- Information protection. Culture of open communication







SK Ondeu strives to adhere to the principles of sustainable development at all stages of its activities and promotes the dissemination of responsible business practices and social responsibility among its partners, suppliers and other stakeholders. Principles of sustainable development are the basis of the Company's Development Strategy. Following these principles is important not only for long-term business development, but also for the formation of core corporate values.

### Sustainable development principles of Samruk-Kazyna Ondeu:

- Transparency
- Accountability
- Transparency
- Ethical behavior
- Respect
- Legality
- Respect for human rights
- Corruption intolerance
- Inadmissibility of conflicts of interest
- Personal example

In determining priority areas of activity in the field of sustainable development, the Company is guided by the principles of the UN Global Compact and the UN Sustainable Development Goals for the period up to 2030, as well as the provisions of other international standards and initiatives in this area.

SK Ondeu LLP focuses on 3 goals from the UN Agenda for Sustainable Development, where it can have the greatest impact: decent work and economic growth, good health and well-being, responsible consumption and production. The company strives to achieve these goals by participating in various social initiatives aimed at improving the quality of life in the regions where it is present and within its core business.









#### STRATEGIC THREATS IN THE FIELD OF SUSTAINABLE DEVELOPMENT

Company's Development Strategy for 2023-2032 is to stakeholders.

SK Ondeu LLP is aware of the importance of its adhere to principles of sustainable development at all influence and strives to take into account risks and stages of its activities and promote the dissemination opportunities in the field of sustainable development of responsible business practices and social in its activities. One of the key directions in the responsibility among its partners, suppliers and other

| Environment                                             | Social sphere                                      | Corporate governance                               |
|---------------------------------------------------------|----------------------------------------------------|----------------------------------------------------|
| Incidents and negative impact on the environment        | HR and social risks                                | Cybersecurity and data protection                  |
| Improving environmental safety and regulation standards | Occupational safety and employee's health problems | Reputation and reduced attractiveness to investors |
| Technological risks, innovations and accidents          | Change and innovation management                   | Corruption and ethics                              |
|                                                         | Changing public opinion                            | Stricter legislation and political risks           |



#### ABOUT THE SUSTAINABILITY REPORT

#### Report Profile:

**Report structure: GRI** standards;

Approach to GRI: according to the "basic" option

Scope of the report: in terms of financial indicators – SK Ondeu LLP and 6 Subsidiaries, in terms of environmental and social indicators – 4 Subsidiaries with operating production facilities;

Reporting period: January 01 – December 31, 2023

Reporting cycle: annual

Previous Report: Integrated Annual Report for 2022 published in July 2023;

**External assurance:** greenhouse gas emissions of KUS LLP have been verified by an accredited body, SupEx LLP. An independent auditor, Grant Thornton LLP has been engaged to confirm the consolidated financial statements. In terms of the other - no.

#### Defining the content and quality of the report:

In our Integrated Annual Report, we have made every effort to provide stakeholders with high-quality information for an objective assessment of the activities of SK Ondeu LLP and its subsidiaries. All data presented in the report were provided by the structural subdivisions and subsidiaries of SK Ondeu LLP in accordance with the Regulations for Preparing the Annual Report. External assurance was carried

out on greenhouse gas emissions of KUS LLP. The consolidated financial statements have been verified by Grant Thornton LLP.

According to the "Main Option", we have disclosed information about our Group of companies, reporting on the impact of our economic, environmental and social activities.

### Defining the report scope:

This Report contains information about the activities of SK Ondeu LLP in the field of sustainable development. In addition, the report provides separate sections on the activities of Subsidiaries of SK Ondeu LLP. well

structural subdivisions of SK Ondeu LLP in the main areas of activity related to sustainable development, including economic, environmental and social aspects of impact.

Consolidated data presented in the Integrated Annual Report include organizations.

the following subsidiaries and dependent

| Company Type of activity |                                                                             | Place of registration |
|--------------------------|-----------------------------------------------------------------------------|-----------------------|
| CHEM-plus LLP            | Production of phosphorus trichloride, caustic soda, chlorine and glyphosate | Zhambyl region        |
| SSAP LLP                 | Processing of sulfur and producing of sulfuric and battery acid             | Akmola oblast         |
| KUS LLP                  | Construction of industrial and the plant-wide infrastructure of NIPT SEZ;   | Atyrau region         |

Polymer Production LLP took place due to the change company is located in

On December 19, 2023, after passing the necessary of participant, following which KMG was recognized corporate procedures, the state re-registration of as a 100% participant. Information about this

In order to prepare a high-quality report on the activities of SK Ondeu LLP in the field of sustainable development and to determine the content of the report and its scope, we assessed the materiality of the topics disclosed in the report on our own. In determining the content of the report the list of

significant topics was considered, which included the management features of SK Ondeu LLP, issues reflecting significant economic, environmental, social impact, as well as human rights issues, impact on society, ecology, etc.

#### When preparing this report, the Company is guided by the following principles:

ACCURACY - accurate, specific, detailed and confirmed information is reflected so that stakeholders can evaluate the Company's performance.

**COMPLETENESS** - information provided on all areas of the Company's sustainable development for the reporting period is in accordance with the GRI standard.

BALANCE – the positive and negative results of activities are reflected so that stakeholders can objectively evaluate the results.

RELIABILITY – information has been collected, analyzed and disclosed in such a way as to ensure the quality and materiality of the data.

CLARITY – we make the report in a form that is understandable and accessible to stakeholders so that they are sufficiently aware of the Company's activities and Subsidiaries.

**COMPARABILITY** – information is presented in dynamics over the past three years to allow stakeholders to analyze changes in dynamics.

TIMELINESS – the preparation of the report is planned, including the process of development, conducting dialogues with the structural subdivisions of the Company. Subsidiaries and publication.





ne Green Office concept l

The Green Office concept has been introduced in Samruk-Kazyna Ondeu LLP and SSAP LLP A list of measures on energy efficiency and reduction of the amount of waste generated for 2023-2024 has been developed and approved for Subsidiaries In order to improve the safety culture, 430 behavioral safety observations were conducted in accordance with the approved schedule

3

The implementation of the Lean Manufacturing project was begun on the basis of SSAP LLP, developed by the 7 Kadam program's participants

4

The share of women in the Supervisory Boards of Subsidiaries at the end of 2023 was 25% and 33.3%

The integrated sustainability report became the winner in the nomination "Best Annual Report of a Non-Public Company for 2022" following the results of the annual reports competition held by the Kazakhstan Stock Exchange (KASE). It also ranked 2nd in terms of ESG information disclosure among companies from other industries according to PwC Kazakhstan

6

Frequency coefficient of accidents with loss of working time (LTIF) for the SK Ondeu LLP group of companies by the end of 2023 was 0

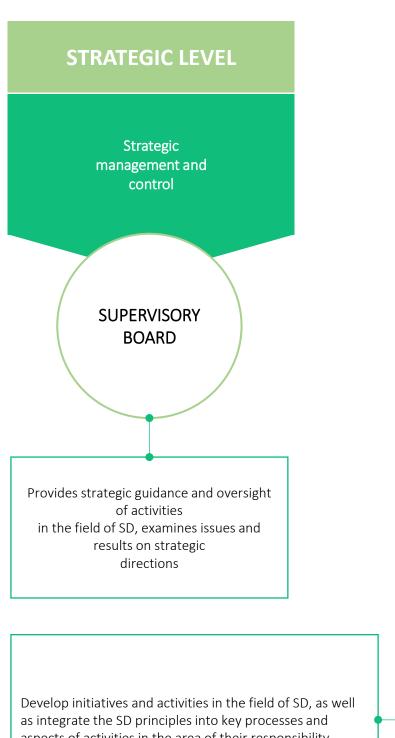
In 2023, SK Ondeu LLP approved the following IRDs in the field of environmental protection, HR management and occupational safety and industrial safety:

- Occupational Safety Policy of SK Ondeu LLP;
- HR Policy of SK Ondeu LLP;
- Rules for Motivation and Individual Responsibility of Employees in the Field of Occupational Safety;
- LOTO Rules for Lockout and Information System (LockOut TagOut).

SK Ondeu LLP also has an Environmental Protection Policy (environmental policy), a Corporate Culture Policy, and Sustainability Policy



#### MANAGEMENT STRUCTURE OF THE SUSTAINABLE DEVELOPMENT ASPECTS



aspects of activities in the area of their responsibility

### **MANAGEMENT LEVEL**

Taking managerial and operational decisions, monitoring and control performance, development of initiatives and events of the sustainable development

## **MANAGEMENT BOARD**

Controls over and monitors the activity on strategic development direction, programs and activities, carries out monitoring the fulfillment of goals and KPIs in the field of SD activities

Finance and Planning Department Risk Management Service **Procurement Service** Business and Science Development Department Asset Management Department Corporate, Occupational Safety and Environmental Protection HR and Communication Department

### **OPERATIONAL LEVEL**

Implementation of initiatives and activities to achieve goals, objectives and KPIs in the field of the sustainable development

## Subsidiary

Assume the responsibility for the operational management of specific aspects of SD, the implementation of initiatives, programs, plans and activities in the field of SD in the zone of responsibility of structural subdivisions

#### Structural subdivision

Responsible for operational management of specific aspects of SD, implementation of SD initiatives, programs, plans and activities in the area of responsibility of structural subdivisions



#### **INTERACTION WITH STAKEHOLDERS**

are interested in its decisions and activities in order Companies with stakeholders. to understand their influence and ways to take measures in response to them.

Interaction with stakeholders is an important an assessment of the impact on current activities element of the sustainable development system. and strategic development, as well as the SK Ondeu LLP has identified a scope of persons who established practice of interaction of the Group of

The basis for identifying and selecting stakeholders is STAKEHOLDER MAP

| Stakeholders         | Goals/interests                                                                                                                                                                          | Tools of influence                                                                                              | Means of interaction                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Sole participant     | - Achievement of strategic goals/indicators; - Profit growth; - Timely payment of dividends; - Increase in the company's value; - Compliance with the sustainable development principles | - The Charter;<br>- The Corporate<br>Governance Code<br>of SK Ondeu LLP;<br>- Official requests;<br>- Decisions | - Coordination of the main areas of activity and approval of issues related to the competence of the Sole Participant; - Exercising rights of the Sole Participant in accordance with the principles of corporate governance for effective key decision-making in accordance with the legislation of the Republic of Kazakhstan and the Charter of SK Ondeu LLP; - Providing reliable information on the results of financial and economic activities in accordance with the requirements of the legislation of the Republic of Kazakhstan, the Charter, internal documents of SK Ondeu LLP |
| Supervisory<br>Board | - Respect for the interests of the Sole Participant of SK Ondeu LLP; - General management of the activities of SK Ondeu LLP                                                              | - The Charter;<br>- Internal<br>documents of SK<br>Ondeu LLP;<br>- Decisions/<br>instructions                   | <ul> <li>Taking decisions on issues of core business, with the exception of issues referred by the legislation of the Republic of Kazakhstan and (or) the Charter to the exclusive competence of the Sole Participant of SK Ondeu LLP;</li> <li>Strategic management of the activities of SK Ondeu LLP;</li> <li>Approval of the Strategy and Business Plan of SK Ondeu LLP and monitoring of their implementation</li> </ul>                                                                                                                                                               |
| Management<br>Board  | - Respect for the interests of the Sole Participant of SK Ondeu LLP; - Management of the current activities of SK Ondeu LLP.                                                             | - The Charter;<br>- Internal<br>documents of SK<br>Ondeu LLP                                                    | <ul> <li>Execution of decisions of the Sole Participant and the Supervisory Board of SK Ondeu LLP;</li> <li>Preparation and implementation of the Business Plan and other issues related to the activities of SK Ondeu LLP;</li> <li>Management of the operational activities of SK Ondeu LLP, decision-making on issues of activity that are not within the competence of other bodies and officials of SK Ondeu LLP</li> </ul>                                                                                                                                                            |

| Stakeholders                    | Goals/interests                                                                                                                                                                               | Tools of influence                                                                                                    | Means of interaction                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Staff                           | - Career growth; - High income level; - Social package; - Training and professional development                                                                                               | - The Labor Code;<br>- Employment<br>contracts;<br>- Internal<br>documents of SK<br>Ondeu LLP                         | <ul> <li>Maintaining an open, transparent HR policy aimed at the formation of qualified and motivated personnel;</li> <li>Ensuring equal opportunities for employees to realize their potential in the course of their work, an impartial and fair assessment of their results, selection and promotion of employees on the basis of professional abilities, knowledge and skills;</li> <li>Informing employees about vacant positions and internal corporate competitions;</li> <li>Annual scheduling of vacations;</li> <li>Formation and holding of corporate events;</li> <li>Support in conducting training and/or improving the skills and competencies of employees;</li> <li>The presence of a conciliation commission to resolve labor disputes, if any</li> </ul> |
| Subsidiaries                    | - Respect for the interests of the participant/s; - Profit growth; - Timely payment of dividends; - Increase in the company's value; - Compliance with the sustainable development principles | - The Charter of SK<br>Ondeu LLP;<br>- Internal<br>documents of SK<br>Ondeu LLP;<br>- The Charters of<br>Subsidiaries | <ul> <li>Realization by SK Ondeu LLP of its rights as a member of a subsidiary;</li> <li>Participation in the management bodies of a subsidiary;</li> <li>Correspondence and sending requests to subsidiaries;</li> <li>Control over the execution of orders</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Investors                       | - Return on investment;<br>- Refunding                                                                                                                                                        | - Memoranda;<br>- Contracts                                                                                           | - Business correspondence; - Holding meetings with investors, including potential ones; - Attracting investments for the implementation of projects and core activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Business partners,<br>suppliers | - Commercial interests; - Supply of goods, performance of works and rendering services in accordance with the stated requirements                                                             | - Contracts;<br>- Agreements                                                                                          | <ul> <li>Participation in procurement;</li> <li>Holding meetings;</li> <li>Business correspondence;</li> <li>Entering into contracts;</li> <li>Control over the proper fulfillment of contractual obligations</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                 |                                                                                                                                                                                               |                                                                                                                       | 49                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |



#### STAKEHOLDER MAP

| Stakeholders                 | Goals/interests                                                                                                                   | Tools of influence                                                                                                                                                                                                   | Means of interaction                                                                                                                                                                                                                                                                                                                                                       |
|------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Business partners, suppliers | - Commercial interests; - Supply of goods, performance of works and rendering services in accordance with the stated requirements | - Contracts;<br>- Agreements                                                                                                                                                                                         | <ul> <li>Participation in procurement;</li> <li>Holding meetings;</li> <li>Business correspondence;</li> <li>Entering into contracts;</li> <li>Control over the proper fulfillment of contractual obligations</li> </ul>                                                                                                                                                   |
| Consumers of products        | - Social interests;<br>- Commercial interests;                                                                                    | Contracts                                                                                                                                                                                                            | <ul> <li>Posting on the corporate website up-to-date public information about SK Ondeu LLP and its activities;</li> <li>Business correspondence, meetings with clients, including potential ones;</li> <li>Compliance with consumer expectations of subsidiaries and affiliates of SK Ondeu LLP;</li> <li>Conclusion of contracts, control over their execution</li> </ul> |
| Public authorities           | - Tax oroceeds;<br>- Economic growth;<br>- Creation of new jobs;<br>- Solving social problems                                     | - Laws;<br>- State programs of<br>social economic<br>development;<br>- Legal regulation;<br>- Official requests                                                                                                      | <ul> <li>Participation in working groups, forums, conferences;</li> <li>Business correspondence and/or preparation of responses to requests;</li> <li>Reporting (financial, non-financial).</li> </ul>                                                                                                                                                                     |
| Competitors                  | - Increasing the market share                                                                                                     | <ul> <li>Using more</li> <li>advanced and new</li> <li>technologies;</li> <li>Asset growth;</li> <li>Price competition;</li> <li>Active advertising</li> <li>policy;</li> <li>Marketing</li> <li>research</li> </ul> | <ul> <li>Conducting marketing research;</li> <li>Market monitoring and analysis;</li> <li>Following the principle of fair competition in accordance with the Corporate Governance Code, the Code of Business Ethics of SK Ondeu LLP</li> </ul>                                                                                                                             |

| Stakeholders   | Goals/interests          | Tools of influence   | Means of interaction                                                  |
|----------------|--------------------------|----------------------|-----------------------------------------------------------------------|
| Public         | - Implementation of the  | - Contracts;         | - Charity and sponsorship;                                            |
| organizations/ | goals and objectives of  | - Agreements;        | - Mutual agreement on general issues;                                 |
| population     | public organizations;    | - Memoranda of       | - Holding joint events with associations and/or unions (meetings,     |
|                | - Transparency of the    | understanding;       | charity events, etc.);                                                |
|                | activities of SK Ondeu   | - Public opinion;    | - posting of up-to-date public information on the corporate website   |
|                | LLP;                     | - Appeals to higher- | of SK Ondeu LLP, including publication of financial and non-financial |
|                | - Creation of additional | level and regulatory | statements on activities;                                             |
|                | jobs;                    | authorities;         | - Demonstration of practical commitment to the principles of social   |
|                | - Development of the     | - Media              | responsibility, transparency of activities and sustainable            |
|                | region                   |                      | development;                                                          |
|                |                          |                      | - Striving to comply with generally accepted moral and ethical        |
|                |                          |                      | standards;                                                            |
|                |                          |                      | - Timely response to the treatment of individuals.                    |
| Media          | - Constructive           | - Publications and   | - Holding press conferences, providing press releases and arranging   |
|                | cooperation              | information about    | interviews;                                                           |
|                |                          | the activities of SK | - Providing information at the request of media journalists.          |
|                |                          | Ondeu LLP            |                                                                       |

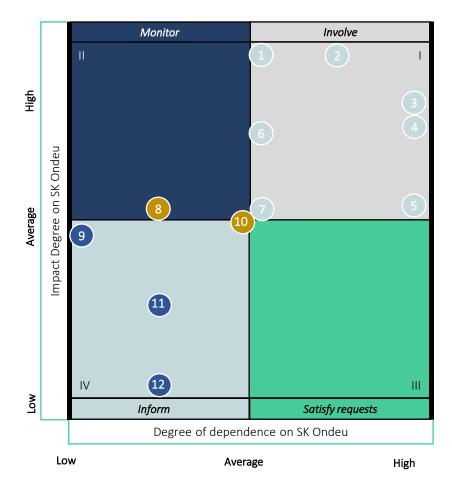
The presented Stakeholder Map was prepared by from the Company's key employees, the Matrix of conducting a survey of the management, as well as Influence and Dependence of Stakeholders of the representatives of structural subdivisions that interact Company was compiled, determining the position of with the Company's stakeholders. Based on the expert importance of each stakeholder. assessment of the indices of influence and dependence of stakeholders on the Company's activities obtained



#### MATRIX OF INFLUENCE AND DEPENDENCE OF STAKEHOLDERS

The Company updates the stakeholder map annually. In 2023, the relevance of the map was confirmed by a management survey.

#### MATRIX OF INFLUENCE AND DEPENDENCE OF STAKEHOLDERS



- 1 Sole Shareholder
- 2 Supervisory Board
- 3 Management Board
- 4 Staff
- 5 Subsidiaries
- 6 Investors

- 7 Business Partners / Suppliers
- 8 Consumers of products
- 9 Public authorities
- 10 Competitors
- 11 Public organizations
- 12 Media

#### **DEFINING ESSENTIAL TOPICS**

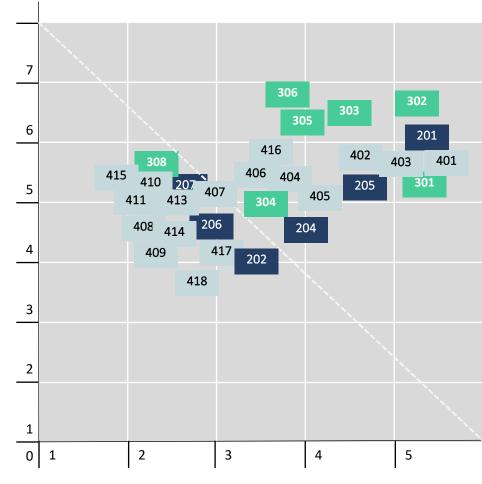
The Company has carried out a number of activities to identify significant topics in order to disclose them in the Integrated Annual Report for 2023. A survey of stakeholders was conducted to identify significant topics reflecting the significant economic, environmental and social impact of the Company, including the impact on human rights. In total, SK Ondeu received responses from the following stakeholder groups:

- management and employees of the Company;
- The Supervisory Board and the Sole Participant;
- Subsidiaries and affiliates of the Company;
- Partners;
- Business communities;
- Suppliers of goods, works and services.

The list of topics for evaluation includes GRI Topic Standards topics. Stakeholders were asked to rate each topic according to the degree of the organization's impact on the economy, the environment and people, including the impact on their human rights, on a 5-point scale, where 1 point corresponded to a rating of "very low" and 5 points — "very high". The preliminary list includes topics that scored 4 and 5 points out of 5 possible.

As a result, a list was determined consisting of 16 significant topics to be disclosed in the Annual Report for 2023.

### MATRIX OF ESSENTIAL TOPICS



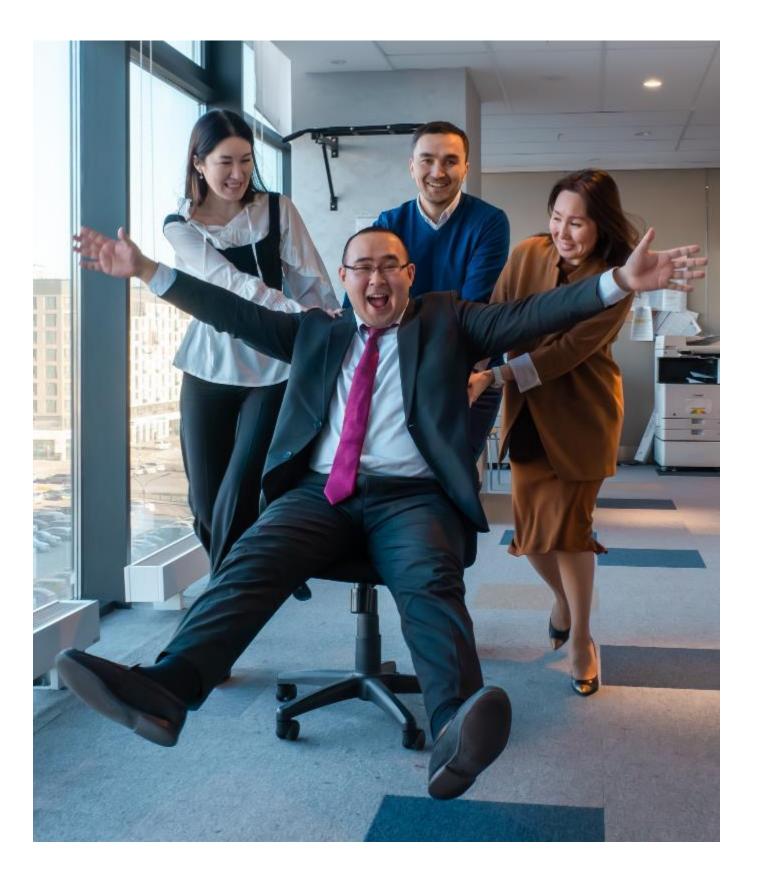
| 201 Economic              | 205 Anti-corruption                 | 402 Labor and labor relations 410 Safety Practices   | 410 Safety Practices                                     |
|---------------------------|-------------------------------------|------------------------------------------------------|----------------------------------------------------------|
| performance               | 203 Anti-con aption                 | 403 Safety and health at work                        | 411 Rights of indigenous peoples                         |
| 204 Procurement practices | 206 Obstacle to competition         | 404 Training and education                           | 413 Local communities                                    |
| 202 Market presence       | 207 Taxation                        | 405 Diversity and equal opportunities                | 414 Evaluation of suppliers according to social criteria |
| 301 Materials             | 305 Emissions                       | 406 No discrimination                                | 415 Public policy                                        |
| 302 Energy                | 306 Waste                           | 407 Freedom of association and collective agreements | 416 Consumer's health and safety                         |
| 303 Water and waste water | 308 Environmental assessment of the | 408 Child labour                                     | 417 Marketing                                            |
| 304 Biodiversity          | supplier 401 Employment             | 409 Forced labor                                     | 418 Confidentiality of personal data of consumers        |



### CHANGES IN THE MATERIALITY OF TOPICS

### GRI 3-2

| 2022       |                                              |         | 2023                              |  |
|------------|----------------------------------------------|---------|-----------------------------------|--|
| Economic   | topics                                       |         |                                   |  |
| GRI 201    | Economic performance                         | GRI 201 | Economic performance              |  |
|            |                                              | GRI 204 | Procurement practice              |  |
| GRI 205    | Anti-corruption                              | GRI 205 | Anti-corruption                   |  |
| Environme  | ental topics                                 |         |                                   |  |
| GRI 301    | Materials                                    | GRI 301 | Materials                         |  |
| GRI 302    | Energy                                       | GRI 302 | Energy                            |  |
| GRI 303    | Water and wastewater                         | GRI 303 | Water and wastewater              |  |
|            |                                              | GRI 304 | Biodiversity                      |  |
| GRI 305    | Emissions                                    | GRI 305 | Emissions                         |  |
|            |                                              | GRI 306 | Waste                             |  |
| GRI 307    | Compliance with regulations and requirements |         |                                   |  |
| Social top | ics                                          |         | '                                 |  |
| GRI 401    | Employment                                   | GRI 401 | Employment                        |  |
|            |                                              | GRI 402 | Labor and labor relations         |  |
| GRI 403    | Safety and health at work                    | GRI 403 | Safety and health at work         |  |
| GRI 404    | Training and education                       | GRI 404 | Training and education            |  |
|            |                                              | GRI 405 | Diversity and equal opportunities |  |
|            |                                              | GRI 406 | No discrimination                 |  |
| GRI 416    | Consumer's health and safety                 | GRI 416 | Consumer's health and safety      |  |
| GRI 419    | Social economic compliance                   |         |                                   |  |





The created direct and distributed economic value, sustainability reporting. These indicators were calculated employees, suppliers of raw materials, suppliers of capital, the state, and other investments in communities, as well IFRS. as retained earnings is one of the key indicators of

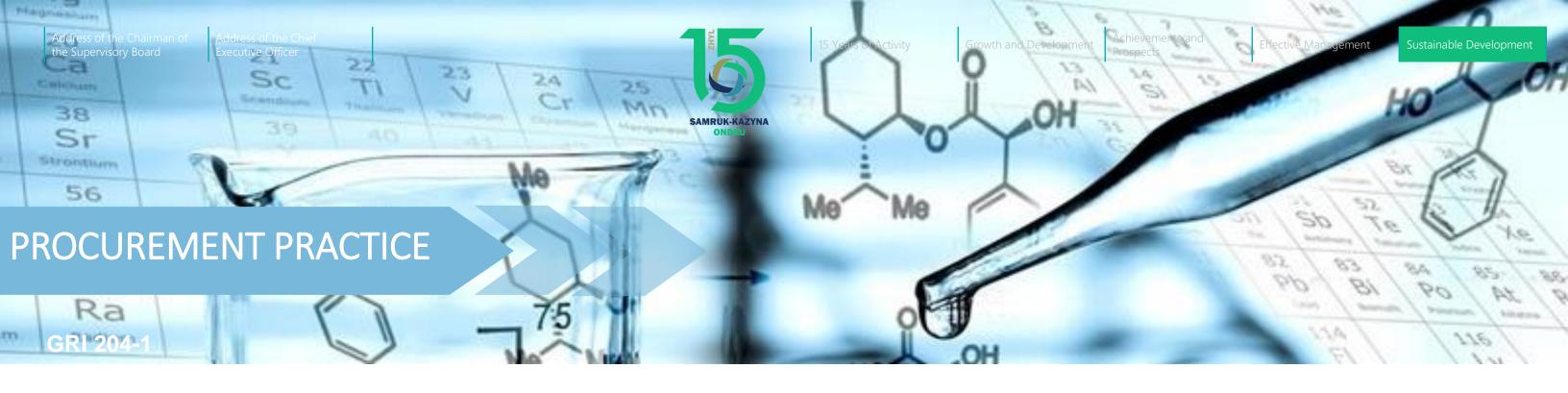
including income, operating costs, payments to on the basis of the consolidated financial statements of Samruk-Kazyna Ondeu LLP prepared in accordance with

#### Interpretation of the created direct and distributed economic value (KZT thousand)

| Indicators                                | 2021        | 2022        | 2023        |
|-------------------------------------------|-------------|-------------|-------------|
| Created direct economic value, including: | 36 978 213  | 38 943 186  | 36 868 435  |
| Income from sales                         | 36 095 738  | 37 486 006  | 33 681 665  |
| Financial income                          | 882 475     | 1 457 180   | 3 186 770   |
| Distributed economic value                | -35 266 851 | -38 029 362 | -37 832 983 |
| Operating costs                           | -27 108 333 | -28 371 734 | -17 057 009 |

| Indicators                                             | 2022       | 2021       | 2023        |
|--------------------------------------------------------|------------|------------|-------------|
| Salaries and other payments and benefits to employees; | -4 303 164 | -5 468 354 | -5 575 353  |
| Payments to capital suppliers                          | -1 602 777 | -1 189 274 | -3 716 317  |
| Payments to the State                                  | -2 252 577 | -3 226 901 | -11 484 303 |
| Investing in local communities                         | 0          | 0          | 0           |
| Retained economic value                                | 1 711 362  | 686 923    | -964 547    |

Detailed information on the financial and economic results of the activities of Samruk-Kazyna Ondeu LLP for 2023 is presented in the audited consolidated financial statements posted on the corporate website of SK Ondeu LLP <a href="http://www.o-sk.kz/">http://www.o-sk.kz/</a> in the section "To Investors – Reporting – Financial Statements", as well as in the Annual Report VOLUME II "Consolidated Financial Statements"



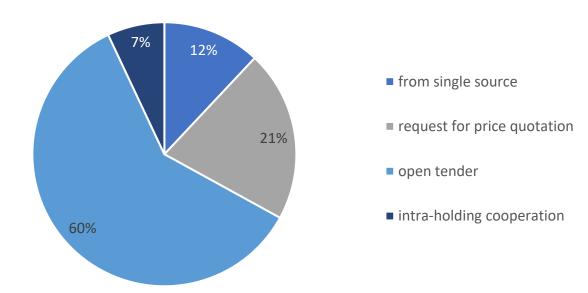
In order to support domestic suppliers and in accordance with state policy, SK Ondeu LLP in 2023 continued to monitor the procurement of goods produced by domestic enterprises of the light, furniture, food industry, as well as in the production of construction, machine-building, chemical and pulp and paper products from commodity producers that are on the list of Samruk-Kazyna JSC.

The share of local content in goods, works and services in 2023 was reached at the level of 80%. In 2021-2022, the share in the same period amounted to 76% and 82%, respectively.

#### Share of local suppliers in procurement, %

| Indicator                   | 2021 | 2022 | 2023 |
|-----------------------------|------|------|------|
| Share of local suppliers, % | 76   | 82   | 80   |

#### Procurement structure by the method of conducting, %





We strive to develop and maintain an atmosphere of intolerance to any forms and manifestations of corruption in our Company and Subsidiaries. Samruk-Kazyna Ondeu LLP ensures compliance with the requirements of applicable anti-corruption legislation. The procedures for ensuring the implementation of anti-corruption legislation are enshrined in the internal regulatory documents and the description of the company's business processes, as well as the Anti-Fraud

and Corruption Policy.

There is an anti-corruption clause in the contracts concluded by our Company.

There were no confirmed cases of corruption in the Company in the reporting year. The litigations concerning corruption were not initiated against the organization or its employees in 2023.



### **KEY COMPLIANCE TOOLS**

#### KEY REGULATORY DOCUMENTS IN THE FIELD OF ANTI-CORRUPTION COMPLIANCE

legislation

Code of Business Ethics, Anti-Fraud and Corruption Policy and Policy on Settlement of the Conflict of Interests

## INFORMING AND TRAINING EMPLOYEES IN THE FIELD OF COMPLIANCE. ZERO TOLERANCE FOR VIOLATIONS

compliance communication and training of employees and workers of dependent organizations

consideration of appeals to the Hotline and implementation of corrective measures

#### WORK OF THE SUPERVISORY BOARD AND THE COMPLIANCE SERVICE

audit of internal processes and documents

adoption of new documents corresponding to the best compliance practices



## **MATERIALS**

The materials used in manufacturing products on the existing projects of Samruk-Kazyna Ondeu LLP, as well as production of the main products are presented below.

### Materials used on existing projects

| Name                                                                   | UoM      | 2019   | 2020    | 2021    | 2022    | 2023      |  |  |  |  |
|------------------------------------------------------------------------|----------|--------|---------|---------|---------|-----------|--|--|--|--|
| SSAP LLP                                                               |          |        |         |         |         |           |  |  |  |  |
| Granular sulfur                                                        | tons     | 50.8   | 50.6    | 59.8    | 53.7    | 59.2      |  |  |  |  |
| Slaked lime                                                            | kg       | 8.5    | 2.3     | 9.7     | 15.3    | 17.0      |  |  |  |  |
| Soda ash                                                               | tons     | 8.9    | 1.5     | 1.5     | 6.4     | 7.0       |  |  |  |  |
| Sulfur filtration powder (ground perlite)                              | tons     | 1.5    | 1.9     | 3.1     | 2.7     | 2.7       |  |  |  |  |
| Percentage of secondary materials used in manufacturing basic products | %        | 0      | 0       | 0       | 0       | 0         |  |  |  |  |
|                                                                        | CHEM-pl  | us LLP |         |         |         |           |  |  |  |  |
| Glyphosate 95%                                                         | kg       |        | 982 225 | 144 000 | 360 000 | 21 600    |  |  |  |  |
| Potassium hydroxide 90%                                                | kg       |        | 372 880 | 42 320  | 134 320 | 9 320     |  |  |  |  |
| Emulgator M-540K                                                       | kg       |        | 264 000 | 29 072  | 92 072  | 5 688     |  |  |  |  |
| Ammonium bicarbonate 96%                                               | kg       |        | -       | 15 259  | 43 160  | 0         |  |  |  |  |
| Ammonium sulfate 98%                                                   | kg       |        | -       | 5 915   | 17 600  | 0         |  |  |  |  |
| GO-402 4-K Emulsifier                                                  | kg       |        | -       | 3 420   | 9 700   | 0         |  |  |  |  |
| Polyethylene                                                           | kg       |        | 117 170 | 6 458   | 35 872  | 19 158    |  |  |  |  |
| Basco PF1010/13-PE concentrate, snow                                   | l        |        | 2 202   | 121     | 722     | <b>CO</b> |  |  |  |  |
| white (Masterbatch snow white)                                         | kg       |        | 2 392   | 131     | 722     | 60        |  |  |  |  |
| Percentage of secondary materials used in                              | %        |        |         | 0       | 0       | 0         |  |  |  |  |
| manufacturing basic products                                           | <b>%</b> |        | -       | 0       | 0       | 0         |  |  |  |  |





| Name                                                                         | UoM  | 2019 | 2020  | 2021     | 2022   | 2023   |
|------------------------------------------------------------------------------|------|------|-------|----------|--------|--------|
|                                                                              | KUS  | LLP  |       |          |        |        |
| Carbohydrazide                                                               | tons | -    | 0.788 | 2.212    | 0      | 0      |
| Trisodium Phosphate                                                          | tons | -    | 0.014 | 0.166    | 0      | 0      |
| Water ammonia                                                                | tons | -    | -     | 3.9      | 4.32   | 3.84   |
| Ethylene Glycol                                                              | tons | -    | -     | 100.6392 | -      | -      |
| EASY-CL corrosion inhibitor                                                  | tons | -    | -     | 1.0576   | -      | -      |
| Purotech 065 Biocide reagent                                                 | tons | -    | -     | 0.5288   | -      | -      |
| PuroTech Oxscav CZ6 Dioxide carbohydrazide reagent                           | tons | -    | -     | 1.2      | -      | -      |
| Reagent, biocide Purotech RO 325                                             | tons | -    | -     | -        | 1.875  | -      |
| Reagent for water clarification, coagulant<br>Runclear-4041                  | tons | -    | -     | -        | 16.489 | 60.555 |
| Non-oxidizing biocide NALCO 77352                                            | tons | -    | -     | -        | 2.629  | 0.81   |
| Sodium hypochlorite, grade A                                                 | tons | -    | -     | -        | 12.97  | 19.75  |
| Salt inhibitor "Ranscale-4113"                                               | tons | -    | -     | -        | 7.4    | 21.525 |
| Purotech RO 260 reagent                                                      | tons | -    | -     | -        | 2.016  | 1.625  |
| Detergent, for chemical cleaning of various equipment, Purotech RO210 liquid | tons | -    | -     | -        | 3.63   | 5.706  |
| Sodium hydroxide                                                             | tons | -    | -     | -        | 1.12   | 23.848 |
| soda lime in granules                                                        | tons | -    | -     | -        | 2.4    | 2.4    |
| Citric acid, food grade                                                      | tons | -    | -     | -        | 3.87   | 5.44   |
| Biocide reagent                                                              | tons | -    | -     | -        | 2.295  | 3.11   |
| Sulfuric acid, technical.                                                    | tons | -    | -     | -        | 0.2928 | 92.38  |
| Hydrogen peroxide, technical.                                                | tons | -    | -     | -        | 0.08   | 0.3    |
| Sodium carbonate, technical                                                  | tons | -    | -     | -        | -      | 298.9  |
| Reagent, anionic flocculate                                                  | tons | -    | -     | -        | -      | 0.525  |
| Domestic salt.                                                               | tons | -    | -     | -        | -      | 450.1  |

| Name                                                     | UoM  | 2019 | 2020 | 2021 | 2022 | 2023    |
|----------------------------------------------------------|------|------|------|------|------|---------|
|                                                          | KUS  | LLP  |      |      |      |         |
| Reagent, flocculant cationic BIFLOK of KB-<br>6609 brand | tons | -    | -    | -    | -    | 1       |
| Lime.                                                    | tons | -    | -    | -    | -    | 123.264 |
| Defoamer of MSG LLP                                      | tons | -    | -    | -    | -    | 0.3     |
| Nitric acid                                              | tons | -    | -    | -    | -    | 1.6     |
| Pelleted salt.                                           | tons | -    | -    | -    | -    | 0.56    |
| Coagulant (for water purification)                       | tons | -    | -    | -    | 72   | 110     |
| Flocculant                                               | tons | -    | -    | -    | 2400 | 3       |
| Glycyrine                                                | tons | -    | -    | -    | -    | 2.5     |
| Sodium hydroxide                                         | tons | -    | -    | -    | -    | 1       |
| Tripolyphosphate                                         | tons | -    | -    | -    | -    | 0       |
| Hypochlorite                                             | tons | -    | -    | -    | 2    | 10      |
| Citric acid                                              | tons | -    | -    | -    | -    | 2.5     |

#### **KUS LLP**

Reagent consumption in 2022 is lower compared to 2023, due to the lack of commissioned treatment facilities. In 2022, the treatment facilities received chemical contaminated wastewater. Receiving oily and storm-water runoff began to be accepted in 2023.

In terms of the ZLD installation, the consumption of reagents in 2022 is lower compared to 2023, since in 2022 KPI LLP and Air Liquid did not purchase desalinated water. In 2023, KPI LLP and Air Liquid began purchasing desalinated water, as a result of which the volume of reagents consumed increased.

#### CHEM-plus LLP

CHEM-plus LLP produces 2 types of products. Ammonium sulfate, ammonium bicarbonate, emulsifier GO-402 4K is used in the production of granular glyphosate (Fuhua 747).

In 2023, Fuhua 747 was not produced, in this regard, there is zero in the column.



## **ENERGY**

This Section contains information about energy being implemented by Samruk-Kazyna Ondeu LLP. consumption as part and beyond the projects

#### Total fuel consumption

| Name        | UoM           | 2019  | 2020    | 2021    | 2022    | 2023    |  |  |  |  |
|-------------|---------------|-------|---------|---------|---------|---------|--|--|--|--|
|             | SSAP LLP      |       |         |         |         |         |  |  |  |  |
| Gasoline    | tons          | 9.0   | 0.739   | 0       | 0       | 0       |  |  |  |  |
| Diesel fuel | tons          | 295.9 | 190.782 | 132.550 | 187.130 | 105.429 |  |  |  |  |
|             | CHEM-plus LLP |       |         |         |         |         |  |  |  |  |
| Gasoline    | tons          | -     | -       | -       | -       | -       |  |  |  |  |
| Diesel fuel | tons          | 18    | 16      | 12      | 10      | 8.6     |  |  |  |  |
|             | KUS LLP       |       |         |         |         |         |  |  |  |  |
| Gasoline    | tons          | 9.0   | 0.739   | 0       | 0       | 0       |  |  |  |  |
| Diesel fuel | tons          | 295.9 | 190.782 | 132.550 | 187.130 | 0       |  |  |  |  |

#### Energy consumption, kWh

| Name                                           | 2019       | 2020          | 2021       | 2022       | 2023       |
|------------------------------------------------|------------|---------------|------------|------------|------------|
|                                                |            | SSAP LLP      |            |            |            |
| Total consumption                              | 23 356 375 | 22 073 129    | 25 976 544 | 21 961 824 | 24 069 890 |
| Consumption from Stepnogorsk-<br>Energosbyt    | 1 718 743  | 782 153.00    | 0          | 0          | 969 026    |
| Own electricity                                | 21 637 632 | 21 290 976    | 25 976 544 | 21 961 824 | 23 100 864 |
|                                                |            | CHEM-plus LLP |            |            |            |
| Consumption for own needs of Alem Pavlodar LLP | 1 760 513  | 1 556 965     | 1 147 000  | 856 000    | 926 232    |
|                                                |            | KUS LLP       |            |            |            |
| Own electricity                                | 1 116 402  | 23 519 476    | 40 819 482 | 47 881 937 | 49 972 414 |

#### Thermal energy consumption, Gcal/year

| Name          | 2019             | 2020              | 2021             | 2022  | 2023  |
|---------------|------------------|-------------------|------------------|-------|-------|
| SSAP LLP      | 9 500            | 9 500             | 9 500            | 9 500 | 9 500 |
| CHEM-plus LLP | the boiler house | e has not been pu | t into operation | 0     | 0     |
| KUS LLP       | 0                | 0                 | 0                | 0     | 0     |

#### SSAP LLP

Heat supply is carried out by steam-water heat exchange plate devices TO1, TO2 with a thermal load of 3.2 Gcal/ h with an effective area of 18.86 m2, a steam flow rate of 5.84 t/h and a UDWS of 127.63 t/h for heating mains water in the main. Network water in the main line is pumped using network pumps No.1, 2 and 3 with a capacity of 15 kWh.

According to the technological regulations for the production of sulfuric acid by contact method, the consumption of thermal energy in technological buildings is 7300 Gcal/year. According to the accounting data for the last 5 years, the actual consumption of thermal energy in buildings No. 9, 11A and 37 is 2200 Gcal/year. The total consumption of thermal energy for the enterprise will be 9500 Gcal/year.

During the 2021-2023 heating season, the consumption of thermal energy from third-party organizations was not carried out. Heating of buildings and structures was carried out due to the utilization of associated steam. The thermal energy of its own production is fully sufficient to cover the needs of the Partnership.

#### CHEM-plus LLP

The heat supply should be carried out through its own boiler house operating on natural gas. The boiler house has not been put into operation.

During the 2019-2023 heating season, the consumption of thermal energy from third-party organizations was not carried out. Heating of buildings and structures was carried out by convectors.

On these projects, energy consumption for cooling of technological equipment is not taken into account. Steam from third-party energy-producing organizations was not used in the period 2019-2023. For the period 2019-2023, only electrical energy was used. Steam is not used in the production, and these types of energy have not been sold.

#### **KUS LLP**

The heat supply is carried out through its own boiler house operating on natural gas.

During the 2019-2023 heating season, the consumption of thermal energy from third-party organizations was not carried out. Heating of buildings and structures was carried out at the expense of its own boiler room. The thermal energy of its own production is fully sufficient to cover the needs of the Partnership.



## WATER AND WASTEWATER

This section provides information on the current projects of Samruk-Kazyna Ondeu LLP in terms of the total amount of water withdrawn by source, information on water sources that are significantly affected by the organization's water intake, the total volume of reusable and reused water, and discharges indicating the quality of wastewater and the receiving facility.

#### SSAP LLP

The water supply of the enterprise for household, drinking and technical needs (dust suppression) is centralized according to the contract. The water intake of SSAP LLP is carried out from Stepnogorsk-Vodokanal MSE on REM from Seleta River basin. The discharge of wastewater from the enterprise is provided for in the existing sewerage networks according to the agreement.

The Partnership does not take water from surface and underground sources, does not use special and technical facilities for water intake. The territory of the facility is not included in water protection zones and strips of reservoirs. The nearest reservoir is the Aksu River, which flows at a distance of more than 6 km.

#### CHEM-plus LLP

There are no water intake sources. Technical water is purchased from municipal organizations in the amount of 1500 m3. According to the project, water is purchased from Taraz Chemical Park SEZ, according to the project, industrial and household effluents are discharged into the collector of Taraz Chemical Park SEZ after local purification.

#### **KUS LLP**

The volume of water consumption in the Partnership does not have a significant impact on the source water used. Water consumption is carried out from the Astrakhan-Atyrau-Mangyshlak main water pipeline. There is no drainage into evaporation ponds. All generated wastewater is processed at sewage treatment plants.

#### Use of underground, rainwater, sewage and municipal water supply systems

| Name           | Underground water | Rainwater collected and stored by the organization | Wastewater of other organizations | Municipal and other water supply systems |
|----------------|-------------------|----------------------------------------------------|-----------------------------------|------------------------------------------|
| SSAP LLP       | not used          | not used                                           | not used and not<br>disposed      | absent                                   |
| CHEM-plus LLP* | not used          | not used                                           | not used and not<br>disposed      | absent                                   |
| KUS LLP        | not used          | 5 173.977 m3                                       | 116 243 m3                        | not used                                 |

#### Total amount of water taken by source

Achievements and

Prospects

| Name | Drinking<br>quality<br>water, m3 | Service water,<br>m3 | Service water<br>for the main<br>production,<br>m3 | Service water<br>for electricity<br>generation, m3 | Service water<br>for acid<br>dilution, m3 |        | Average percentage of production workload, % |
|------|----------------------------------|----------------------|----------------------------------------------------|----------------------------------------------------|-------------------------------------------|--------|----------------------------------------------|
|      |                                  |                      | Ş                                                  | SSAP LLP                                           |                                           |        |                                              |
| 2023 | 13 975                           | 438 790              | 223 101                                            | 175 292                                            | 40 395                                    | 13 975 | 95.91                                        |
| 2022 | 22 101                           | 441 150              | 227 549                                            | 178 786                                            | 34 814                                    | 22 101 | 90.65                                        |
| 2021 | 26 417                           | 464 510              | 238 399                                            | 187 313                                            | 38 617                                    | 26 417 | 92.67                                        |
| 2020 | 13 524                           | 510 840              | 267 742                                            | 210 369                                            | 32 729                                    | 13 524 | 84.9                                         |
| 2019 | 34 029                           | 446 570              | 231 805                                            | 182 131                                            | 32 634                                    | 34 029 | 85.57                                        |
|      |                                  |                      | CHE                                                | M-plus LLP                                         |                                           |        |                                              |
| 2023 | 300                              | 0                    | 200                                                | 0                                                  | 0                                         | 100    | 0                                            |
| 2022 | 300                              | 1000                 | 700                                                | 0                                                  | 0                                         | 100    | 0                                            |
| 2021 | 300                              | 1500                 | 1200                                               | 0                                                  | 0                                         | 120    | 0                                            |
| 2020 | 300                              | 1500                 | 1200                                               | 0                                                  | 0                                         | 120    | 0                                            |
|      |                                  |                      |                                                    | KUS LLP                                            |                                           |        |                                              |
| 2023 | 1 529 059                        | 0                    | 865 753.8                                          | 0                                                  | 0                                         | 0      | 0                                            |
| 2022 | 941 107                          | 0                    | 1 732 925.7                                        | 0                                                  | 0                                         | 0      | 0                                            |
| 2021 | 0                                | 0                    | 6 073                                              | 0                                                  | 0                                         | 0      | 0                                            |
| 2020 | 0                                | 0                    | 0                                                  | 0                                                  | 0                                         | 0      | 0                                            |
| 2019 | 0                                | 0                    | 0                                                  | 0                                                  | 0                                         | 0      | 0                                            |



Water sources that are significantly affected by the organization's water intake:

The water intake of **SSAP LLP** is carried out from Stepnogorsk-Vodokanal MSE on REM from Seleta River basin.

At CHEM-Plus LLP, the volume of water consumption

is insignificant, does not have a significant impact on the source water used.

The water intake of **KUS LLP** is carried out from the Astrakhan-Atyrau-Mangyshlak main water pipeline.



## WATER AND WASTEWATER

#### Total volume of reusable and reused water

| s/i No. | Nama          |       | Volume of | f reusable and | l reused water, m | 3       |
|---------|---------------|-------|-----------|----------------|-------------------|---------|
|         | Name          | 2019  | 2020      | 2021           | 2022              | 2023    |
| 2       | SSAP LLP      | 3 400 | 3 400     | 3 400          | 3 400             | 3 400   |
| 3       | CHEM-plus LLP | 0     | 0         | 0              | 0                 | 0       |
| 4       | KUS LLP       | 0     | 0         | 0              | 283 125           | 718 554 |

#### Total volume of discharges indicating the quality of wastewater and the receiving facility

|        | The volume of discharges indicating the quality of wastewater and |
|--------|-------------------------------------------------------------------|
| . Name | the receiving facility, m3/year                                   |

| s/i No. | Name           |        | the receiv | ing facility, m | 3/year |        |
|---------|----------------|--------|------------|-----------------|--------|--------|
|         |                | 2019   | 2020       | 2021            | 2022   | 2023   |
| 2       | SSAP LLP       | 34 029 | 13 524     | 26 417          | 22 101 | 13 975 |
| 3       | CHEM-plus LLP* | 0      | 0          | 0               | 0      | 0      |
| 4       | KUS LLP        | 0      | 0          | 0               | 0      | 0      |

#### SSAP LLP

Wastewater discharge is carried out through a pipeline owned by Stepnogorsk-Vodokanal SME on REM to the sewage treatment plant.

In the course of production activities, household waste water is also generated. The treatment of them requires taking ordinary sanitary and hygienic measures, since the household service of the staff is provided in the existing household building of the Partnership. The project does not provide for special measures for the disposal of domestic wastewater.

Stormwater and meltwater from the roof of buildings are diverted directly to the blind areas of buildings with subsequent discharge to the relief.

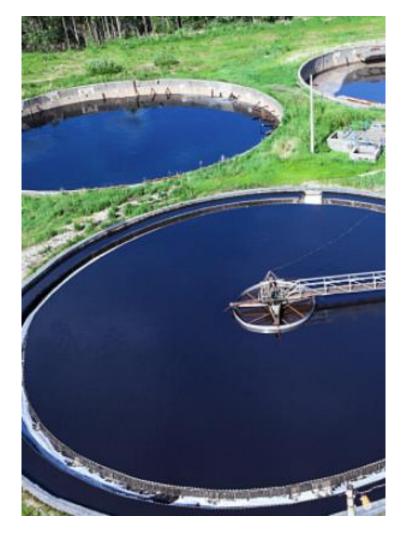
The volume of discharges reused by another organization on the territory of the Partnership is not available.

#### **CHEM-plus LLP**

During the production of liquid formulas, chemical contaminated effluents are not formed.

#### **KUS LLP**

In accordance with the design decisions, all generated wastewater is recycled and reused. Wastewater discharge into the evaporator pond is provided only during the repair period. However, there is no commissioned evaporation pond on the balance sheet of the Partnership.





## **BIODIVERSITY**

This section provides information on industrial sites owned, leased or managed in protected areas and regions with a high level of biodiversity and adjacent areas.

#### SSAP LLP

#### Flora

The territory of the enterprise's location belongs to the zone of dry turf-grass steppes on dark chestnut soils. In undisturbed areas of this territory, fescue-feather grass communities with the participation of various grasses predominate.

The vegetation of the territory is represented by 7 associations and plant groupings:

- 1. Fescue-feather grass on dark chestnut soils;
- 2. Fescue-feather grass and wormwood on dark chestnut soils in combination with sheep fescue-wormwood-tirs on dark chestnut underdeveloped soils of the clayish plain;
- 3. Sheep fescue feather-grass on dark chestnut soils in combination with wormwood-sheep fescue-tirs on dark chestnut alkaline soils on a wavy plain;
- 4. Sheep fescue wormwood tirs on dark chestnut soils in a complex of incompletely developed with Sheep fescue cold wormwood on underdeveloped soils up to 40% on a wavy plain;
- 5. Cereal wormwood mixed grass on meadow-chestnut soils by microdepression;
- 6. Sheep fescue cold wormwood on dark chestnut underdeveloped soils in a complex of disturbed lands;
- 7. Disturbed lands.

The projective coverage of the soil by plants is: 50-60%. There are up to 25 species of plants on an area of 100 m2. Cereals in the herbage account for an average of 60%, grasses - 25%, wormwood - 15%. The species saturation of the herbage is average. Vegetation is very valuable in terms of fodder, 100 kg of hay contains an average of 53 kg of fodder units. The average height of vegetation ranges from 15 to 46 cm. The average yield of vegetation, depending on the species, ranges from 1.5 – 4.0 kg/ha of dry weight.

The territory adjacent to the industrial zone of Stepnogorsk is occupied by pastures, wetlands and does not contain valuable natural components.

The territory of disturbed lands is an alternation of numerous recesses, dumps, embankments.

The reconstruction and operation of SSAP LLP should not harm populations of rare and endemic species, as plants are found everywhere in spaces that will not be affected by the production process.

#### Wildlife

The wildlife in the area of the enterprise is very rich. The fauna of vertebrates has 283 species. They are classified as follows: mammals - 47 species, birds - 216 species, reptiles - 7 species, fish - 12 species. The close connection of the wildlife with certain types of soils and vegetation is clearly traced.

The main productive biotopes in Akmola region are reservoirs with coastal vegetation and cultivated fields, the most numerous inhabitants of this territory are wetland and steppe birds, which include: near-water sparrows, pigeons, gray crow, rooks, jackdaws, various species of larks and stoves

There are no buildings, high-rise structures, supports of high-voltage transmission lines, artificial structures of reservoirs on the territory of the enterprise, which would interfere with the flight and nesting of birds.

The impact of harmful factors on the wildlife is accepted in the same way as on the population. The issues of wildlife protection are not considered, since the work is carried out in an area where there are no places of mass animal habitat. The vegetation cover in the production area is experiencing anthropogenic stress due to the reclamation of the quarry, the laying of dirt roads, all this leads to a decrease in productivity and economic value of the vegetation cover, to the disruption of communities. It should be noted that the plant is located in an industrial area of Stepnogorsk, which already has man-made pollution, therefore, it is not envisaged to carry out any separate measures to protect the wildlife and flora.

Currently, the wildlife is in a natural balance, because human influence on it has not yet been felt, i.e. the wildlife is still quite diverse.

#### Soils and subgrades

The plant is located in the industrial zone of Stepnogorsk and has man-made pollution and disturbance of the terrain.

Geomorphologically, the territory of the plant is a part of a slightly hilly plain with small swampy depressions and ridge-like elevations characterized by smoothed forms (downward development) of the relief.

Geologically, the territory of the work site is composed of weathering crust - it is an ancient eluvium consisting of decomposition and leaching products of mainly arkose sandstones and, less often, intrusions of granites remaining at the site of primary occurrence or partially redeposited. During the weathering of arkose sandstones, in which clay is the cement, the final products of weathering of a loamy nature are formed. The intermediate stage of the development of the weathering crust is characterized by gruss-rock and coarse medium deposits.

At the initial stage of development, the weathering crust is represented by a blocky zone of parent rocks (sandstones, granites), characterized by an abundance of weathering cracks.

The district is characterized by a mixed direction of farming: agricultural and livestock. Arable lands are relatively few, they occur in separate arrays and are confined to less saline soils.

The soil cover of the work site is mainly represented by loamy and sandy loam, sometimes saline soils.

The content of radionuclides in soil samples is at the background level corresponding to the background of the region.

Characteristics of the initial radiation and toxic background at the pilot industrial site No. 1:

- 1) The atmosphere does not contain harmful chemicals in concentrations exceeding the maximum permissible;
- 2) Groundwater is not contaminated with toxic substances;

3) Throughout the work site, the soils do not contain excessive concentrations of harmful chemicals.

#### CHEM-plus LLP

Semi-desert or desolate steppe is a type of landscape intermediate between steppe and desert.

Vegetation is sparse. The vegetation cover is mainly made up of sheep fescue, wormwood, chamomile, feather-grass; rodents - gophers, muskrats, sand hares - inhabit the area. There are predators - steppe polecats and foxes, of birds - eagles, larks. There are many reptiles - lizards and snakes.

#### **KUS LLP**

- 1. The Partnership operates a steam and gas turbine power plant and a site for chemical water treatment and wastewater treatment, within which there are no protected areas and areas with a high level of biodiversity and adjacent areas.
- 2. According to the results of the conducted research as part of industrial environmental control, there is no significant environmental impact from the operation of the Partnership's facilities.
- 3. There are no protected or restored habitats. There are no species listed in the Red List of the International Union for Conservation of Nature and species included in the national list of protected species indicating habitats in areas affected by the organization's activities.



## **EMISSIONS**

This section provides information on the current projects of greenhouse gases, atmospheric emissions of NOx, SOx and Samruk-Kazyna Ondeu LLP in terms of total emissions, other significant pollutants. direct emission

#### **Total emissions**

| Name                                                               | SSAP LLP                      | CHEM-plus LLP               | KUS LLP                          |
|--------------------------------------------------------------------|-------------------------------|-----------------------------|----------------------------------|
| Direct greenhouse gas                                              |                               |                             | Carbon dioxide - 794.315<br>tons |
| emissions                                                          | absent                        | absent                      | Methane – 56.4 tons              |
|                                                                    |                               |                             | Nitrous oxide – 14.1 tons        |
| Indirect energy emissions of greenhouse gases                      | absent                        | absent                      | absent                           |
| Other indirect greenhouse gas emissions                            | absent                        | absent                      | absent                           |
| Intensity of greenhouse gas<br>emissions                           | absent                        | absent                      | absent                           |
| Reducing greenhouse gas emissions                                  | absent                        | absent                      | absent                           |
| Emissions of ozone-<br>depleting substances                        | absent                        | absent                      | absent                           |
|                                                                    | NO 0.169 tons                 |                             | NO <sub>x</sub> – 216.34 tons    |
| Emissions of NOv SO and                                            | $NO_x - 0.168$ tons           | $NO_x - 0$ ton              | SO <sub>x</sub> – 94.57 tons     |
| Emissions of NOx, SO <sub>x</sub> and other significant pollutants | SO <sub>x</sub> – 134.84 tons | SO <sub>x</sub> - 0 ton.    | PM – 0.02 tons                   |
| into the atmosphere                                                | PM – 0.926 tons               | From non-stationary sources | CO – 206.61 tons                 |
|                                                                    | Other – 18.939 tons           | - 0.175 tons                | Other – 8.80 tons                |

#### SSAP LLP

#### Greenhouse gas emissions

In 2021, SSAP LLP (hereinafter - the Partnership) conducted an inventory of greenhouse gas emissions. Based on the results of inventory, there are no direct greenhouse gas emissions, indirect emissions in the Partnership include emissions from the starting boiler, starting heater of the furnace, diesel power plant type QAC500R, TEKSAN during plant shutdown, when burning diesel fuel.

Emissions of NOx, SOx and other significant pollutants into the atmosphere by SSAP LLP

Harmful substances polluting the atmosphere on the territory of the plant are:

- sulfuric acid aerosols and sulfurous anhydride in the exhaust gases of the final absorption tower;
- diesel fuel vapors containing marginal hydrocarbons C 12-C 19 and hydrogen sulfide from diesel fuel consumable
- sulfuric acid aerosols from a sulfuric acid warehouse, including in case of an emergency spill;
- soot, nitrogen oxide, nitrogen dioxide, sulfur dioxide, carbon oxide during the heating of the combustion furnace, exhaust gases, incomplete combustion products.
- NOx 0.168 tons.
- SOx 134.84 tons.
- Volatile organic compounds (VOCs) 0.001 tons.
- Solid particles (SP) 0.926 tons.
- Gaseous and liquid 134.84 tons.
- Other 18.939 tons.

Constant control over and monitoring of emissions into the environment is carried out, aimed at establishing a system of standards for the condition and maximum permissible impact on environmental components necessary for the effective implementation of environmental protection management. The main task of environmental control of emissions is to identify the extent of changes in the quality of the environment within the sanitary protection zone of the enterprise and on its border.



## **EMISSIONS**

#### CHEM-plus LLP

#### Direct greenhouse gas emissions

There are no direct greenhouse gas emissions from CHEMplus LLP, the boiler house has not been put into operation. After commissioning of the boiler house, an inventory of greenhouse gases will be carried out.

## Emissions of NOx, SOx and other significant pollutants into the atmosphere by CHEM-plus LLP

Emissions from unorganized sources amounted to 0.015 tons (3-5% of the permitted emission rate). The control over emissions of pollutants into the atmosphere is carried out by an accredited laboratory. Sampling sites for determining concentrations of pollutants are determined in accordance with the requirements of regulatory documents. The selection and analysis of the air samples under the contract is carried out by an accredited laboratory of by Leader Consulting PCF LLP according to the control schedules for emissions of pollutants into the atmosphere. The main task of environmental control is to monitor the impact of pollutants and identify the extent of environmental quality changes within the sanitary protection zone of the enterprise and on its border.

### GRI 306

## **WASTE**

This section provides information on waste on current projects of Samruk-Kazyna Ondeu LLP. Production and consumption wastes are accounted for by their types, quantity and properties, hazardous waste passports are developed, production and consumption wastes are accounted for in the relevant waste register, as wastes are

generated and transferred for utilization or disposal at all facilities of the Partnership. Results of waste accounting are submitted to the authorized body in the field of environmental protection.

#### **KUS LLP**

#### Greenhouse gas emissions

In accordance with requirements of the Environmental Legislation of the Republic of Kazakhstan, in 2024, the Partnership conducted an inventory of greenhouse gases for 2023. The calculation of greenhouse gas emissions from organized sources of a steam and gas turbine power plant and a site for chemical water treatment and wastewater treatment has been performed. According to the results of the inventory conducted in 2023, greenhouse gas emissions in 2023 amounted to: carbon dioxide - 794 315 tons; Methane – 56.4 tons; nitrous oxide – 14.1 tons, therefore the Partnership falls under the requirements for greenhouse gas quotas.

In its activities, the Partnership does not emit ozonedepleting substances that affect climate change.

## Emissions of NOx, SOx and other significant pollutants into the atmosphere by KUS LLP

According to the standards of permissible emissions, stationary sources of pollutant emissions (organized and unorganized) have been identified. In 2023, there is a significant reduction in pollutant emissions as compared to 2022. Reducing emissions of pollutants is associated with a reduction in the amount of electricity generated.

The actual volume of gross emissions from stationary sources: total -526.33 tons per year, including: solid -0.02 tons, NOx -216.34 tons, SOx -94.57 tons, CO -206.61 and others -8.80 tons.

### Prospects

#### Waste generation

| Waste name                       | Source of waste                                                                                                                  | Waste accumulation |            |             |         | Transfer to specialized organizations, tons |       |        |         |
|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------|--------------------|------------|-------------|---------|---------------------------------------------|-------|--------|---------|
|                                  | generation                                                                                                                       | Volum              | e of accum | ulated wast | e, tons |                                             |       |        |         |
|                                  |                                                                                                                                  | 2020               | 2021       | 2022        | 2023    | 2020                                        | 2021  | 2022   | 2023    |
|                                  |                                                                                                                                  |                    | SSA        | AP LLP      |         |                                             |       |        |         |
| Used fluorescent<br>lamps        | Replacement of used lamps                                                                                                        | 0.106              | 0.117      | 0.0921      | 0.03468 | 0.106                                       | 0.117 | 0.0921 | 0.03468 |
| Cakes after sulfur<br>filtration | Sulfuric acid<br>production waste,<br>sulfur melting                                                                             | 75                 | 80         | 183         | 215     | 75                                          | 80    | 183    | 215     |
| Waste containing sulfuric acid   | Sulfuric acid<br>waste during tank<br>cleaning                                                                                   | 0                  | 2.5        | 2.5         | 3.25    | 0                                           | 2.5   | 2.5    | 3.25    |
| Solid household<br>waste         | They are formed as a result of the vital activity of the staff                                                                   | 21.84              | 42.89      | 45.63       | 34.51   | 21.84                                       | 42.89 | 45.63  | 34.51   |
| Waste paper, paper               | It is formed as a result of the production process                                                                               | 0                  | 0          | 0.325       | 0.122   | 0                                           | 0     | 0.325  | 0.122   |
| Welding electrode<br>stubs       | They are formed in the production process during electric welding works                                                          | 0                  | 0.001      | 0.003       | 0.008   | 0                                           | 0.001 | 0.003  | 0.008   |
| Oiled rags                       | It is formed when using a cleaning material for wiping mechanisms, parts, engineering tools and machines from petroleum products | 0                  | 0          | 0.004       | 0.045   | 0                                           | 0     | 0.004  | 0.045   |
| Office equipment                 | It is formed during the operation of office equipment                                                                            | 0.0312             | 0.005      | 0.071       | 0.1     | 0.0312                                      | 0.005 | 0.071  | 0.1     |
| Rechargeable<br>batteries        | They are formed during the operation of portable equipment, when replacing batteries                                             | 0.038              | 0.042      | 0           | 0.021   | 0.038                                       | 0.042 | 0      | 0.038   |



## Waste generation

| Waste name                                                              | Source of waste                                                       |          | Waste ac    | cumulation  |          | Transfer to specialized organiz |       |         | ations, tons |  |
|-------------------------------------------------------------------------|-----------------------------------------------------------------------|----------|-------------|-------------|----------|---------------------------------|-------|---------|--------------|--|
|                                                                         | generation                                                            | Volum    | ne of accun | nulated was | te, tons |                                 |       |         |              |  |
|                                                                         |                                                                       | 2020     | 2021        | 2022        | 2023     | 2020                            | 2021  | 2022    | 2023         |  |
|                                                                         |                                                                       |          | SS          | AP LLP      |          |                                 |       |         |              |  |
| Construction waste                                                      | Construction<br>repair work,<br>dismantling of<br>equipment           | 10       | 8           | 3.78        | 17.72    | 10                              | 8     | 3.78    | 17.72        |  |
| Waste nylon tape                                                        | They are formed as a result of sorting and packaging of raw materials | 0        | 0           | 0.001       | 0.001    | 0                               | 0     | 0.001   | 0.001        |  |
| PVC canopy                                                              | They are formed as a result of sorting and packaging of raw materials | 0        | 0           | 42.007      | 11.68    | 0                               | 0     | 42.007  | 11.68        |  |
| B, G class medical                                                      | They are formed                                                       | 0.001865 | 0.015       | 0.01777     | 0.0389   | 0.001865                        | 0.015 | 0.01777 | 0.0389       |  |
| waste                                                                   | when providing<br>medical care to<br>personnel                        | 0.001003 | 0.013       | 0.01777     | 0.0303   | 0.001003                        | 0.013 | 0.01/// | 0.0303       |  |
| Metal waste                                                             | Operation and repair of equipment                                     | 0        | 0           | 0           | 0        | 0                               | 0     | 0       | 0            |  |
|                                                                         |                                                                       |          | CHEN        | л-plus LLP  |          |                                 |       |         |              |  |
| Packaging containing residues or contaminated with hazardous substances | Packaging of raw<br>materials                                         | 7.8      | 2.6         | 3.8         | 18.5     | 7.8                             | 2.6   | 3.8     | 18.5         |  |
| Mixed packaging                                                         | Packaging of raw<br>materials                                         | 0.8      | 0.4         | 0.6         | 2.5      | 0.8                             | 0.4   | 0.6     | 2.5          |  |
| Used activated carbon                                                   | From the adsorber                                                     | 0.2      | 0.2         | 0.2         | 0        | 0.2                             | 0.2   | 0.2     | 0            |  |





### Waste generation

| Waste name                                                                                                                                             | Source of waste           |       | Waste acc   | cumulation |          | Transfer to specialized organizations, tons |      |       |         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|-------|-------------|------------|----------|---------------------------------------------|------|-------|---------|
|                                                                                                                                                        | generation                | Volun | ne of accum | ulated was | te, tons |                                             |      |       |         |
|                                                                                                                                                        |                           | 2020  | 2021        | 2022       | 2023     | 2020                                        | 2021 | 2022  | 2023    |
|                                                                                                                                                        |                           |       | CHEM        | -plus LLP  |          |                                             |      |       |         |
| Absorbents, filtering material (including oil filters otherwise unspecified), wiping cloths, protective clothing contaminated with hazardous materials | Rags, protective clothing | 0.1   | 0.1         | 0.1        | 0        | 0.1                                         | 0.1  | 0.1   | 0       |
| Household waste                                                                                                                                        |                           | 4     | 2           | 2          | 2        | 4                                           | 2    | 2     | 2       |
|                                                                                                                                                        |                           |       | KL          | IS LLP     |          |                                             |      |       |         |
| SMW                                                                                                                                                    | COSAG plant               | 0     | 0           | 3.32       | 15.58    | 0                                           | 0    | 3.32  | 15.58   |
| Wood waste                                                                                                                                             | COSAG plant               | 0     | 0           | 0.68       | 8.6      | 0                                           | 0    | 0.68  | 8.6     |
| Used containers                                                                                                                                        | COSAG plant               | 0     | 0           | 3.8        | 0        | 0                                           | 0    | 3.8   | 0       |
| Cartridges                                                                                                                                             | COSAG plant               | 0     | 0           | 0.03       | 0        | 0                                           | 0    | 0.03  | 0       |
| Used oils                                                                                                                                              | COSAG plant               | 0     | 0           | 0.8        | 0        | 0                                           | 0    | 0.8   | 0       |
| Used filters of                                                                                                                                        | COSAG plant               | 0     | 0           | 0          | 10.6     | 0                                           | 0    | 0     | 10.6    |
| Thermal insulation waste                                                                                                                               | COSAG plant               | 0     | 0           | 0          | 14.46    | 0                                           | 0    | 0     | 14.46   |
| Cake of filter presses                                                                                                                                 | WPU                       | 0     | 0           | 26.18      | 5823.66  | 0                                           | 0    | 26.18 | 5823.66 |
| SMW                                                                                                                                                    | WPU                       | 0     | 0           | 1.34       | 20.14    | 0                                           | 0    | 1.34  | 20.14   |
| Used containers                                                                                                                                        | WPU                       | 0     | 0           | 0          | 9.3      | 0                                           | 0    | 0     | 9.3     |
| Salt waste                                                                                                                                             | WPU                       | 0     | 0           | 0          | 939.66   | 0                                           | 0    | 0     | 939.66  |
| Excess sludge                                                                                                                                          | WPU                       | 0     | 0           | 0          | 53.1     | 0                                           | 0    | 0     | 53.1    |
| Used filters of                                                                                                                                        | WPU                       | 0     | 0           | 0          | 1.46     | 0                                           | 0    | 0     | 1.46    |





The updated HR Policy of the Partnership was approved by the decision of the Supervisory Board of the Partnership in December 2023.

The HR Policy is focused on increasing the value of human capital, creating favorable conditions and ensuring the competitiveness and sustainability of the labor market.

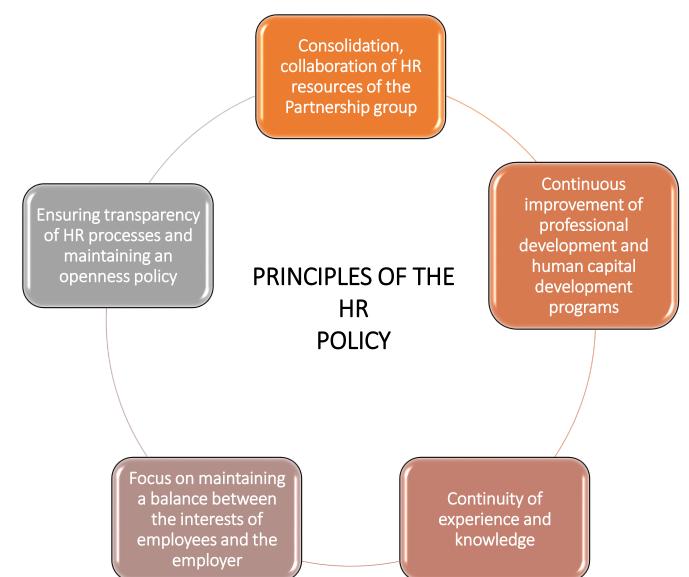
#### Key areas of the HR Policy:

- **Proactive planning of human resources** as part of ensuring effective portfolio management, organization of the process of continuous improvement of staff qualifications and competencies;
- Social stability in the teams and contributing to the growth of well-being of the staff throughout the Partnership. Creation of working conditions and motivation systems that ensure safe and high-performance work;
- **Creation of a fair labor payment system** that includes equal pay for work of equal value to employees;
- Continuous improvement of the HR management function, which includes the competent selection and hiring of highly qualified and motivated employees, training and advanced training;

- Development of a corporate culture that includes ethics, openness, interest and cooperation, where the HR function ensures the formation and development of culture, motivates and increases the interest, understanding and support by employees of the strategic goals of the Partnership;
- Strengthening corporate identity and self-awareness through the development of internal expertise and the creation of conditions for increasing the value of human capital by improving the level of training of local personnel, as well as favorable conditions for the retention of qualified specialists.

In order to achieve the set goals in this HR Policy, the Partnership identified the following main directions:

- Attracting, motivating and creating favorable conditions for qualified personnel through the development of human resources, taking into account the strategic vision and development goals of the Partnership;
- Effective development of a corporate culture that contributes to the realization of strategic goals of the Partnership;
- Introduction of modern methods and advanced technologies of HR management, improvement of HR processes to increase the effectiveness of HR functions.



# SAMRUK-KAZYNA ONDEU

#### **GRI 402**

#### **SOCIAL STABILITY LEVEL**

Samruk-Kazyna Ondeu LLP participates in the SAMRUK RESEARCH SERVICES study on an annual basis. In 2023, this study was conducted once every six months.

**SAMRUK RESEARCH SERVICES** is a monitoring tool for measuring the level of social stability in the Fund's workforce.

According to the results of the study in Samruk-Kazyna Ondeu LLP (SSAP LLP and Polymer Production LLP), there is decrease in the level of social stability in labor collectives.

Thus, the integral SRS indicator of the Company in 2023 decreased by 18 percentage points as compared to 2022 and amounted to 60%.

In terms of Subsidiaries, the level of the integral indicator in SSAP LLP was 55%, in Polymer Production LLP - 64%.

#### LABOR AND LABOR RELATIONS

The issues of labor organization and labor relations are regulated by the Rules for Internal Labor Regulations, labor contracts. Employee incentives are implemented through a system of approving goals for the period and individual employee development plans, on the basis of which periodic performance evaluation and bonuses are carried out.

As part of social support, employees are provided with financial assistance for work holidays, at the birth of a child, etc. Various thematic team building sessions, communication meetings with management, sports events, etc. are held.

The system of remuneration and bonuses for employees of the Partnership is based on the following principles:

1) internal fairness (official salary is depending on the grade of the position) and external competitiveness (the level of remuneration should be competitive relative to the reference salary market);

- 2) the remuneration system should be transparent and understandable;
- 3) the amount of remuneration should depend on the achievement by the Partnership as a whole and individual employees of the goals and objectives, as well as the financial and economic capabilities of the Partnership. The remuneration of employees of the Partnership is based on a time-based bonus system of remuneration, taking into account the grade of each position.

The comprehensive annual income of an employee may consist of the following elements:

- Official salary;
- Bonus to administrative employees based on the results of the reporting period (based on the results of performance evaluation);
- Bonuses to senior employees (members of the executive body of the Partnership) depending on the results of the execution of key performance indicators approved by the Supervisory Board;
- Financial assistance for labor leave;
- Award based on results of the year, depending on the execution of corporate key performance indicators;
- Award for public and professional holidays.

## SOCIAL SUPPORT, GUARANTEES AND COMPENSATION PAYMENTS

The social policy of the SK Ondeu LLP group of companies is determined jointly with employees and is provided at the expense of the available financial capabilities of the SK Ondeu LLP group of companies.

Labor disputes in the SK Ondeu LLP group of companies are resolved in accordance with the current legislation and the Regulation on the Conciliation Commission for Individual Labor Disputes with the participation of representatives of the employer and employee. The procedure for contacting and receiving feedback on labor disputes is determined by an internal regulatory document, familiarization with which is carried out during the employment of employees.

The composition of the Conciliation Commission is approved by the organizational and administrative document. In the event of a labor dispute, before applying to the Conciliation Commission, the employee has the right to apply:

- To the Head of the HR Department;
- To the Chairman of the Conciliation Commission;
- To the CEO of the Company.

At the moment, a collective agreement has been concluded in the Subsidiary, SSAP LLP, while in other companies such an agreement is being developed.

The following benefits are provided to employees in SK Ondeu LLP and Subsidiaries:

- Compulsory life insurance by the employer;
- Voluntary health insurance of employees;
- Incapacity/disability compensation;
- Maternity/paternity leave;
- Financial assistance for the birth /adoption of a child;
- Financial assistance in connection with the death of an employee, spouse, children, parents of an employee;
- Financial assistance for recovery;
- Partial refund of food to rotation shift workers;
- Transportation of personnel (to the place of work and return home);
- Free providing of disposable medical masks and decontamination sprays.





#### STAFF STRUCTURE

including Subsidiaries, excluding Polymer Production

The total workforce at the end of 2023 in SK Ondeu, amounted to 615 persons. In this regard, in the reporting period, the workforce of the Group decreased by 26.3% as compared to 2022.

#### Staff number of SK Ondeu, 2021-2023, persons

| Indicator                                               | 2021 | 2022 | 2023 |
|---------------------------------------------------------|------|------|------|
| Workforce at the end of the reporting period            | 769  | 835  | 619  |
| Average staff number at the end of the reporting period | 783  | 826  | 615  |

so most of them work under long-term contracts (> term contracts. 99%),

We value long-term relationships with our employees, about 1% of employees were employed under fixed-

#### The workforce by the form of employment, 2021-2023, persons

| Indicator                              | 2021 | 2022 | 2023 |
|----------------------------------------|------|------|------|
| Long-term agreement                    | 747  | 821  | 611  |
| men                                    | 552  | 602  | 465  |
| women                                  | 195  | 219  | 146  |
| Temporary employees                    | 22   | 14   | 4    |
| men                                    | 1    | 3    | 2    |
| women                                  | 21   | 11   | 2    |
| Full-time employment                   | 756  | 822  | 602  |
| men                                    | 542  | 593  | 456  |
| women                                  | 214  | 229  | 146  |
| Part-time employment                   | 13   | 13   | 13   |
| men                                    | 11   | 12   | 11   |
| women                                  | 2    | 1    | 2    |
| Under agreements of civil legal nature | 0    | 1    | 3    |
| Under outstaffing agreements           | 2    | 5    | 9    |

### GRI 405-1, 406

Our Company does not allow age discrimination. No The Company employs representatives of different cases of discrimination were recorded in the reporting age groups, including persons over the age of 50, period.

the share of which in 2023 was 17%.

#### The workforce by age, 2021-2023, persons

| Indicator               | 2021 | 2022 | 2023 |
|-------------------------|------|------|------|
| Up to 30 years old      | 178  | 225  | 210  |
| From 41 to 50 years old | 464  | 461  | 298  |
| Over 50 years old       | 127  | 149  | 107  |



#### **DIVERSITY AND INCLUSIVITY**

#### GRI 405-1, 405-2

SK Ondeu recognizes and values the diversity of employees' views and cultural values. We do not tolerate any form of discrimination, including discrimination based on race, gender, religion, disability or political beliefs. When announcing vacancies and selecting candidates, the requirements for experience and qualifications are clearly defined in order to avoid bias in the any

hiring process. The amount of remuneration depends professional qualities of the candidate.

SK Ondeu provides jobs for people with disabilities. In 2023, the number of employees with disabilities amounted to 4 persons, which is 2 persons less than in

#### Workforce with disabilities, 2021-2023, persons

|       | 2021 | 2022 | 2023 |
|-------|------|------|------|
| men   | 3    | 5    | 4    |
| women | 1    | 1    | 0    |
| Total | 4    | 6    | 4    |



#### **GENDER COMPOSITION**

#### **GRI 405**

Predominance of men in the staff structure is related to the specifics of the Company's production activities. At the same time, SK Ondeu supports the principle of gender equality

actively engages women to administrative and service positions. The portion of women among the Group employees in 2023 was 31.7%.

#### The workforce by gender, 2021-2023, persons

| Indicator | 2021 | 2022 | 2023 |
|-----------|------|------|------|
| men       | 553  | 605  | 467  |
| women     | 216  | 230  | 148  |

development of leadership potential among women company plans to gradually increase the proportion of women in the management bodies of SKO and

As part of promotion of the gender equality, as well as Subsidiaries (on supervisory boards and executive bodies) by 2030 at the level of at least 30%. As of the and the training of future women leaders, the end of 2023, this indicator ranged from 25% to 33.3% for the Group

#### TALENT RETENTION Recruitment and staff turnover

#### GRI 401-1

employees from among the local population. Selection 2021, this indicator increased by 1.2%. for vacant positions

In 2023, the Group employed 208 persons. 64.4% of is carried out based on the education, qualifications new employees work in Atyrau region. The Partnership and professional qualities of applicants. In 2023, the does not have a policy on preferential recruitment of turnover rate in the Group was 22.1%. As compared to

| Indicator                    | 2021 | 2022 | 2023 |
|------------------------------|------|------|------|
| Hired employees, persons     | 224  | 246  | 163  |
| Dismissed employees, persons | 214  | 173  | 122  |

### MATERNITY LEAVE GRI 401-3

In 2023, as for the SK Ondeu LLP group of companies, leave 13 persons went on maternity leave and parental

| YEAR | employ<br>have<br>maternity | ber of<br>rees who<br>taken<br>//paternity<br>person | The number of er<br>returned to work<br>maternity/pate | at the end of | Number of employees who returned to work at the end of maternity/paternity leave and continued to work twelve months after returning to work, person |     | The number of employees who had to return to work at the end of maternity/paternity leave in the reporting year |     |
|------|-----------------------------|------------------------------------------------------|--------------------------------------------------------|---------------|------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----------------------------------------------------------------------------------------------------------------|-----|
|      | WOME<br>N                   | MEN                                                  | WOMEN                                                  | MEN           | WOMEN                                                                                                                                                | MEN | WOMEN                                                                                                           | MEN |
| 2021 | 22                          | 2                                                    | 4                                                      | -             | 4                                                                                                                                                    | -   | -                                                                                                               | -   |
| 2022 | 13                          | 3                                                    | 10                                                     | -             | 2                                                                                                                                                    | -   | 1                                                                                                               | -   |
| 2023 | 9                           | 4                                                    | 6                                                      | 3             | 4                                                                                                                                                    | -   | 1                                                                                                               | -   |

#### STAFF TRAINING AND DEVELOPMENT

#### **GRI 404**

In accordance with the Rules of Professional Training Development of Employees, employees are given the opportunity to improve their level of education and qualifications. In the SK-Ondeu LLP group of companies, comprehensive professional development of employees is carried out on an ongoing basis. Training and development system in a of companies group provides

compulsory, normative training, development of managerial and professional competencies. In total, 122 employees were trained in the Group of Companies in 2023, which amounted to 19.8% of the

average number of employees. The average age of the trainees was 40 years old.

| 2021  | 2022                         | 2023                                                                      |
|-------|------------------------------|---------------------------------------------------------------------------|
| 4.0   | 4.4                          | 2.5                                                                       |
| 3 112 | 3 652                        | 1 556                                                                     |
| 489   | 724                          | 1 018                                                                     |
| 2 623 | 2 928                        | 538                                                                       |
| 10.4  | 10.7                         | 55.3                                                                      |
|       | 4.0<br>3 112<br>489<br>2 623 | 4.0     4.4       3 112     3 652       489     724       2 623     2 928 |



#### Feedback

communications that ensures several feedback. Telegram channel, internal Instagram account are channels.

The main channel of communication is the Company's Internet resource - www.o-sk.kz, which provides external stakeholders with the opportunity to leave a written appeal or complaint and, if necessary, to apply by phone call to the hotline.

The Company supports the development of a feedback culture through:

- conducting feedback surveys;
- conducting exit interviews;
- developing internal social networks.

#### Corporate culture and internal communication

Production efficiency and achievement of the strategic objectives of the Company's development is a separate area of focus, which determines building a strong corporate culture. Corporate values such as development, responsibility, courage, transparency are actively popularized within the team.

All employees of the Company understand and share corporate values, define themselves as part of the team and make a personal contribution to the joint activity.

In order to increase employee involvement and attract the best candidates from the labor market, the Company is actively working to build the Employer Brand - a communication plan of events has been formed.

Another key element of the corporate culture aimed at maintaining the corporate values of the Company is social volunteering, which unites employees and contributes to increasing staff involvement, creating a positive internal atmosphere and the image of the Company as a socially responsible Company.

Internal communications aimed at organizing effective interaction between employees within the Company, resolving crisis situations, building employee commitment and high loyalty play an important role in the development of corporate culture.

The Company has an effective system of internal Such communication channels as the internal effectively used to inform the personnel.

These channels keep employees involved in the information flow and have access to information from the original source.

#### **COMPANY VALUES**

#### **DEVELOPMENT**

- We are constantly developing ourselves and the company
- We work out of our comfort zone
- We are open to the new and we create it ourselves

#### **RESPONSIBILITY**

- We get the work done
- We are responsible for the decisions we
- We fulfill our commitments

#### **BOLDNESS**

- We take calculated risks
- We make difficult decisions
- We find opportunities in every situation

#### **TRANSPARENCY**

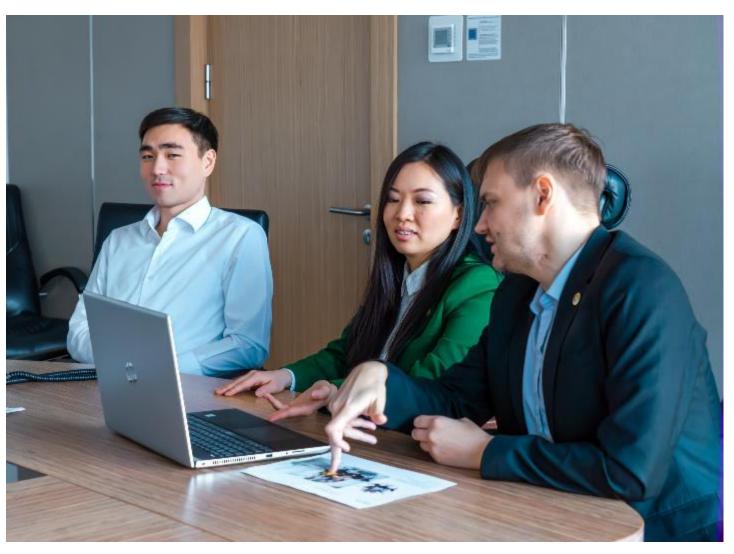
- We conduct honest and transparent
- We disclose information on time.

#### Plans for 2024 and for the short-term perspective

In 2024, Samruk-Kazyna Ondeu LLP will continue to implement the employee support program, retain and develop human resources potential and maintain the level of employee involvement, including at the expense of employer brand development activities.

The Company plans to continue work aimed at improving the efficiency of the remuneration system and material incentives, automate HR management processes, implement management succession and leadership development programs, systematize remuneration, and take measures aimed at improving working conditions.

In order to improve employee satisfaction with working conditions, in 2024 it is planned to develop and implement a standard for the organization of living conditions for shift personnel, develop and implement standards for the organization of catering, provision of overalls and medical care for employees.





#### SAFETY AND HEALTH AT WORK

SK Ondeu LLP pays special attention to compliance with occupational safety requirements. In accordance with our occupational safety policy, we strive to provide safe working conditions for our employees. For this purpose, the Company is constantly improving its occupational health and safety management system in accordance with national legislation and international standards and requirements.

The management of the Company and its Subsidiaries follows the principle of zero tolerance in relation to losses and damages related to incidents and accidents, the use of alcohol, narcotic drugs, psychotropic substances and their analogues, and road accidents.

In particular, there was organized the First HSE Forum of SK Ondeu LLP to create an effective platform for sharing experience, best practices in the field of occupational health and safety (hereinafter - OHS), demonstrating commitment to the principles of safe organization of work and signing personal commitments of the SK Ondeu Group management in the field of OHS.

During the Forum, top managers of SK Ondeu Group signed personal commitments on OHS, which provide for the implementation of processes and replication of successful cross-industry practices in order to achieve zero injuries to employees.

## "GOLDEN RULES OF SAFETY" IN THE FIELD OF OCCUPATIONAL HEALTH AND SAFETY

- Management commitment;
- Identify risks control threats;
- Identify goals develop programs;
- Create health and safety systems achieve a high level of organization;
- Ensure occupational health and safety at workplaces when working with machines and equipment;
- Upgrade qualifications develop professional skills;
- Invest in people motivate through participation.

In order to reduce risks of harm to the life and health of personnel, constant monitoring is carried out during the work, the responsibility and involvement of managers and employees in the processes of ensuring occupational health and safety is being increased. Great attention is also paid to improving the competence and qualifications of employees of the entire SK Ondeu group of companies.

Following 2022, work-related accidents and cases of occupational diseases have not been registered.

The safety and well-being of its employees is a top priority for SK Ondeu LLP. The Company applies a range of measures to prevent accidents and incidents, and systematically works with its personnel to increase their understanding and compliance with safety requirements.

## SKO GOLDEN (VITAL) RULES









**Invasive Work** 



Safety when Driving



Work at Heights



**Hot Work Permit** 



Moving and Energized Equipment



Energy Source Isolation



Lifting Operations



All these actions are aimed at improving the safety culture Regular analysis and monitoring of data show that violations at all Group companies and preventing possible negative of safety requirements, which are often linked to human consequences.

The Group carries out activities aimed at preventing occupational injuries, preventing and/or minimizing risks and hazards on an ongoing basis. Such activities include:

- conducting scheduled and unscheduled safety briefings;
- staff training, professional development;
- identify hazardous conditions, hazardous acts, near misses and take appropriate corrective action;
- conducting behavioral safety audits;
- application by employees of a procedure to stop unsafe work, or refusal to work if they believe that such work cannot be done safely (STOP Cards).

Since 2023, all Subsidiaries have implemented the STOP Card tool to stop unsafe work. In order to implement this tool, the STOP work authority has been established, according to which it is a mandatory condition that actions to stop unsafe work will not entail any negative consequences, including disciplinary penalties.

In addition, the Company has implemented a system for identifying and recording Hazardous Conditions (HC), Hazardous Actions (HA) and Near Misses (NM).

Registration of HC, HA, NM does not entail negative consequences for the personnel, but on the contrary is taken into account in motivational incentives. The Company also identifies and registers hazards that have caused and/or may cause a risk of severe incidents.

In 2023, 430 behavioral audits involving managers at various levels of the Company and its Subsidiaries were conducted to minimize human factor risks.

error, are a common risk at all of the production facilities of the Group.

The approved Action Plan for industrial safety of SK Ondeu LLP group of companies for 2023, including 37 instructions, was fully implemented.

Following the results of 2023, there were no labor-related accidents and cases of occupational diseases registered.

In addition, the measures taken at the enterprises of the Company to improve industrial safety made it possible to prevent industrial accidents (uncontrolled explosions, releases of hazardous substances or destruction of buildings).











"You can count on my full support if you stop work because of concerns about the safety of working conditions".

**Aleksandr Denissov Acting Director** SSAP LLP





## **GRI 416**

#### **HEALTH AND SAFETY OF THE CLIENT**

The most important priority of SK Ondeu's activities is the protection of life and health of employees, as well as ensuring safe working conditions.

The Company ensures strict compliance with industrial safety norms at workplaces and production sites, equipment serviceability and availability of all necessary internal documents such as instructions, regulations and standards.

Main regulatory documents defining principles and rules in occupational health and safety of the Company:

- Labor Code of the Republic of Kazakhstan;
- Law of the Republic of Kazakhstan "On Civil Protection";
- Code of the Republic of Kazakhstan "On Public Health and Healthcare System";
- Industrial safety rules for hazardous production facilities in the chemical industry;
- Occupational Safety Policy of SK Ondeu LLP;
- Occupational Health and Safety Code of SK Ondeu LLP and its subsidiaries;
- Unified rules on occupational health and safety for subsidiaries of SK Ondeu LLP;
- Rules for interaction with contractors in occupational health, safety and environmental protection.

The OHS principles and rules defined by the Company are binding for all employees and contractors of the Group.

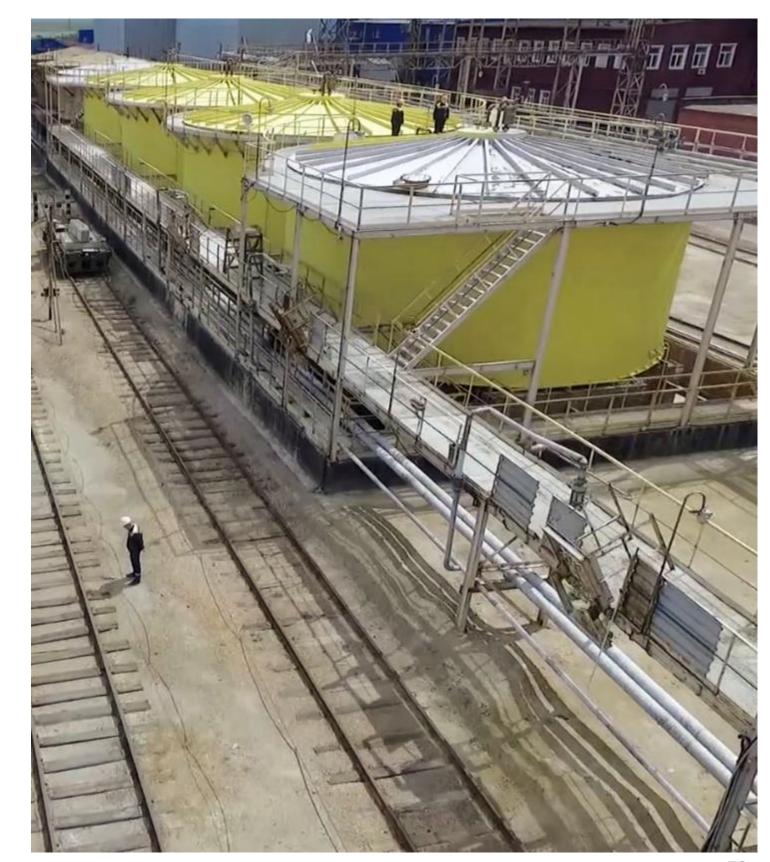
SK Ondeu LLP has a Crisis Management Headquarters to prevent emergency situations.

In addition, the Risk Register of SK Ondeu LLP group of companies for emergencies, accidents and incidents with a high degree of probability of severe and/or fatal outcomes



and Plans for technical re-equipment of obsolete and wornout equipment of SK Ondeu LLP group of companies for 2023 were approved.

In 2023, the lost time injury frequency rate (LTIF) for the SK Ondeu LLP group of companies was 0.



## Independent Auditor's Opinion

#### **INDEPENDENT AUDITOR'S REPORT**

## To the Participant and Management of Samruk-Kazyna Ondeu LLP

#### **Opinion**

We have audited the consolidated financial statements of Samruk-Kazyna Ondeu LLP and its Subsidiary (hereinafter - the Group), which comprise the consolidated statement of financial position as of December 31, 2023, the consolidated statement of income and loss and other comprehensive income, the consolidated capital statement and the consolidated statement of cash flows for the year ended on that date, as well as notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the enclosed consolidated financial statements present fairly, in all material matters, the consolidated financial position of the Group as of December 31, 2023, as well as its consolidated financial results and consolidated cash flows for the year then ended, in accordance with International Financial Reporting Standards (hereinafter referred to as IFRS).

#### **Basis for the conclusion**

We have carried out the audit in accordance with the International Standards on Auditing (hereinafter - the ISA). Our responsibility in accordance with these standards is further disclosed in the section "Auditor Responsibility for the Financial Statements Audit" of our conclusion. We are independent of the Company in accordance with the ethical requirements applicable to our audit of consolidated financial statements in the Republic of Kazakhstan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

# Responsibility of management and persons responsible for corporate governance for the financial statements

The management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with IFRS and for such internal control as management determines is necessary to prepare consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Responsibility of the management and persons responsible for corporate governance, for the financial statements (continued)

In preparing the consolidated financial statements, management is responsible for assessing the ability of the Company to continue as a going concern, for disclosing information related to going concern, as appropriate, and for preparing statements based on the going concern assumption, unless management intends to liquidate the Group, terminate its operations or when it does not have any other real alternative, other than liquidation or termination of activity.

Persons responsible for corporate governance are responsible for overseeing the preparation of the Group financial statements.

## Auditor responsibility for the consolidated financial statements audit

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement, whether due to fraud or error, and to issue an auditor conclusion containing our opinion. Reasonable assurance represents a high degree of confidence, but is not a guarantee that an audit conducted in accordance with ISA will always detect material misstatements if any. Misstatements may be the result of fraud or error and are considered material if, individually or collectively, they can reasonably be assumed to influence the economic decisions of users taken on the basis of these financial statements.

Achievements and

As part of an audit conducted in accordance with ISA, we exercise professional judgment and maintain professional skepticism throughout the audit. In addition, we perform the following:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error; develop and perform audit procedures in response to these risks; obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of non-detection of material misstatement as a result of unfair actions is higher than the risk of non-detection of material misstatement as a result of an error, since unfair actions may include collusion, forgery, intentional omission, distorted presentation of information or actions bypassing the internal control system;
- obtain an understanding of internal control relevant to the audit in order to develop audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control system of Samruk-Kazyna Ondeu LLP;
- evaluate the appropriateness of the accounting policies applied and the reasonableness of the estimates calculated by the management and the related disclosures;
- conclude on the legality of the management's application of the going concern assumption, and on the basis of the audit evidence obtained, conclude whether there is a material uncertainty in connection with events or conditions that may result in significant doubts about the ability of the Group to continue its activities smoothly. If we conclude that there is a material uncertainty, we should draw attention in our auditor conclusion to the relevant disclosures in the consolidated financial statements or, if such disclosures are inappropriate, modify our opinion. Our conclusions are based on audit evidence obtained prior to the date of our audit conclusion. However, future events or conditions may cause the Group to lose the ability to continue its operations continuously;

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## Auditor responsibility for the consolidated financial statements audit (continued)

- evaluate the presentation of the consolidated financial statements as a whole, their structure and content, including disclosure of information, as well as whether the consolidated financial statements represent the underlying transactions and events in such a way as to ensure their fair presentation;
- obtain sufficient appropriate audit evidence relating to the financial information of organizations or activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the governance, control and audit of the Group. We remain fully responsible for our audit opinion.

We carry out informational interaction with persons responsible for corporate governance in Samruk-Kazyna Ondeu LLP, bringing to their attention, among other things, information about the planned scope and timing of the audit, as well as significant comments on the audit results, including significant deficiencies in the internal control system that we identify during the audit.



Yerzhan Dossymbekov

Assignment Partner / CEO Grant Thornton LLP

Qualified Auditor Republic of Kazakhstan Qualification certificate No.ΜΦ-0000069 dated January 20, 2012

State license to engage in auditing activities on the territory of the Republic of Kazakhstan of series No.18015053, issued by the Internal State Audit Committee of the Ministry of Finance of the Republic of Kazakhstan on dated August 03, 2018

February 20, 2024 Republic of Kazakhstan, Almaty Samruk-Kazyna Ondeu LLP

Consolidated financial statements

### CONSOLIDATED STATEMENT ON COMPREHENSIVE LOSS

For the year ended December 31, 2023

| KZT thousand                                                    | Note | 2023                     | 2022          |
|-----------------------------------------------------------------|------|--------------------------|---------------|
| Continuing operations                                           |      |                          |               |
| Revenue from contracts with customers                           | 4    | 33.681.665               | 37.486.006    |
| Realization cost                                                | 5    | (26.459.749)             | (28.577.003)  |
| Gross income                                                    |      | 7.221.91                 | 8.909.003     |
| General and administrative expenses                             | 6    | (3.302.492)              | (4.518.399)   |
| Cost of sales                                                   |      | (1.280.874)              | (744.687)     |
| Operating income                                                |      | 2.638.550                | 3.645.917     |
| Financial income                                                | 7    | 3.186.770                | 2.226.618     |
| Financial expenses                                              | 7    | (5.659.485)              | (6.016.737)   |
| (Loss)/ income from currency difference                         |      | (36.789)                 | (955.641)     |
| Share in income /(loss) of associates and joint venture         | 12   | (3.642.286)              | 31.586.827    |
| Non-financial asset impairment loss, net                        |      | (8.835.335)              | (16.972.569)  |
| Net increase in the inventory for expected credit losses        |      | (881.134)                | (101.868)     |
| Other expenses, net                                             | 9    | (9.663.867)              | (2.151.271)   |
| (Loss)/income before taxation from continuing operations        |      | (22.893.576)             | 11.261.276    |
| Income tax savings / (loss)                                     | 8    | (790.669)                | 421.503       |
| Net (loss)/income for the year from continuing operation        | ıs   | (23.684.245)             | 11.682.779    |
| Discontinued operations                                         |      |                          |               |
| Loss after tax for the year from discontinued operations        | 21   | _                        | (156.935.384) |
| Net loss for the year                                           |      | (23.684.245)             | (145.252.605) |
| Other comprehensive income for the year                         |      | _                        | _             |
| Total loss for the year, net of taxes                           |      | (23.684.245)             | (145.252.605) |
| Tatal loss attributable to                                      |      |                          |               |
| <b>Fotal loss attributable to:</b> Member of the Parent Company |      | (23.853.000)             | (144.023.074) |
| Non-controlling interests                                       |      | (25.855.000) $(168.755)$ | (1.229.531)   |
| tion condoming interests                                        |      | (23.684.245)             | (1.227.531)   |

Managing Director for Finance

Samruk-Kazyna Ondeu

Тайчикенова А.З.

Такежанова Б.К

Chief Accountant



Samruk-Kazyna Ondeu LLP

Consolidated financial statements

### CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As of December 31, 2023

| KZT thousand                                    | Note | December 31,<br>2023 | December 31, 2022 |
|-------------------------------------------------|------|----------------------|-------------------|
| Assets                                          |      |                      |                   |
| Non-current assets                              |      |                      |                   |
| Fixed assets                                    | 10   | 104.223.120          | 113.965.971       |
| Investments in associates and joint ventures    | 12   | 28.704.273           | 27.520.635        |
| VAT receivable                                  |      | 7.408.814            | 8.128.114         |
| Other non-current assets                        |      | 230.727              | 279.632           |
| Trade and other receivables                     | 11   | 1.886.921            | 3.628.055         |
| Restricted cash                                 | 14   | 819.711              | 2.042.391         |
| Total non-current assets                        |      | 143.273.566          | 155.564.798       |
| Current assets                                  |      |                      |                   |
| Inventory items                                 |      | 3.588.856            | 4.338.408         |
| Trade and other receivables                     | 11   | 6.328.752            | 7.911.486         |
| Prepayment of current corporate income tax      |      | 11.704               | 21.930            |
| VAT receivable                                  |      | 1.780.705            | 2.550.720         |
| Restricted cash                                 | 14   | 148.319              | 152.159           |
| Amounts due from credit institutions            |      | 51.085               | 16.443            |
| Investment securities                           | 13   | 1.740.288            | -                 |
| Other current assets                            |      | 1.344.426            | 1.570.167         |
| Cash and cash equivalents                       | 15   | 60.111.664           | 12.797.237        |
| Total current assets                            |      | 75.105.799           | 29.358.550        |
| Assets held for sale                            | 21   | 73.942.834           | 73.942.834        |
| Total assets                                    |      | 292.322.199          | 258.866.182       |
| Capital and liabilities<br>Capital              |      |                      |                   |
| Authorized capital                              | 16   | 322.893.754          | 262.989.254       |
| Additional paid-in capital                      | 16   | 141.418.599          | 135.232.478       |
| Accumulated loss                                |      | (240.255.877)        | (213.513.693)     |
| Capital attributable to the company Participant |      | 224.056.476          | 184.708.039       |
| Non-controlling interests                       | 16   | 888.550              | 772.888           |
| Total equity                                    |      | 224.945.026          | 185.480.927       |

### Samruk-Kazyna Ondeu LLP

Consolidated financial statements

## **CONSOLIDATED STATEMENT OF FINANCIAL POSITION (continued)**

As of December 31, 2023

|                                             |      | December 31, | December 31, |
|---------------------------------------------|------|--------------|--------------|
| KZT thousand                                | Note | 2023         | 2022         |
| Long-term liabilities                       |      |              |              |
| Loans                                       | 18   | 56.932.532   | 62.491.309   |
| Accounts payable                            | 17   | -            | 931          |
| Deferred tax liabilities                    | 8    | 486.625      | 460.346      |
| Other long-term liabilities                 |      | 760.343      | 53.054       |
| Total long-term liabilities                 |      | 58.179.500   | 63.005.640   |
| Short-term liabilities                      |      |              |              |
| Loans                                       | 18   | 3.340.302    | 4.810.245    |
| Accounts payable                            | 17   | 2.402.771    | 3.188.635    |
| Obligations on current corporate income tax |      | 97.444       | 27.425       |
| Other short-term liabilities                | 19   | 3.357.156    | 2.353.310    |
| Total short-term liabilities                |      | 9.197.673    | 10.379.615   |
| Total liabilities                           |      | 67.377.173   | 73.385.255   |
| Total capital and liabilities               |      | 292.322.199  | 258.866.182  |

Managing Director for Finance

Samruk-Kazyna Ondeu Тайчикенова А.З.

Chief Accountant

Ville

Такежанова Б.К.



Samruk-Kazyna Ondeu LLP

Consolidated financial statements

### CONSOLIDATED CASH FLOWS STATEMENT

For the year ended December 31, 2023

| KZT thousand                                       | Note   | 2023             | 2022         |
|----------------------------------------------------|--------|------------------|--------------|
| Operational activities                             |        |                  |              |
| Cash inflows from buyers                           |        | 40.678.950       | 40.923.022   |
| Interest received                                  |        | 2.630.316        | 1.626.613    |
| Other proceeds                                     |        | 2.118.579        | 265.683      |
| Cash payments to suppliers                         |        | (20.189.546)     | (24.017.544) |
| Salary payments                                    |        | (6.470.273)      | (6.028.792)  |
| Interest paid                                      |        | <b>(870.506)</b> | (21.986.799) |
| Other taxes and payments                           |        | (2.111.714)      | (2.819.113)  |
| Corporate income tax                               |        | (684.137)        | (407.788)    |
| Emissions penalty                                  | 9      | (7.946.935)      | -            |
| Other payments                                     |        | (1.220.862)      | (521.433)    |
| Net cash flows from/(used in) operating activities |        | 5.933.872        | (12.966.151) |
| <b>Investment Activity</b>                         |        |                  |              |
| Proceeds from repayment of investment securities   | 13     | 19.922.995       | -            |
| Acquisition of securities                          | 13     | (21.664.903)     | -            |
| Refund in credit institutions                      |        | 1.834.640        | 5.305.046    |
| Placement of funds in credit institutions          |        | (1.959.568)      | (2.208.549)  |
| Proceeds from the sale of fixed assets             |        | 2.358.938        | 2.534.349    |
| Other proceeds                                     |        | 1                | 366          |
| Acquisition of fixed assets                        |        | (1.415.769)      | (13.954.008) |
| Acquisition of intangible assets                   |        | -                | (542.025)    |
| Contributions to associates and joint ventures     | 12     | (300.000)        | (2.725.000)  |
| Cash of the withdrawn subsidiary                   | 20     | (14.097)         | (43.537.497) |
| Net cash flows used in                             |        |                  |              |
| investing activities                               |        | (1.237.763)      | (55.127.318) |
| Financial activities                               |        |                  |              |
| Contribution to the authorized capital             | 16     | 51.373.662       | 6.467.479    |
| Borrowings received                                | 18, 24 | -                | 20.926.113   |
| Repayment of loans                                 | 18, 24 | (5.614.586)      | (9.184.233)  |
| Dividends paid to parent company                   | 16     | (2.896.000)      | -            |
| Dividends paid to non-controlling owners           |        | (23.048)         | (38.744)     |
| Other payments                                     |        | -                | (370.512)    |
| Net cash flows from financing activities           |        | 42.840.028       | 17.800.103   |

Samruk-Kazyna Ondeu LLP

Consolidated financial statements

## CONSOLIDATED CASH FLOWS STATEMENT

For the year ended December 31, 2023

| Net change in cash and cash equivalents  Effect of changes in the exchange rate on cash and              |    | 47.536.137<br>4.101 | (50.293.366)<br>169.665 |
|----------------------------------------------------------------------------------------------------------|----|---------------------|-------------------------|
| cash equivalents Decrease in reserve for expected credit losses Cash directly related to assets for sale |    | (225.811)           | 64.234                  |
| - at the beginning of the period - at the end of the period                                              |    | -                   | 44.956.959              |
| Cash and cash equivalents, as of the beginning of the year                                               |    | 12.797.237          | 17.899.745              |
| Cash and cash equivalents, as of the end of the year                                                     | 15 | 60.111.664          | 12.797.237              |

On November 16, 2023, Samruk-Kazyna transferred to the Group 25% interest in joint venture Butadiene LLP in the amount of KZT8 530 838 thousand due to an increase in share capital (*Note 16*).

Managing Director for Finance

Chief Accountant



Thas



## Samruk-Kazyna Ondeu LLP

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

Consolidated financial statements

| For the year ended December 31, 2023  It is accounted for a member of the Parent Company |                        |                            |                  | ompany           |                         |      |
|------------------------------------------------------------------------------------------|------------------------|----------------------------|------------------|------------------|-------------------------|------|
|                                                                                          |                        | Authorized                 | Additional       | Accumulated      |                         | Non- |
| KZT, thousand                                                                            | Note                   | capital                    | paid-in capital  | loss             | Total                   |      |
| As of January 01, 2022                                                                   |                        | 456.121.775                | 23.190.560       | (237.023.058)    | 242.289.277             |      |
| Net loss for the year                                                                    |                        | _                          | -                | (144.023.074)    | (144.023.074)           |      |
| Total comprehensive loss for the year                                                    |                        | -                          | -                | (144.023.074)    | (144.023.074)           |      |
| Contributions to the authorized capital Withdrawal of subsidiaries                       | 16<br>16, 20<br>10, 16 | 6.467.479<br>(199.600.000) | -<br>110.950.684 | -<br>186.093.952 | 6.467.479<br>97.444.636 |      |
| Other transactions with the Participant                                                  | 20                     | -                          | 1.091.234        | (18.561.513)     | (17.470.279)            |      |
| As of December 31, 2022,                                                                 |                        | 262.989.254                | 135.232.478      | (213.513.693)    | (184.708.039)           |      |
| Net loss for the year                                                                    |                        | -                          | -                | (23.853.000)     | (23.853.000)            |      |
| Total comprehensive loss for the year                                                    |                        | -                          | -                | (23.853.000)     | (23.853.000)            |      |
| Contributions to the authorized capital                                                  | 16                     | 59.904.500                 | -                | -                | 59.904.500              |      |
| Withdrawal of subsidiaries                                                               | 16                     | -                          | -                | -                | -                       |      |
| Declared dividends                                                                       | 16                     | -                          | -                | (2.896.000)      | (2.896.000)             |      |
| Other transactions with the Participant                                                  | 10, 16                 | _                          | 6.186.121        | 6.816            | 6.192.937               |      |
| As of December 31, 2023                                                                  |                        | 322.893.754                | 141.418.599      | (240.255.877)    | 224.056.476             |      |

Managing Director for Finance

Chief Accountant





## GLOSSARY, LIST OF ABBREVIATIONS

| Sole Shareholder/Fund                                                            | Joint Stock Company "Sovereign Wealth Fund "Samruk-<br>Kazyna"         |
|----------------------------------------------------------------------------------|------------------------------------------------------------------------|
| Samruk-Kazyna Ondeu LLP, SK<br>Ondeu LLP, SK Ondeu, SKO,<br>Company, Partnership | Samruk-Kazyna Ondeu Limited Liability Partnership                      |
| RoK                                                                              | Republic of Kazakhstan                                                 |
| Subsidiary                                                                       | Subsidiaries and Affiliates                                            |
| SK Ondeu LLP group of                                                            | Samruk-Kazyna Ondeu Limited Liability Partnership and                  |
| companies/Group of                                                               | Subsidiaries and Dependent Organizations                               |
| Companies/SKO Group                                                              | Substantes and Dependent Organizations                                 |
| BoD/SB                                                                           | Board of Directors/Supervisory Board                                   |
| GMS/GMP                                                                          | General Meeting of Shareholders/ General meeting of participants       |
| KPI Inc. LLP/KPI                                                                 | Kazakhstan Petrochemical Industries Inc. Limited Liability Partnership |
| JSC MC SEZ ChimPark Taraz/                                                       | Joint Stock Company MC SEZ Taraz Chemical Park                         |
| Taraz ChimPark SEZ                                                               |                                                                        |
| SSAP LLP/ SSAP                                                                   | SSAP Limited Liability Partnership                                     |
| CHEM plus LLP / CHEM plus                                                        | CHEM-plus Limited Liability Partnership                                |
| KUS LLP/KUS                                                                      | Karabatan Utility Solutions Limited Liability Partnership              |
| JSC NC SEZ NIPT / NIPT SEZ                                                       | Special Economic Zone "National Industrial Petrochemical Technopark"   |
| SD                                                                               | Sustainable Development                                                |
| FS                                                                               | Feasibility study                                                      |
| SEZ                                                                              | Special Economic Zone                                                  |
| DED                                                                              | Design and estimate documentation                                      |
| PE                                                                               | Polyethylene                                                           |
| ICS                                                                              | Internal control system                                                |
| GSU                                                                              | Gas separation unit                                                    |
| GRI                                                                              | Global Reporting Initiative                                            |
| GTPP                                                                             | Gas turbine power plant                                                |

### **CONTACTS:**

Samruk-Kazyna Ondeu LLP

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**HR:** +7 (7172) 73 71 71 **PR:** +7 (7172) 73 71 85

Executive office e-mail: office@o-sk.kz E-mail of the hotline: hotline@o-sk.kz Hotline number: 8 800 080 19 94

Websaite: www.o-sk.kz

## External auditor of financial statements:

**Grant Thornton LLP** 

15 Al-Farabi Avenue, Bostandyk district, Almaty

BIN 101240004518

Phone: +7 (727) 311-1340

**Contacts of Subsidiaries** 

#### SSAP LLP

Complex 5, industrial zone 6, SSAP LLP, Stepnogorsk, Akmola region, 021500.

Email of the Executive Office: info@ssap.kz

E-mail of the hotline: info@ssap.kz

Phone:

8 (71645) 7-90-00 internal 5000

### CHEM-plus LLP

Zhambyl region. Shu district, Tasotkelsky rural okrug, Tasotkel village, Taraz Chemical Park SEZ,

building 10, 081127

Email of the Executive Office: info@chemplus.kz

E-mail of the hotline: hotline@chemplus.kz

Phone:

8 (726-43) 6-06-01 internal 150

#### **KUS LLP**

Office: Building 12 B, Kurmangazy street, Sunkar Tower BC, 2nd floor, Atyrau, Atyrau region,

060000.

GTPP: Building 295/2, Atyrau-Dossor highway,

Atyrau, Atyrau region.

Email of the Executive Office:

info@kus.com.kz

Phone:

8 (7122) 76-36-60

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## **GRI INDEXES**



| Index        | It is disclosed                                                                | Section/Commentary                                                 |
|--------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------|
| iRI 2: Compa | any and its reporting practices                                                |                                                                    |
| 2-1          | Information about the organization                                             | Growth and Development<br>Achievements and Prospects<br>Contacts   |
| 2-2          | Entities included in the sustainable development reporting of the organization | Asset Structure<br>Achievements and Prospects                      |
| 2-3          | Reporting period, frequency and contact person                                 | About the Report<br>Contact Information<br>Sustainable Development |
| 2-4          | Information revision                                                           | Achievements and Prospects                                         |
| 2-5          | External assurance                                                             | About the Report<br>Sustainable Development                        |
| GRI 2: Compa | any activities and employees                                                   |                                                                    |
| 2-6          | Company activities, value chain and other business relationships               | Business Model<br>Growth and Development                           |
| RI 2: Comp   | any activities and employees                                                   |                                                                    |
| 2-7          | Employees                                                                      | HR and Social Policy                                               |
| 2-8          | Personnel who are not employees of the organization                            | HR and Social Policy                                               |
| GRI 2: Corpo | rate Governance                                                                |                                                                    |
| 2-9          | Structure and composition of management bodies                                 | Effective Management                                               |
| 2-10         | Nomination and selection of candidates for the supreme governing body          | Supervisory Board                                                  |
| 2-11         | Chairman of the supreme governing body                                         | Effective Management<br>Supervisory Board                          |
| 2-12         | Role of the supreme governing body in oversight over impact management         | Risk Management and Interna<br>Control                             |
| 2-13         | Delegation of responsibility for managing impacts                              | Effective Management<br>Business Ethics                            |

| Index           | It is disclosed                                                | Section/Commentary                                          |
|-----------------|----------------------------------------------------------------|-------------------------------------------------------------|
| 2-14            | Role of the supreme governing body in Sustainability Reporting | Supervisory Board                                           |
| 2-15            | Conflict of interests                                          | Business Ethics and Compliance<br>Sole Participant<br>Annex |
| 2-16            | Informing executive management of critical issues of concern   | Business Ethics and Compliance                              |
| 2-17            | Collective awareness of the supreme governing body             | Effective Management<br>Supervisory Board                   |
| 2-18            | Performance evaluation of the supreme governing body           | Evaluation of Supervisory Board                             |
| 2-19            | Remuneration Policy                                            | Activities of the Management Board                          |
| 2-20            | Process for determining the amount of remuneration             | Activities of the Management Board                          |
| 2-21            | Annual total remuneration ratio                                | Activities of the Management Board                          |
| 2-22            | Sustainable Development Strategy Statement                     | Address                                                     |
| 2-23            | Commitment to policies                                         | Sustainable Development                                     |
| 2-24            | Fulfillment of commitments                                     | Effective Management Business Ethics and Compliance         |
| 2-25            | Processes for eliminating negative impacts                     | Sustainable Development                                     |
| 2-26            | Mechanisms for consultation and expression of concerns         | Business Ethics<br>Anti-Corruption Compliance               |
| 2-27            | Compliance with laws and regulations                           | Sustainable Development                                     |
| 2-28            | Membership in associations                                     | SKO is not a member of any association                      |
| 2-29            | Approach to stakeholder engagement                             | Interaction with Stakeholders                               |
| 2-30            | Collective agreements                                          | HR and social policy                                        |
| GRI 3: Essentia | Topics                                                         |                                                             |
| 3-1             | Process for identifying essential topics                       | Identification of Essential Topics                          |
| 3-2             | List of essential topics                                       | Matrix of Essential Topics                                  |
| 3-3             | Essential topic management                                     | Sustainable Development                                     |

Achievements and

Prospects

# **GRI INDEXES**



| GIVI IIVDE    | <b>LO</b>                                                                                                                                              | SAMRUK-KAZ<br>ONDEU          |
|---------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| Index         | It is disclosed                                                                                                                                        | Section/Commentary           |
| Category "Ed  | conomic"                                                                                                                                               |                              |
| 201 Econom    | ic performance                                                                                                                                         |                              |
| 201-1         | Generated and distributed direct economic value                                                                                                        | Economic Responsibility      |
| 204 Procure   | ment Practices                                                                                                                                         |                              |
| 204-1         | Procurement ratio from local suppliers                                                                                                                 | Economic Responsibility      |
| 205 Anti-cor  | ruption                                                                                                                                                |                              |
| 205-1         | The total number and percentage of production operations assessed in terms of the risks of corruption and identification of cases of significant risks | Economic Responsibility      |
| 205-2         | Informing and training on anti-corruption policy and anti-corruption methods                                                                           | Economic Responsibility      |
| 205-3         | Confirmed cases of corruption and actions taken                                                                                                        | Economic Responsibility      |
| Category "E   | nvironmental"                                                                                                                                          |                              |
| 301 Materia   | ls                                                                                                                                                     |                              |
| 301-1         | Weight and volume of materials used                                                                                                                    | Environmental Responsibility |
| 301-2         | Percentage of materials that are processes into raw materials                                                                                          | Environmental Responsibility |
| 302 Energy    |                                                                                                                                                        |                              |
| 302-1         | Energy consumption within the organization                                                                                                             | Environmental Responsibility |
| 302-2         | Energy consumption outside the organization. Specific value energy consumption                                                                         | Environmental Responsibility |
| 303 Water a   | nd discharges                                                                                                                                          |                              |
| 303-1         | Withdrawal of the total amount of water from the source                                                                                                | Environmental Responsibility |
| 303-2         | Water sources severely affected by water withdrawal                                                                                                    | Environmental Responsibility |
| 303-3         | Percentage ratio and total volume of recycled and reused water                                                                                         | Environmental Responsibility |
| 303-4         | Volume of transported, imported, exported and treated water that is considered life-threatening                                                        | Environmental Responsibility |
| 303-5         | Water bodies affected by water discharge and/or runoff                                                                                                 | Environmental Responsibility |
| 304 Biodivers |                                                                                                                                                        |                              |
| 304-1         | Production sites that are owned, leased or managed by an organization located in protected areas and areas of high biodiversity value                  | Environmental Responsibility |
| 304-2         | Description of significant impacts of activities, goods and services on biodiversity                                                                   | Environmental Responsibility |
| 305 Emission  | - i                                                                                                                                                    |                              |
| 305-1         | Direct greenhouse gases (GHG) emissions (Volume 1)                                                                                                     | Environmental Responsibility |
| 305-2         | Energy indirect greenhouse gases (GHG) emissions (Volume 2)                                                                                            | Environmental Responsibility |
|               |                                                                                                                                                        |                              |

| Index           | It is disclosed                                                                                                                                                                       | Section/Commentary                                        |
|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|
|                 |                                                                                                                                                                                       |                                                           |
| 305-3           | Other indirect greenhouse gases (GHG) emissions (Volume 3)                                                                                                                            | Environmental Responsibility Environmental Responsibility |
| 305-4           | Greenhouse gases (GHG) intensive emissions (Volume 4)  Reduction of greenhouse gas (GHG) emissions                                                                                    | Environmental Responsibility                              |
| 305-5           |                                                                                                                                                                                       |                                                           |
| 305-6           | Emissions of substances contributing to the destruction of the ozone layer                                                                                                            | Environmental Responsibility                              |
| 305-7           | NOx, Sox and other significant emissions into the atmosphere                                                                                                                          | Environmental Responsibility                              |
| 306 Waste       |                                                                                                                                                                                       |                                                           |
| 306-1           | Waste generation and significant waste-related impacts                                                                                                                                | Environmental Responsibility                              |
| 306-2           | Management of significant waste-related impacts                                                                                                                                       | Environmental Responsibility                              |
| 306-3           | Waste generated                                                                                                                                                                       | Environmental Responsibility                              |
| Category "So    | cial"                                                                                                                                                                                 |                                                           |
| 401 Employme    | ent                                                                                                                                                                                   |                                                           |
| 401-1           | The total number and percentage of employees hired, as well as                                                                                                                        | LID and Carial Dalian                                     |
|                 | employee turnover by age, gender and region                                                                                                                                           | HR and Social Policy                                      |
| 401-2           | Benefits available to employees                                                                                                                                                       | HR and Social Policy                                      |
| 401-3           | Percentage of employees who returned to work after                                                                                                                                    |                                                           |
|                 | maternity/paternity leave                                                                                                                                                             | HR and Social Policy                                      |
| 402 Employee    | -management relations                                                                                                                                                                 |                                                           |
| 402-1           | The minimum notice period for material changes in the activities of                                                                                                                   |                                                           |
|                 | the organization and whether it is defined in the collective                                                                                                                          | HR and Social Policy                                      |
|                 | agreement.                                                                                                                                                                            |                                                           |
| 403 Safety and  | l health at work                                                                                                                                                                      |                                                           |
| 403-1           | Occupational safety and health management system                                                                                                                                      | HR and Social Policy                                      |
| 403-2           | Hazard identification, risk assessment and incident investigation                                                                                                                     | HR and Social Policy                                      |
| 403-4           | Opportunities for workers to be involved in improving the occupational health and safety system, consultation and communication with workers on occupational health and safety issues | HR and Social Policy                                      |
| 403-5           | Occupational health and safety training for employees                                                                                                                                 | HR and Social Policy                                      |
| 403-6           | Protecting employee health                                                                                                                                                            | HR and Social Policy                                      |
| 403-9           | Types and rate of occupational injuries, lost time injury frequency                                                                                                                   | ,                                                         |
|                 | rate and absenteeism rate (occupational injuries)                                                                                                                                     | HR and Social Policy                                      |
| 404 Training a  | nd education                                                                                                                                                                          |                                                           |
| 404-1           | Average number of hours of training per year per employee                                                                                                                             | HR and Social Policy                                      |
| 405 Diversity a | ind equal opportunities                                                                                                                                                               |                                                           |
| 405-1           | Composition of the governing bodies and major categories of the                                                                                                                       | UD and Cocial Dalias                                      |
|                 | personnel of the organization by gender and age groups                                                                                                                                | HR and Social Policy                                      |
| 406 Non-discri  |                                                                                                                                                                                       |                                                           |
| 406-1           | Total number of incidents of discrimination and actions taken to                                                                                                                      | IID and C:-I D !!                                         |
|                 | address them                                                                                                                                                                          | HR and Social Policy                                      |
| 416 Customer    | health and safety                                                                                                                                                                     |                                                           |
| 416-1           | Health and safety impact assessment by categories of goods and                                                                                                                        | UD and Cocial Dalias                                      |
|                 | services                                                                                                                                                                              | HR and Social Policy                                      |



This section compares the Annual Report 2022 of SK Ondeu with similar companies in the same industry

| Index        | Disclosure                                                                     | SK Ondeu | Uralkali | Uralchem | PhosAgro |
|--------------|--------------------------------------------------------------------------------|----------|----------|----------|----------|
| GRI 2: Compa | any and its reporting practices                                                |          | 1        |          |          |
| 2-1          | Information about the organization                                             | +        | +        | +        | +        |
| 2-2          | Entities included in the sustainable development reporting of the organization | +        | +        | +        | +        |
| 2-3          | Reporting period, frequency and contact person                                 | +        | +        | +        | +        |
| 2-4          | Information revision                                                           | +        | +        | +        | +        |
| 2-5          | External assurance                                                             | +        | +        | +        | +        |
| RI 2: Comp   | any activities and employees                                                   |          |          |          |          |
| 2-6          | Company activities, value chain and other business relationships               | +        | +        | +        | +        |
| GRI 2: Comp  | any activities and employees                                                   | ı        | ı        |          |          |
| 2-7          | Employees                                                                      | +        | +        | +        | +        |
| 2-8          | Personnel who are not employees of the organization                            | +        | +        | +        | +        |
| GRI 2: Corpo | rate Governance                                                                |          | '        |          |          |
| 2-9          | Structure and composition of management bodies                                 | +        | +        | +        | +        |
| 2-10         | Nomination and selection of candidates for the supreme governing body          | +        | +        | +        | +        |
| 2-11         | Chairman of the supreme governing body                                         | +        | +        | -        | +        |
| 2-12         | Role of the supreme governing body in oversight over impact management         | +        | +        | +        | +        |
| 2-13         | Delegation of responsibility for managing impacts                              | +        | +        | +        | +        |

| Index      | Disclosure                                                     | SK Ondeu | Uralkali | Uralchem | PhosAgro |
|------------|----------------------------------------------------------------|----------|----------|----------|----------|
| 2-14       | Role of the supreme governing body in Sustainability Reporting | +        | +        | +        | +        |
| 2-15       | Conflict of interests                                          | +        | +        | +        | +        |
| 2-16       | Informing executive management of critical issues of concern   | +        | +        | +        | +        |
| 2-17       | Collective awareness of the supreme governing body             | +        | +        | +        | +        |
| 2-18       | Performance evaluation of the supreme governing body           | +        | +        | -        | +        |
| 2-19       | Remuneration Policy                                            | +        | +        | +        | +        |
| 2-20       | Process for determining the amount of remuneration             | +        | +        | +        | +        |
| 2-21       | Annual total remuneration ratio                                | +        | +        | -        | +        |
| 2-22       | Sustainable Development<br>Strategy Statement                  | +        | +        | +        | +        |
| 2-23       | Commitment to policies                                         | +        | +        | +        | +        |
| 2-24       | Fulfillment of commitments                                     | +        | +        | +        | +        |
| 2-25       | Processes for eliminating negative impacts                     | +        | +        | +        | +        |
| 2-26       | Mechanisms for consultation and expression of concerns         | +        | +        | +        | +        |
| 2-27       | Compliance with laws and regulations                           | +        | +        | +        | +        |
| 2-28       | Membership in associations                                     | +        | +        | +        | +        |
| 2-29       | Approach to stakeholder engagement                             | +        | +        | +        | +        |
| 2-30       | Collective agreements                                          | +        | +        | +        | +        |
| GRI 3: Ess | sential topics                                                 |          |          |          |          |
| 3-1        | Process for identifying essential topics                       | +        | +        | +        | +        |
| 3-2        | List of essential topics                                       | +        | +        | +        | +        |
| 3-3        | Essential topic management                                     | +        | +        | +        | +        |



| Index                                                                                                                                                  | Disclosure                                                                   | SK Ondeu | Uralkali | Uralchem | PhosAgro |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|----------|----------|----------|----------|
| Category "E                                                                                                                                            | conomic"                                                                     |          |          |          |          |
| 201 Econom                                                                                                                                             | ic performance                                                               |          |          |          |          |
| Generated and distributed direct economic value                                                                                                        |                                                                              | +        | -        | -        | +        |
| Financial implications as well as risks and possibilities associated with climate change                                                               |                                                                              | -        | -        | -        | +        |
| Defined benefit obligation and other post-<br>retirement benefit obligations                                                                           |                                                                              | -        | -        | -        | +        |
| 201-4                                                                                                                                                  | Financial assistance received from the state                                 | -        | -        | -        | +        |
| 202 Market                                                                                                                                             | presence                                                                     |          |          |          |          |
| Ratio of standard entry-level wage for employees of different genders to the established minimum wage in the regions where the company operates        |                                                                              | +        | +        | +        | +        |
| 202-2                                                                                                                                                  | Proportion of senior management from the local community                     | +        | +        | +        | +        |
| 203 Indirect                                                                                                                                           | economic impacts                                                             |          |          | '        |          |
| 203-1                                                                                                                                                  | Investments in infrastructure and gratuitous services                        | -        | +        | +        | +        |
| 203-2                                                                                                                                                  | Significant indirect economic impacts                                        | -        | +        | -        | +        |
| 204 Procure                                                                                                                                            | ment practices                                                               |          |          |          |          |
| 204-1                                                                                                                                                  | Procurement ratio from local suppliers                                       | +        | +        | +        | +        |
| 205 Anti-cor                                                                                                                                           | ruption                                                                      |          |          |          |          |
| The total number and percentage of production operations assessed in terms of the risks of corruption and identification of cases of significant risks |                                                                              | +        | +        | +        | +        |
| 205-2                                                                                                                                                  | Informing and training on anti-corruption policy and anti-corruption methods | +        | +        | +        | +        |
| 205-3                                                                                                                                                  | Confirmed cases of corruption and actions taken                              | +        | +        | +        | +        |

| Index                                                                                                                                                        | Disclosure                                                                                      | SK Ondeu | Uralkali | Uralche<br>m | PhosAgro |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|----------|----------|--------------|----------|
| 206 Competition                                                                                                                                              | on Obstacle                                                                                     |          |          |              |          |
| Number of court proceedings involving the 206-1 organization on restriction of competition, practice of application of antimonopoly legislation 207 Taxation |                                                                                                 | -        | +        | +            | +        |
| 207 Taxation                                                                                                                                                 |                                                                                                 |          |          |              |          |
| 207-1 Taxation approach                                                                                                                                      |                                                                                                 | -        | +        | -            | +        |
| 207-2                                                                                                                                                        | Taxation management, risk management and control                                                | -        | +        | -            | +        |
| 207-3                                                                                                                                                        | Stakeholder engagement and tax management                                                       | -        | +        | -            | +        |
| 207-4                                                                                                                                                        | Reporting by country                                                                            | -        | +        | -            | +        |
| Category "Envi                                                                                                                                               | ironmental"                                                                                     |          |          |              |          |
| 301 Materials                                                                                                                                                |                                                                                                 |          |          |              |          |
| 301-1                                                                                                                                                        | Weight and volume of materials used                                                             | +        | -        | +            | -        |
| 301-2                                                                                                                                                        | Percentage of materials that are processes into raw materials                                   | +        | -        | -            | -        |
| 302 Energy                                                                                                                                                   |                                                                                                 |          |          |              |          |
| 302-1                                                                                                                                                        | Energy consumption within the organization                                                      | +        | +        | +            | +        |
| 302-2                                                                                                                                                        | Energy consumption outside the organization. Specific value energy consumption                  | +        | +        | -            | +        |
| 302-3                                                                                                                                                        | Energy intensity                                                                                | -        | +        | +            | +        |
| 302-4                                                                                                                                                        | Reducing energy consumption                                                                     | -        | +        | +            | +        |
| 302-5                                                                                                                                                        | Reducing the energy requirements of products and services                                       | -        | -        | -            | +        |
|                                                                                                                                                              | 303 Water and discha                                                                            | arges    |          |              |          |
| 303-1                                                                                                                                                        | Withdrawal of the total amount of water from the source                                         | +        | +        | -            | +        |
| 303-2                                                                                                                                                        | Water sources severely affected by water withdrawal                                             | +        | +        | -            | +        |
| 303-3                                                                                                                                                        | Percentage ratio and total volume of recycled and reused water                                  | +        | +        | +            | +        |
| 303-4                                                                                                                                                        | Volume of transported, imported, exported and treated water that is considered life-threatening | +        | +        | +            | +        |
| 303-5                                                                                                                                                        | Water bodies affected by water discharge and/or runoff                                          | +        | +        | +            | +        |



| Index                                                        | Disclosure                                                   | SK Ondeu | Uralkali | Uralchem | PhosAgro |
|--------------------------------------------------------------|--------------------------------------------------------------|----------|----------|----------|----------|
|                                                              | 304 Biodiver                                                 | sity     |          |          |          |
| 304-1                                                        | Production sites that are owned, leased or managed           |          |          |          |          |
|                                                              | by an organization located in protected areas and            | +        | +        | -        | +        |
|                                                              | areas of high biodiversity value                             |          |          |          |          |
| 304-2                                                        | Description of significant impacts of activities, goods      | +        | +        | +        | +        |
| and services on biodiversity  Preserved or restored habitats |                                                              |          |          |          |          |
|                                                              |                                                              | -        | +        | -        | +        |
| 304-4                                                        | Species on the IUCN Red List and national list of            |          |          |          |          |
|                                                              | protected species with habitats in areas affected by         | -        | +        | -        | +        |
|                                                              | the organization's activities                                |          |          |          |          |
| 305 Emission                                                 |                                                              |          |          |          |          |
| 305-1                                                        | Direct greenhouse gases (GHG) emissions (Volume 1)           | +        | +        | +        | +        |
| 305-2                                                        | Energy indirect greenhouse gases (GHG) emissions             | +        | +        | +        | +        |
|                                                              | (Volume 2)                                                   |          |          |          |          |
| 305-3                                                        | Other indirect greenhouse gases (GHG) emissions              | +        | +        | +        | +        |
|                                                              | (Volume 3)                                                   |          |          |          |          |
| 305-4                                                        | Greenhouse gases (GHG) intensive emissions                   | +        | +        | +        | +        |
| 205 5                                                        | (Volume 4)                                                   |          |          |          |          |
| 305-5                                                        | Reduction of greenhouse gas (GHG) emissions                  | +        | +        | -        | +        |
| 305-6                                                        | Emissions of substances contributing to the +                |          | +        | -        | +        |
| 305-7                                                        | destruction of the ozone layer                               |          | +        | +        | +        |
| 305-7                                                        | NOx, Sox and other significant emissions into the atmosphere | +        |          |          |          |
| 306 Waste                                                    | atmosphere                                                   |          |          |          |          |
| Soo waste                                                    | Waste generation and significant waste-related               | +        | +        |          |          |
| 306-1                                                        | impacts                                                      | '        |          | -        | +        |
| 306-2                                                        | Management of significant waste-related impacts              | +        | +        | +        | +        |
| 306-3                                                        | Waste generated                                              | +        | +        | +        | +        |
| 306-4                                                        | Waste disposal                                               | -        | +        | +        | +        |
| 305-5                                                        | Waste disposal and waste burial                              | -        | +        | +        | +        |
|                                                              | nental assessment of the supplier                            |          |          |          |          |
|                                                              | New suppliers that have been selected using                  |          |          |          |          |
| 308-1                                                        | environmental criteria                                       | -        | -        | -        | +        |
|                                                              | Negative environmental impact in the supply chain            |          |          |          |          |
| 308-2                                                        | and actions taken                                            | -        | -        | -        | +        |
| Category "So                                                 | ocial"                                                       |          |          |          |          |
| 401 Employm                                                  | nent                                                         |          |          |          |          |
| 401-1                                                        | The total number and percentage of employees                 |          |          |          |          |
|                                                              | hired, as well as employee turnover by age, gender           | +        | +        | +        | +        |
|                                                              | and region                                                   |          |          |          | -        |

| Index          | Disclosure                                                                                                                                                                            | SK Ondeu | Uralkali | Uralchem | PhosAgro |
|----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|
| 401-2          | Benefits available to employees                                                                                                                                                       | +        | +        | -        | +        |
| 401-3          | Percentage of employees who returned to work after maternity/paternity leave                                                                                                          | +        | +        | +        | +        |
| 402 Employee   | -management relations                                                                                                                                                                 |          |          |          |          |
| 402-1          | The minimum notice period for material changes in the activities of the organization and whether it is defined in the collective agreement.                                           | +        | -        | +        | +        |
| 403 Safety and | health at work                                                                                                                                                                        |          |          |          |          |
| 403-1          | Occupational safety and health management system                                                                                                                                      | +        | +        | +        | +        |
| 403-2          | Hazard identification, risk assessment and incident investigation                                                                                                                     | +        | +        | +        | +        |
| 403-3          | Opportunities for workers to be involved in improving the occupational health and safety system, consultation and communication with workers on occupational health and safety issues |          | +        | +        | +        |
| 403-4          |                                                                                                                                                                                       |          | +        | +        | +        |
| 403-5          | Protecting employee health                                                                                                                                                            | +        | +        | +        | +        |
| 403-6          | Types and rate of occupational injuries, lost time injury frequency rate and absenteeism rate (occupational injuries)                                                                 | +        | +        | +        | +        |
| 403-7          | Occupational safety and health management system                                                                                                                                      | -        | +        | +        | +        |
| 403-8          | Hazard identification, risk assessment and incident investigation                                                                                                                     | -        | +        | +        | +        |
| 403-9          | Opportunities for workers to be involved in improving the occupational health and safety system, consultation and communication with workers on occupational health and safety issues | +        | +        | +        | +        |
| 403-10         | Occupational diseases                                                                                                                                                                 | -        | +        | +        | +        |
| 404 Training a | nd education                                                                                                                                                                          |          |          |          |          |
| 404-1          | Average number of hours of training per year per employee                                                                                                                             | +        | +        | +        | +        |
| 404-2          | Employee development and career change support programs                                                                                                                               | -        | +        | +        | +        |
|                |                                                                                                                                                                                       |          |          |          |          |



| Index         | Disclosure                                              | SK Ondeu | Uralkali | Uralchem | PhosAgro |
|---------------|---------------------------------------------------------|----------|----------|----------|----------|
| 404-3         | Percentage of employees subject to systematic           |          |          |          |          |
|               | performance and career development evaluations          | -        | +        | +        | +        |
| 405 Diversity | and equal opportunities                                 |          |          |          |          |
| 405-1         | Composition of the governing bodies and major           |          |          |          |          |
|               | categories of the personnel of the organization by      | +        | +        | +        | +        |
|               | gender and age groups                                   |          |          |          |          |
| 405-2         | Ratio of basic salary and remuneration for men and      |          | +        | +        | +        |
|               | women                                                   | -        | +        |          | +        |
| 406 Non-disc  | rimination                                              |          |          |          |          |
| 406-1         | Total number of incidents of discrimination and         |          |          |          |          |
|               | actions taken to address them +                         |          | +        | -        | -        |
| 408 Child lab | or                                                      |          |          |          |          |
| 408-1         | Business units and suppliers with significant risk for  |          |          |          |          |
|               | child labor                                             | -        | -        | +        | -        |
| 409 Forced o  | r compulsory labor                                      |          |          |          |          |
| 409-1         | Business units and suppliers that have significant risk |          |          |          |          |
|               | associated with the use of forced or compulsory         | -        | -        | +        | _        |
|               | labor                                                   |          |          |          |          |
| 410 Organiza  | ition of security service work                          |          |          |          |          |
| 410-1         | Security personnel trained in compliance with           |          |          |          |          |
|               | human rights policies and procedures                    | -        | +        | -        | +        |
| 411 Rights of | indigenous people                                       |          |          |          |          |
| 411-1         | Cases of violations related to the rights of            |          |          |          |          |
|               | indigenous people                                       | -        | -        | +        | -        |
| 413 Local cor | mmunities                                               |          |          |          |          |
| 413-1         | Units implementing community engagement                 |          |          |          |          |
|               | programs, community impact assessments and              |          |          |          |          |
|               | development programs                                    | -        | +        | +        | +        |
| 413-2         | Subdivisions with significant actual or potential       |          |          |          |          |
| 413-7         | adverse impacts on local communities                    |          |          |          | _        |
|               | adverse impacts on local communities                    | -        | +        | _        | +        |
| 414 Social ev | aluation of suppliers                                   |          |          |          | 1        |
| 414-1         | Percentage of new suppliers evaluated using social      |          |          | +        | +        |
|               | criteria                                                | -        | _        | Т        | '        |
| 414-2         | Negative social impacts in the supply chain and         | -        | _        | _        | +        |
|               | actions taken                                           | _        |          | _        |          |

| Index         | Disclosure                                                                                                                                            | SK Ondeu | Uralkali | Uralchem   | PhosAgro   |
|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|------------|------------|
|               |                                                                                                                                                       | on onded | O'Taman  | Craiditein | 11100/1810 |
| 416 Customer  | health and safety                                                                                                                                     |          |          |            |            |
| 416-1         | Health and safety impact assessment by categories of goods and services                                                                               | +        | +        | +          | -          |
| 416-2         | Cases of non-compliance of products or services with health and safety impact requirements                                                            | -        | +        | +          | -          |
| 417 Marketing | and labeling                                                                                                                                          |          |          |            |            |
| 417-1         | Types of information on product and service features required by procedures                                                                           | -        | -        | +          | +          |
| 417-2         | Cases of non-compliance with regulatory requirements and voluntary codes concerning information and labeling on the features of products and services | -        | -        | +          | +          |
| 417-3         | Incidents of non-compliance with marketing communications requirements                                                                                | -        | -        | -          | +          |

# Report of Samruk-Kazyna Ondeu LLP on following the principles of the Corporate Governance Code of the Partnership for 2023

| No. | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | compliance with the corporate nance principle                 | Compliance status |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|-------------------|
|     | 1. The Government as the Shareholder of the Fund                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                               |                   |
| 1.1 | The main strategic task of the Fund and the Organizations is the long-term growth in their value and their Sustainable Development, as These strategic objectives reflected in the Development Strategy of the Fund and the Companies. All decisions and actions should be consistent with the Strategy of Samruk-Kazyr Development Strategy.  Ondeu LLP) and are ensurable for the Fund and the Companies should seek the greatest Supervisory Board (herein simplicity of their asset structure and their organisational and legal forms of the assets./  The Organizations should operate within their kay (core) activities. New activities may take place only if there is insufficient competition in a given market or if the involvement of the Fund and the Organisations will aid the development of small and medium-sized businesses./  It is recommended to have and preserve a controlling block of shares (interests) in the organizations of the Fund.                                                         | na Ondeu LLP (hereinafter - SK shrined by the decision of the | Comply            |
| 1.2 | The Government of the Republic of Kazakhstan participates in the management of the Fund and the Organizations solely through exercising the powers of the Sole Shareholder of the Fund provided for by the Law "On Sovereign Wealth Fund" (hereinafter - the Law on Fund) and the Charter of the Fund, as well as through the representation on the Board of Directors of the Fund. The main principles and issues of interaction between the Government and the Fund are regulated by the Agreement on Cooperation between the Government of the Republic of Kazakhstan and the Fund, approved by Government Decree of the Republic of Kazakhstan of December 14, 2012, No.1599 (hereinafter - Agreement on Cooperation). The principles contained in Section 4. "Shareholders' (Participants') Rights and Fair Treatment of Shareholders (Participants)" of this Code apply to the Government as the Shareholder to the extent that they do not contravene the Law of the Republic of Kazakhstan "On Sovereign Wealth Fund". | T                                                             | Not applicable    |
| 1.3 | For the purpose of stable social and economic development of the country, ensuring economic sustainability and protection it from the effects of possible adverse external factors, issues on management of the Fund is considered at a meeting of the Council for the Fund Governance (hereinafter - CFG) chaired by the President of the Republic of Kazakhstan. The CFG carries out its activities in accordance with the Regulations approved by Decree of the President of the Republic of Kazakhstan of December 06, 2010, No.1116.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                               | Not applicable    |
| 1.4 | The Government provides the Fund and the Organizations with full operational independence and does not permit interference by the Government and public authorities in the operational (current) and investment activities of the Fund and the Organizations, except in cases provided for by laws, acts and instructions of the President of the Republic of Kazakhstan.  The Fund's Management Board, the Chief Executive Officer, and bodies of the the Organisations are fully autonomous and independent in their decisions and any actions within their competence.                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 1                                                             | Not applicable    |

| No.  | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                          | Compliance status |
|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| 1.5  | Cooperation (interaction) of the Government with the Fund and the Organisations shall be carries out solely through the Fund's BoD, in accordance with the principles of good corporate governance.  The role and functions of the Chairman of the Board of Directors and the Chief Executive Officer of the Fund are clearly segregated and enshrined in the Fund's internal documents.                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                    | Not applicable    |
| 1.6  | The Fund shall disclose all necessary information about its activities to the Government, as the Shareholder, and the Fund's Board of Directors, in accordance with the Law of the Republic of Kazakhstan "On Joint Stock Companies", the Fund Charter, and the Agreement on Cooperation, and ensures transparency of the activities of the Fund and the Organizations.                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                    | Not applicable    |
| 1.7  | The investment activity of the Fund or the Organization is carried out on market principles in accordance with the strategy of the Fund or the Organization and is aimed at increasing the value and optimal asset structure.  The Fund and the Organisations should disclose cases of implementation of low-profit or socially significant projects in their Annual Reports. The disclosures should contain information about the sources of funding for the projects.                                                                                                                                                                                                             | The investment activity of the Partnership is carried out on market principles in accordance with the Development Strategy and is aimed at increasing the value and optimal asset structure.  The section of the Annual Report "Project Implementation" includes information about low-profit projects, indicating the sources of their financing. | Comply            |
| 1.8  | The Fund's Board of Directors, the Management Board, Committees of the Board of Directors, the Corporate Secretary and the Internal Audit Service (hereinafter - the IAS) should act in accordance with the principles of Sections 5 "Effectiveness of the Board of Directors and the Executive Body" and 6 "Risk Management, Internal Control and Audit" to the extent that the Chapters do not contravene the Law of the Republic of Kazakhstan "On Sovereign Wealth Fund".                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                    | Not applicable    |
| 1.9  | For a deeper and more qualitative elaboration of the issues, the Fund's Board of Directors should establish the following Committees: the Audit Committee, the Nomination and Remuneration Committee, and the Specialized Committee. Other Committees may be created at the discretion of the Fund's Supervisory Board.                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                    | Not applicable    |
| 1.10 | The Fund shall appoint the Corporate Secretary. The Board of Directors takes a decision on the appointment of the Corporate Secretary, determines the term of his/her powers, functions and procedure of activity. The main duties of the Corporate Secretary include assistance in timely and high-quality corporate decision-making by the Board of Directors, the Sole Shareholder, acting as an adviser to the members of the Board of Directors on all issues of their activities and the application of the provisions of this Code, as well as monitoring the implementation of this Code and participation in improving corporate governance in the Fund and Organizations. |                                                                                                                                                                                                                                                                                                                                                    | Not applicable    |
| 1.11 | The Fund establishes the IAS. The Fund's Board of Directors determines the quantitative composition, the tenure, appoints its Head, as well as early terminates his/her powers, sets the operating procedures, the size and terms of remuneration and bonuses of the IAS employees, and the budget of the IAS.                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                    | Not applicable    |
| 1.12 | The Fund establishes the collegial executive body in the form of the Management Board. The Management Board is accountable to the Board of Directors and acting within its competence, as provided for in the Fund Charter./ The Fund's Supervisory Board monitors the efficiency of the Management Board, including implementation of the decisions of the Sole Shareholder and the Fund's Supervisory Board.                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                    | Not applicable    |

| No.  | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Compliance status |
|------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| 1.13 | The Fund and the Organizations should adhere to high ethical standards and implement the necessary procedures to ensure that these standards are constantly applied by all employees and partners of the Fund and the Organizations.  Notifications of potential breaches should be sent directly to the IAS or the Board of Directors of the Fund and the Organisation./ The Executive Body and all its structural subdivisions, including the Security Service, should not impede the submission of notifications of potential breaches to the IAS or the Board of Directors. | The Supervisory Board approved the Code of Business Ethics by the decision of May 31, 2022 (Minutes No. 10/22). Employees of SK Ondeu LLP were familiarized with these amendments and confirmed their personal responsibility for the implementation of ethical standards. According to this Code, consideration of appeals of stakeholders may be carried out by the Supervisory Board of the Partnership.  The Partnership corporate website contains information about the availability of a hotline (e-mail addresses, phone numbers), where stakeholders can apply. These applications are submitted directly to the Fund or to the Partnership (depending on the choice of the addressee), where they are registred for consideration and taking relevant decision. In 2023, 16 appeals on compliance with the Code of Corporate Ethics were registered. 98% of our Company's employees have been trained in compliance.        | Comply            |
| 1.14 | The Ombudsman should be appointed to comply with the principles of business ethics and resolve effectively social and labour disputes that may arise in the Fund and the Organizations.                                                                                                                                                                                                                                                                                                                                                                                         | Currently, the Ombudsman in the Partnership is not provided as an individual staff unit. In addition, according to sub-item 10) of the Corporate Governance Code of the Fund, the Ombudsman is a person appointed by the Board of Directors of the Fund, whose role is to advise employees of the Fund and organizations who have applied to him/her and to assist in resolving labor disputes, conflicts, problematic issues of a social and labor nature, as well as in compliance with the principles of business ethics by employees of the Fund and organizations.  To settle labor disputes in the Partnership, there is the Conciliation Commission, which consists of representatives of the employer and employees. All employees of the Partnership are notified of the Hotline where they can apply.                                                                                                                       | Not applicable    |
|      | 2. Interaction of the Fund                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | and Organizations. The Role of the Fund as the National Managing Holding Company                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                   |
| 2.1  | The corporate governance systems in the Fund and the Organisations should provide governance of and control over the operations of the Fund and the Organisations in order to ensure growth in their long-term value and their sustainable development. The Fund, as the National Managing Holding Company, plays a strategic role in respect to its Companies./ Effectiveness, efficiency and transparency should be at the core of corporate governance./                                                                                                                     | The Fund interaction with SK Ondeu LLP is based on the well-established corporate governance system and in accordance with the Manual on Engagement with Portfolio Companies of Samruk-Kazyna JSC in the new version approved by the decision of the Management Board of Samruk-Kazyna JSC of December 26, 2019 (Minutes No.42/19).  All decisions taken by SK Ondeu LLP are necessarily agreed with the Fund, by submitting them to the Sole Shareholder, the Supervisory Board, the Investment and Strategy Committee of the Fund and other bodies.                                                                                                                                                                                                                                                                                                                                                                                 | Comply            |
| 2.2  | The corporate governance system of the Fund and the Organizations is a set of processes that ensure the management and control over the activities of the Fund and the Organizations, as well as a system of relationships between the Executive Body, the Board of Directors, shareholders and Stakeholders. The competence of the bodies and the procedure on decision-making should be clearly defined and enshrined in the Charter./                                                                                                                                        | In SK Ondeu LLP, the corporate governance system provides for:  1) compliance with the hierarchy of the issue consideration procedure and decision-making: all issues submitted to the Supervisory Board for consideration;  2) clear delineation of authorities and responsibilities between the Supervisory Board, the Management Board, and employees: the competencies, powers and responsibilities of the bodies, as well as the decision-making procedure are clearly defined and enshrined by the Charter, the Regulations on the Supervisory Board and the Management Board; areas of responsibility of members of the Management Board of SK Ondeu LLP are clearly delineated by the order of the Chief Executive Officer "On Distribution of Duties and Powers"; the structural units of SK Ondeu LLP carry out their activities based on the Regulations on Units; job descriptions have been developed for each position. | Comply            |

| No. | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Compliance status |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| 2.3 | The Fund participates in the management of Companies through the implementation of functions of the Shareholder (Participant), as well as through the Board of Directors, in accordance with the procedure established by the Charter of Companies and this Code.  The Fund annually sends the shareholder's expectations for the upcoming financial year to the Chairman of the Supervisory Board and representatives of the Fund on the Board of Directors of the company.  The Board of Directors of companies have full independence in decision-making within their competence established by the Charter of Companies./  The Fund's opinions on certain matters are expressed through its representatives on the Boards of Directors of the Companies./ | The Fund participates in the management of SK Ondeu through implementation of functions of the Sole Participant, as well as through the Supervisory Board, in accordance with the procedure established by the Charter of SK Ondeu LLP. Three of four selected members of the Supervisory Board are the representatives of the Sole Participant on the Supervisory Board of SK Ondeu LLP.  The Supervisory Board have independence in decision-making within their competence established by the Charter.  The Fund position on certain issues is communicated through the representatives of the Sole Participant on the Supervisory Board. | Comply            |
| 2.4 | Taking into account the discussions held with Companies, the Fund forms uniform policies for companies, approves methodological recommendations and corporate standards for the Organizations.  When making a decision on the application of the corporate standards on internal audit and internal control system approved by the Fund, the Organisation's Board of Directors should ensure these standards account for the features of the Organisation's business./                                                                                                                                                                                                                                                                                        | Given discussions held with companies, the Fund forms unified policies for Portfolio Companies, approves methodological recommendations and corporate standards, which are taken as the basis for the relevant IRDs of our Company.                                                                                                                                                                                                                                                                                                                                                                                                          | Comply            |
| 2.5 | The Executive Bodies of the Fund and Companies should cooperate in a spirit of cooperation to ensure that the Development Plans of the Companies submitted for approval of the Boards of Directors of the Companies are sufficiently ambitious and realistic, as well as their compliance with the Development Strategy and Development Plan of the Fund.                                                                                                                                                                                                                                                                                                                                                                                                     | The Fund presents the target parameters of long-term KPIs (financial and production) to ensure their achievement by the management of SK Ondeu LLP.  SK Ondeu LLP maintains constant interaction with the Fund on implementation of the Development Strategy, including on long-term and medium-term planning, risk management, investment activities, HR management, etc. Managerial and financial reports are also submitted to the Fund on a regular basis.                                                                                                                                                                               | Comply            |
| 2.6 | Net income in favor of the Fund as the Shareholder is distributed in the form of dividends based on the formalized and transparent dividend policy.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | The Fund approved the Dividend Policy in relation to Subsidiaries (decision of the Management Board of the Fund of October 02, 2012 (Minutes No.39/12).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Comply            |
| 2.7 | The Organization's bodies should govern the Organizations in accordance with their competence and procedures stipulated in the Charter of the Organization. This principle also applies to the Organisations with more than one Shareholder (Participant)./                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | The competencies of the management bodies are defined by the Charter, the regulations on the Supervisory Board, and the Management Board.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Comply            |

| No.  | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Compliance status |
|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| 2.8  | The Fund, the Organizations and their executives are responsible for growth of the long-term value and Sustainable Development of the Fund and the Organizations, respectively, and decisions and actions/inaction taken, in accordance with the procedure established by the legislation of the Republic of Kazakhstan and internal documents.  The key element in assessing the performance of the Fund, the Organisations and their Executive Bodies is the KPI system./ The Fund, through its representatives on the Boards of Directors, submits its expectations in terms of KPIs to the Companies./ The Company's list of KPIs and their target values shall be approved by its Board of Directors./ In order to achieve the KPIs, the Companies should prepare relevant Development Plans./ Achievement of KPIs by the Fund and the Organizations is assessed annually by comparing with the approved Development Plan. The assessment should influence the remuneration of the Head and members of the Executive Bodies and should be taken into account when re-selecting. The assessment may also form the basis for early termination of the Chairman and members of the Executive Body./ | SK Ondeu LLP and officials are responsible for decisions taken and actions/inaction in accordance with the legislation of the Republic of Kazakhstan, the Charter and other regulations. Increase in the long-term value of the Company is determined by the strategic direction of the activity of SK Ondeu LLP. Growth of the long-term value of the company is defined in the specific target values of the long-term KPIs, the responsibility for achieving which is borne by SK Ondeu LLP and its officials.  The parameters of the long-term strategic KPIs for 2020-2024 were presented by the Sole Participant to ensure their achievement in the framework of development of the Business Plan of SK Ondeu LLP for 2020-2024.  Implementation of the Business Plan is monitored on a monthly and quarterly basis.  Achievement of strategic KPIs is assessed within the framework of the Implementation Report of the Business Plan on a quarterly basis.  The requirement that this assessment affects the remuneration of the Head and members of the Executive Bodies, is taken into account when they are re-elected, and may also be the basis for their early dismissal from office, is enshrined in the Rules for Executives Performance Evaluation of SK Ondeu LLP. | Comply            |
| 2.9  | The Board of Directors of a Holding company should ensure Effective Management, long-term value growth and sustainable development in all legal entities that are part of its group. The Holding Company's effective governance practices should result in improvements in their operational efficiency, quality of reporting and standards of corporate culture and ethics, greater transparency and disclosure, reduction of risks, and proper internal control systems./                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | The Supervisory Board of SK Ondeu LLP exercises this control by consideration of monitoring reports on implementation of projects, and promptly brings the position and instructions of the Fund to the management of SK Ondeu LLP                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Comply            |
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 3.Sustainable Development                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                   |
| 3.1. | The Fund and the Organizations recognise the importance of their impact on the economy, environment and society and, seeking to grow their long-term value, should ensure its sustainable development meeting the balance of Stakeholders' interests. The principle of responsible, thoughtful and rational interaction with Stakeholders will contribute to the successful development of the Fund and the Organisations./                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Sub-items 7 and 8 of the Sustainable Development Policy of the Partnership, approved by the decision of the Supervisory Board of April 07, 2020 (Minutes No.03/20), regulates the process of interaction with stakeholders, and describes the Stakeholders Map, which is divided into internal (SP, SB, Management Board, staff, Subsidiaries) and external (investors, partners, suppliers, public authorities, society, etc.) stakeholders who are distributed in the matrix of stakeholders, according to the degree of their influence and dependence on the activities of the Partnership.  The Partnership, as necessary, updates the Plan for Interaction with stakeholders, in which each stakeholder is considered in terms of their contributions to activities of the Partnership, their interests, and describes measures that contribute to effective interaction, deadlines and responsible persons.                                                                                                                                                                                                                                                                                                                                                                   | Comply            |
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                   |

| No.  | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Compliance status |
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| 3.2  | The Fund and the Organizations should ensure the consistency of their economic, environmental and social goals for the sustainable development in the long term, which includes, among other things, the growth of long-term value for shareholders and investors. Sustainable Development of the Fund and the Organisation has three components: economic, environmental and social./                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | The strategic goals of SK Ondeu LLP are reflected in the Development Strategy for 2023-2032. The mission of SK Ondeu LLP is the development of the chemical industry in the Republic of Kazakhstan through rational and effective investments in chemical projects, as well as the formation of advanced competencies. Sustainable development is one of priorities of the activity of SK Ondeu LLP. To implement this direction, SK Ondeu LLP will make a voluntary contribution to the development of society, including the social, economic and environmental spheres, as well as adhere to high corporate management standards and implement ESG principles in the SKO group of companies.  SK Ondeu LLP approved the Sustainable Development Policy, which regulates the process of managing the impact of its activities on the environment, economy, and society and obliges to take decisions given interests of stakeholders. | Comply            |
| 3.3. | The Fund and the Organisations should analyse their activities and risks against the three aspects and strive not to admit or eliminate the negative impact of their operations on Stakeholders./                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | SK Ondeu LLP annually analyzes its activities and risks in the field of sustainable development. The analysis of sustainable development activities in terms of three aspects is included in the integrated annual report of the Partnership.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Partially comply  |
| 3.4  | The principles of the sustainable development are openness, accountability, transparency, ethical behavior, respect for the interests of stakeholders, legality, respect for human rights, intolerance to corruption, inadmissibility of conflicts of interest, personal example.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | The Code of Corporate Ethics of SK Ondeu LLP and the Sustainable Development Policy of SK Ondeu LLP enshrine the following principles of sustainable development: openness, accountability, transparency, ethical behavior, respect for interests of stakeholders, legality, respect for human rights, intolerance to corruption, inadmissibility of conflicts of interest, personal example.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Comply            |
| 3.5  | The Fund and Organization should have a management system in the field of sustainable development, which includes, but is not limited to, the following elements:  1) commitment to the principles of the sustainable development at the level of the BoD, the Executive Body and employees;  2) Analysis of both the internal and external situation in three components (economy, ecology, and social issues);/  3) Identification of risks in the field of Sustainable Development, across the economic, environmental and social components;/  4) Development of the Stakeholders map;/  5) Determination of the goals and KPIs for Sustainable Development, preparation of an action plan, and appointment of responsible persons;/  6) integration of the sustainable development into key processes, including risk management, planning, human resource management, investment, reporting, operational activities and others, as well as into the development strategy and decision-making processes;  7) Development of qualifications for Officials and employees in the field of Sustainable Development;/  8) Regular monitoring and evaluation of Sustainable Development activities, evaluation of performance against the goals and KPIs, taking remediation measures, and introducing a culture of continuous improvement./ | <ul> <li>SK Ondeu LLP approved a Sustainable Development Policy, which includes:</li> <li>goals, principles, and objectives of sustainable development;</li> <li>responsibility of management bodies, Subsidiaries and all employees of SK Ondeu LLP for implementation of the principles of sustainable development;</li> <li>risk-based approach to sustainable development;</li> <li>process of creating an effective and transparent system of interaction with stakeholders;</li> <li>process of forming the materiality matrix;</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                        | Partially comply  |

| No. | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Compliance statu |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| 3.6 | The Fund and the Companies annually publish the Sustainability Reporting to ensure clarity and transparency of its activities for Stakeholders, taking into account the protection of information constituting official, commercial and other legally protected secrets. The Board of Directors approves the Sustainability Reporting./                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | The Partnership publishes an integrated annual report on an annual basis, approved by the Supervisory Board. The Sustainability Report is included in the Annual Report for 2021, approved by the decision of the Supervisory Board and posted on the website of the Company (link to the website: <a href="http://o-sk.kz/for-investors/reporting/">http://o-sk.kz/for-investors/reporting/</a> )  The Internet resource of SK Ondeu LLP contains a separate section "Sustainable Development", which includes subsections of main aspects of sustainable development (link on the website: <a href="http://o-sk.kz/corporate-management/development/principles/">http://o-sk.kz/corporate-management/development/principles/</a> )                                                                                                                                                                                                                                                                                                                               | Comply           |
| 3.7 | The Fund and the Organisations should take steps to adopt and adhere to the principles of sustainable development in their relationships with Partners./                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | In its relations with partners, SK Ondeu LLP strives to comply with the principles of sustainable development in accordance with the Sustainable Development Policy of SK Ondeu LLP, approved by the decision of the Supervisory Board of April 07, 2020 (Minutes No. 07/20).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Partially comply |
|     | 4. Shareholders' (p                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | participants') rights and fair treatment of shareholders (participants)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                  |
| 4.1 | Compliance with the rights of shareholders (participants) is a key condition for attracting investments in the Fund and the Organizations. An Organisation should ensure that its Shareholders (Participants) are able to exercise their rights./ An Organisation with more than one Shareholder should ensure that each Shareholder is treated fairly./                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Samruk-Kazyna JSC is the Sole Participant of SK Ondeu LLP. Rights of the participant are exercised in accordance with the legislation of the Republic of Kazakhstan, the Charter and the Corporate Governance Code.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Comply           |
| 1.2 | The rights, responsibilities and competences of the Shareholders (Participants) are determined and are set forth in current legislation and the incorporation documents. The rights of the Shareholders (Participants) include, but are not limited, to receiving sufficient and timely information for decision-making in accordance with the procedures stipulated in legislation of the Republic of Kazakhstan, the Organization's Charter and internal documents on information disclosure; participating in General Meetings of Shareholders (Participants) and voting on issues within their competence; determining the composition, the tenure of the Supervisory Board (the Supervisory Board and the Executive Body), appointing its members, terminating their powers, and determining the amount and conditions of their remuneration; receiving dividends in the amounts and within terms determined by the decision of the General Meeting of Shareholders (Participants), based on a clear and transparent dividend policy. | Rights, obligations and competencies of shareholders are enshrined in the Charter of SK Ondeu LLP. In accordance with the Charter, as well as internal documents of the Fund, the participant receives the necessary information through the annual report, the website, information materials, briefings, through requests, etc.  The interaction of the Sole Shareholder with SK Ondeu LLP is regulated by the Manual on Engagement with Portfolio Companies of Samruk-Kazyna JSC. Decisions on issues referred by the legislation of the Republic of Kazakhstan and the Charter of SK Ondeu LLP to the competence of the general meeting of participants are taken by the Sole Participant at its own discretion and are subject to execution in writing.  Distribution of net income and payment of dividends by Companies, more than fifty percent of shares (interests) of which are owned by the Fund on the right of property or trust management, is carried out in accordance with the dividend policy approved by the Fund in relation to subsidiaries. | Comply           |
| 4.3 | If there are several Shareholders (Participants) in the organization, including Minority Shareholders (Participants), the corporate governance system should ensure fair treatment of all Shareholders (Participants) and the exercise of their rights, which should be enshrined in the Charter of the organization.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Not applicable   |

| No. | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Compliance status |
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|     | 5. Effectiveness of the Supervisory Board and the                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | e Executive Body                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |
| 5.1 | The BoD is the management body accountable to the general meeting of shareholders, providing strategic management of the organization and control over the activities of the executive body. The BoD should ensure the implementation of all provisions of the Code.  The Executive Body is accountable to the Board of Directors, it manages the daily operations of the Organization and ensures that the Organization complies with its Strategy, Development Plan and decisions taken by the General Meeting of Shareholders and the Board of Directors.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | These functions are enshrined in the Charter of SK Ondeu LLP and the Regulations on the Supervisory Board.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Comply            |
| 5.2 | The BoD should have sufficient authorities to manage the Organization and control over the activities of the Executive Body. The BoD performs its functions in accordance with the Charter and pays special attention to the following issues:  1) defining the Development Strategy (directions and results);  2) setting and monitoring the key performance indicators of the Development Plan;  3) Organising and controlling the effectiveness of risk management and internal control systems;/  4) approval and monitoring of the effective implementation of major investment projects and other key strategic projects within the competence of the Supervisory Board;  5) Electing the Head and members of the Executive Body, approving their remuneration, overseeing their activities and planning their succession;/  6) Overseeing corporate governance and ethics;/  7) Ensuring compliance in the Organisation with the provisions of this Code and the corporate standards of the Fund in the field of business ethics (Code of Business Ethics)./ | These functions are enshrined in the Charter of SK Ondeu LLP and the Regulations on the Supervisory Board.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Comply            |
| 5.3 | The members of the Supervisory Board should properly perform their duties and ensure growth of the long-term value and sustainable development of the organization. The Board of Directors of the organization is accountable to shareholders. This accountability is implemented through the mechanism of the general meeting of shareholders./                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | This function is enshrined in the Regulations on the Supervisory Board of SK Ondeu LLP.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Comply            |
| 5.4 | The Board of Directors and its Committees should maintain a balance of skills, experience and knowledge that ensures the adoption of independent, objective and effective decisions in the interests of the organization and given fair treatment of all shareholders and the principles of the sustainable development.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | This function is enshrined in the Regulations on the Supervisory Board of SK Ondeu LLP.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Comply            |
| 5.5 | It is necessary to ensure diversity in the composition of the Board of Directors in terms of experience, personal characteristics and gender composition. The Board of Directors should include Independent Directors, in the amount sufficient to ensure the independence of decisions taken and fair treatment of all shareholders. The recommended number of Independent Directors on the Company's Supervisory Board is up to fifty percent of the total number of members of the Supervisory Board.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | These requirements are enshrined in the Regulations on the Supervisory Board of SK Ondeu LLP. As of March 01, 2023, the Supervisory Board of SK Ondeu LLP consists of 4 members: the Chairman of the Supervisory Board and three members of the Supervisory Board. The share of women in the Supervisory Board is 25% In accordance with the Charter, the Supervisory Board consists of at least three members. The Regulations on the Supervisory Board stipulate that the numerical composition of the Supervisory Board is set individually, taking into account the scope of activities, business needs, current tasks, development strategy and financial capabilities. | Comply            |

| No. | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                         | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Compliance status |
|-----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| 5.6 | The General Meeting of Shareholders elects the members of the Board of Directors based on the clear and transparent procedures, considering the competencies, skills, achievements, business reputation and professional experience of the candidates. When re-electing individual members of the Supervisory Board or its full composition for a new term, their contribution to the effectiveness of the Supervisory Board of the organization is taken into account. | The Chairman of the Supervisory Board is elected by the decision of the Supervisory Board. In the Charter of SK Ondeu LLP, the powers on electing the Chairman of the Supervisory Board are assigned to the Sole Participant.  The tenure of members of the Supervisory Board coincides with the tenure of the entire Supervisory Board and expires at the moment when the Sole Participant takes decision on the election of a new composition of the Supervisory Board.  Members of the Supervisory Board are elected for a term of up to three years, and in the future, subject to satisfactory performance, they may be re-elected for a term of up to three years.  Any membership in the Supervisory Board for more than six successive years (for example, two three-year terms) is subject to special consideration in view of the need to improve the quality of the Supervisory Board.  An Independent Director may not be a member of the Supervisory Board for more than nine successive years. In exceptional cases, election for more than nine year is permitted; election of the Independent Director to the Supervisory Board shall be held annually and be supported with a detailed justification of the necessity in selection of this member of the Supervisory Board and the influence of this fact on the decision-making independence.  No one should participate in any decision-making concerning his/her own nomination, election or re-election./ | Comply            |
| 5.7 | The Board of Directors approves the Induction Program for Newly Elected Members of the Supervisory Board and the professional development program for each member of the Board of Directors. The Corporate Secretary ensures these programmes are implemented./                                                                                                                                                                                                         | The Induction Program for the newly elected members of the Supervisory Board of Samruk-Kazyna Ondeu LLP was approved by the decision of the Supervisory Board of December 28, 2016 (Minutes No.10/16). The Corporate Secretary ensures this programme is implemented./                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Comply            |
| 5.8 | The Chairman of the Board of Directors is responsible for the overall management of the Board of Directors, ensures the full and effective implementation of key functions by the Board of Directors and establishing a constructive dialogue between the members of the Board of Directors, major shareholders and the Executive Body.                                                                                                                                 | These requirements are enshrined in the Charter and the Regulations on the Supervisory Board.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Comply            |
| 5.9 | The role and functions of the Chairman of the Board of Directors and the Head of the Executive Body should be clearly distinguished and enshrined in the Charter of the organization, the Regulations on the Board of Directors and the Executive Body.                                                                                                                                                                                                                 | These requirements are enshrined in the Charter and the Regulations on the Supervisory Board.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Comply            |

| Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Compliance status                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
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| The level of remuneration of the members of the Supervisory Board should be sufficient to attract, retain and motivate each member of the Supervisory Board at the level required for the successful management of the organization. The remuneration of the member of the Superisory Board of the organization is determined in accordance with the methodology developed by the Fund, while the expected positive effect for the Organization from the participation of this person in the Superisory Board should be taken into account. In organizations with several shareholders, the relevant Rules for Remuneration of the Members of the Superisory Board are developed on the basis of the Fund's methodology and approved by the general meeting of shareholders. The Nomination and Remuneration Committee of the Superisory Board of the organization makes proposals on the amount of remuneration for candidates for Independent Directors. | In practice, the members of the Supervisory Board are appointed by the decision of the Sole Participant.  No one participate in any decision-making concerning his/her own remuneration.  These requirements are enshrined in the Rules for the formation of the composition of the Supervisory Board of Samruk-Kazyna JSC companies.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Comply                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| The Committees of the the Board of Directors contribute to the in-depth and thorough consideration of issues referred to the competence of the Supervisory Board and improvement of the quality of decisions taken, especially in such areas as audit, risk management, proper and effective application of the Procurement Rules for Goods, Works and Services of the Fund and the Organizations, appointment and remuneration of members of the Supervisory Board and the Executive Body, Sustainable Development, including occupational health and safety and the environment. The existence of Committees does not release the members of the Supervisory Board from responsibility for the decisions taken within the competence of the Supervisory Board.                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Not applicable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| The preparation and holding of meetings of the Supervisory Board should contribute to the                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | These requirements are enshrined in the Regulations on the Supervisory Board.  The Supervisory Board meets regularly in order to perform its functions effectively. Meetings of the Supervisory Board are held in accordance with the work plan approved prior to the beginning of the calendar year. Meetings of the Supervisory Board are held in the inpresence or absentee form, at that the number of absentee meetings was minimised. Issues of great importance and of a strategic nature are considered and approved only at the inpresence meetings of the Supervisory Board.  Meetings of the Supervisory Board should be properly minuted by the Corporate Secretary and should contain the full results of discussions and decisions taken.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Comply                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | The level of remuneration of the members of the Supervisory Board should be sufficient to attract, retain and motivate each member of the Supervisory Board at the level required for the successful management of the organization. The remuneration of the member of the Superisory Board of the organization is determined in accordance with the methodology developed by the Fund, while the expected positive effect for the Organization from the participation of this person in the Superisory Board should be taken into account. In organizations with several shareholders, the relevant Rules for Remuneration of the Members of the Superisory Board are developed on the basis of the Fund's methodology and approved by the general meeting of shareholders. The Nomination and Remuneration Committee of the Superisory Board of the organization makes proposals on the amount of remuneration for candidates for Independent Directors.  The Committees of the the Board of Directors contribute to the in-depth and thorough consideration of issues referred to the competence of the Supervisory Board and improvement of the quality of decisions taken, especially in such areas as audit, risk management, proper and effective application of the Procurement Rules for Goods, Works and Services of the Fund and the Organizations, appointment and remuneration of members of the Supervisory Board and the Executive Body, Sustainable Development, including occupational health and safety and the environment. The existence of Committees does not release the members of the Supervisory Board from responsibility for the decisions taken within the competence of the Supervisory Board.  The preparation and holding of meetings of the Supervisory Board should contribute to the maximum effectiveness of its activities. To perform their duties, members of the Supervisory | The Committees of the Board of Directors contribute to the supervisory Board and theoretical confective application of the Board of Directors contribute to the in depth and thorough consideration of the Board of Directors contribute to the in depth and the organization in specially in such areas as audit, risk management of its supervisory Board and Remuneration Committee of the Superisory Board should be safe into accordance with the methodology developed by the Fund, while the expected positive effect for the Organization from the participation of this person in the Superisory Board should be taken into accordance with the methodology developed by the relevant Rules for Remuneration of the Members of the Superisory Board and Remuneration Committee of the Superisory Board and the responsibility of the superisory Board of the organization makes proposals on the amount of remuneration for candidates for Independent Directors.  The Committees of the the Board of Directors contribute to the in depth and thorough consideration of its super server to the competence of the Superisory Board and the Procurement Rules for Goods, Works and Services of the Hund and the Organizations, appointment and remuneration of members of the Supervisory Board and the environment. The existence of Committees does not release the members of the Supervisory Board and the environment. The existence of Committees does not release the members of the Supervisory Board and the environment. The existence of Committees does not release the members of the Supervisory Board are held in accordance with the work plan approved prior to the beginning of the calendar year. Meetings of the Supervisory Board are held in the inpresence or beginning of the Supervisory Board and approved only at the inpresence or absence meetings was minimised, Issues of great importance and of a strategic nature are considered and approved only at the inpresence or absence meetings was minimised. Issues of great importance and of a strategic nature are considered and app |

| No.  | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                       | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Compliance status |
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| 5.13 | The Supervisory Board, Committees and members of the Supervisory Board should be evaluated on an annual basis within the framework of a structured process approved by the Board of Directors of the organization. This process should comply with the Fund's methodology./ At least once every three years, the assessment should be carried out by an independent professional organisation./                       | SK Ondeu LLP follows the process of evaluating the performance of the Supervisory Board. Methodological recommendations for performance evaluation of the Supervisory Board, the Chairman, members of the Supervisory Board and the Corporate Secretary of organizations of Samruk-Kazyna JSC, developed in accordance with the Corporate Governance Code were approved by the decision of the Management Board of Samruk-Kazyna JSC of December 14, 2017 (Minutes No.44/17). The Methodology for performance evaluation of the Supervisory Board, the Chairman, members of the Supervisory Board and the Secretary of the Supervisory Board of SK Ondeu LLP was approved by the decision of the Supervisory Board of May 04, 2018 (Minutes No.03/18). The self-evaluation plan for the Chairman, members of the Supervisory Board and Corporate Secretary for 2022 was approved by the decision of the Supervisory Board of December 15, 2022 (Minutes No.23/22)                                                                                                                                                                                                                                                                                                     | Comply            |
| 5.14 | The evaluation should help determining the contribution of the Supervisory Board and each of its members to growth of the long-term value and Sustainable Development of the organization, as well as identifying areas and recommending measures for improvement. The results of the evaluation are taken into account when re-electing or early termination of the authorities of members of the Supervisory Board. | The report on performance self-evaluation of the Supervisory Board, the Chairman, members of the Supervisory Board and the Corporate Secretary of Samruk-Kazyna Ondeu LLP for 2022 was approved by the decision of the Supervisory Board. As part of the self-evaluation, the members of the Supervisory Board conducted a mutual performance evaluation (360 questionnaire survey) according to the questionnaires.  The questionnaire survey was conducted in accordance with the form approved by the Methodology for Performance Evaluation of the Supervisory Board, the Chairman, Members of the Supervisory Board and the Secretary of the Supervisory Board of Samruk-Kazyna Ondeu LLP, approved by the decision of the Supervisory Board of the Partnership of May 04, 2018 (Minutes No.03/18).  According to the questionnaire survey results, the members of the Supervisory Board have sufficient knowledge, skills, experience and personal qualities to perform their functions.  All members of the Supervisory Board are well prepared for meetings and are ready for teamwork.  Detailed information about the evaluation is described in the section of the annual report – Corporate Governance – Performance Evaluation of the Supervisory Board. | Comply            |
| 5.15 | The Board of Directors appoints the Corporate Secretary to effectively organize the activities of the Supervisory Board and the interaction of the Supervisory Board, the Executive Body with shareholders.                                                                                                                                                                                                           | These requirements are enshrined in the Charter, the Regulations on the Supervisory Board, and the Regulations on the Corporate Secretary.  The Corporate Secretary is accountable to the Supervisory Board.  The main duties of the Corporate Secretary include assistance in timely and high-quality corporate decision-making by the Supervisory Board, the Sole Shareholder, acting as an adviser to the Supervisory Board members on all issues of their activities and the application of provisions of the Code, as well as monitoring implementation of this Code and participating in the improvement of corporate governance in the Fund and organizations.  The Corporate Secretary also prepares a report on compliance with the principles and provisions of this Code, which is included in the Annual Report of SK Ondeu LLP.                                                                                                                                                                                                                                                                                                                                                                                                                          | Comply            |

| No.  | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                    | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                        | Compliance status |
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| 5.16 | The collegial Executive Body is established in Companies, in other organizations, as well as in the case of a joint venture company, it can be a collegial or sole, depending on the discretion of shareholders (participants). The Head and members of the Executive Body should possess high professional and personal characteristics, as well as have an impeccable business reputation and adhere to high ethical standards./ | According to the Charter of SK Ondeu LLP, current activities are governed by the executive body of SK Ondeu LLP - the Management Board.                                                                                                                                                                                                                                                          | Comply            |
| 5.17 | The Executive Body is accountable to the Board of Directors and manages the daily activities of the organization, is responsible for the implementation of the strategy, Development Plan and decisions taken by the Board of Directors and the General Meeting of Shareholders.                                                                                                                                                   | These requirements are ehshrined in the Charter of SK Ondeu LLP.                                                                                                                                                                                                                                                                                                                                 | Comply            |
| 5.18 | The Supervisory Board elects the Head and members of the Executive Body, determines the terms of office, the amount of the official salary, and the terms of payment for their work.  The Nomination and Remuneration Committee of the Supervisory Board of the organization plays a key role in the process of searching and selecting candidates for the Executive Body, determining their remuneration.                         | The CEO and members of the Management Board of SK Ondeu LLP are appointed by a decision of the Management Board of the Fund with indication of their tenure. The Chairman of the Supervisory Board signs an employment contract with the Chief Executive Officer. The Supervisory Board determines the size of official salaries of the CEO and members of the Management Board of SK Ondeu LLP. | Comply            |
| 5.19 | The candidacy for the position of the CEO of the company is approved by the President or the Executive Office of the President of the Republic of Kazakhstan in the case of inclusion of the company in the relevant list approved by the Decree of the President of the Republic of Kazakhstan.                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                  | Not applicable    |
| 5.20 | The Board of Directors evaluates the Head and members of the Executive Body. The main criterion used for the assessment should be the achievement of KPIs./                                                                                                                                                                                                                                                                        | This provision is enshrined in the Regulations on the Supervisory Board of SK Ondeu LLP. The KPI Performance Report of the Chief Executive Officer and members of the Management Board is revised by the Supervisory Board annually.                                                                                                                                                             | Comply            |

| No.  | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Compliance status |
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| 5.21 | The Head of the Executive Body should bring cases of violation of the standards of the Code of Business Ethics by members of the Executive Body to the attention of the Supervisory Board.  A member of the Executive Body who has breached the Code of Business Ethics may not be a member of the Executive Body of any other Organisation./                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Employees have the right to report violations on the part of the Management Board to the Compliance Officer, the Ombudsman (after being appointed by the Fund) and the Supervisory Board.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Comply            |
| 5.22 | In the event of corporate conflicts, the participants seek ways to resolve them through negotiations to ensure effective protection of the interests of the organization and Stakeholders.  The Chairman of the Supervisory Board of the organization considers the corporate conflicts with the assistance of the Corporate Secretary. If the Chairman of the Supervisory Board is involved in a corporate conflict, such cases are considered by the Nomination and Remuneration Committee.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | This provision is enshrined in the Regulations on the Supervisory Board of SK Ondeu LLP.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Comply            |
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 6. Risk management, internal control and audit                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |
| 6.1  | The Fund and Organizations should have an effectively functioning risk management and internal control system aimed at providing reasonable confidence in the achievement of their strategic and operational goals by the Fund Organizations, and representing a set of organizational policies, procedures, standards of conduct and actions, methods and management mechanisms created by the Board of Directors and the Executive Body of the Fund and Organizations to ensure:  - optimal balance between the growth of the organization's value, profitability and the risks associated with them;  - efficiency of financial and economic activity and achievement of financial stability of the company;  - soundness of assets and efficient use of the company's resources;  - completeness, reliability and truthfulness of financial and management reports;  - compliance with the requirements of the legislation of the Republic of Kazakhstan and internal documents;  - proper internal control to prevent fraud and ensure effective support for the functioning of the main and auxiliary business processes and analysis of the results of activities. | Risk management and internal control in SK Ondeu LLP on a consolidated basis is carried out by introducing the Corporate Risk Management System (hereinafter -CRMS) at all levels of SK Ondeu LLP.  The structure of the risk management system in SK Ondeu LLP is represented by risk management at several levels involving the following bodies and subdivisions of SK Ondeu LLP: the Supervisory Board, the Management Board, the Risk Management Committee, the structural subdivisions responsible for risk management, the Audit Commission, the Compliance Officer, and other structural subdivisions.  The Supervisory Board of SK Ondeu LLP approved the documents defining the principles and approaches to the organization of an effective risk management and internal control system, demonstrating the company's commitment to best practices in the field of risk management and internal control. The Risk Management Policy approved by the Supervisory Board has been developed in accordance with the Development Concept of the Corporate Risk Management System of SK Ondeu LLP (hereinafter - CRMS) and the methodology of the Sole Shareholder.  The Regulations on the Internal Control System was amended by the decision of the Management Board of March 07, 2018, to include the provision of reports on the state of the internal control system (hereinafter - ICS) in the functions of the subdivision.  SK Ondeu LLP supervises the process of introducing the risk management system in its subsidiaries, provides methodological and consulting support, and coordinates development and improvement of the CRMS in SK Ondeu LLP.  According to the Risk Management Policy of SK Ondeu LLP, the Audit Commission evaluates performance of the risk management system in accordance with the Methodology for Corporate Risk Management System Evaluation. In addition, an independent company evaluates performance of the CRMS once every three years. | Comply            |

| No. | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Compliance status |
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| 6.2 | The Board of Directors of the Fund and Organizations should determine the principles and approaches to the organization of the risk management and internal control system, based on the objectives of this system and given best practices and methodology of the Fund in the field of risk management and internal control.                                                                                                                                                                           | In determining main principles and approaches to the corporate risk management and internal control system organization, SK Ondeu LLP is guided by the Risk Management and Internal Control Policy developed in accordance with the Risk Management and Internal Control Policy of Samruk-Kazyna JSC, the Corporate Governance Code/Internal Documents of the Company, recommendations of the Committee of Sponsoring Organizations of the Treadway Commission (COSO) and other best practices in the field of risk management and internal control.  The Supervisory Board of SK Ondeu LLP approved the Risk Management and Internal Control Policy of SK Ondeu LLP approved by the decision of the Supervisory Board of December 06, 2019 (Minutes No. 11/19), defining the principles and approaches to the organization of an effective risk management and internal control system, demonstrating the Company's commitment to the best practices in the field of risk management and internal control. SK Ondeu LLP identifies and assesses risks on an annual basis, and the Risk Register and Risk Map are compiled on the basis of risk identification and assessment. At that, the Risk Register and Risk Map may be revised or supplemented during the year as information about the risks provided by the structural subdivisions of SK Ondeu LLP when identifying new or changing the status of existing risks, including due to changes in the internal and external market, becomes available. | Comply            |
| 6.3 | The Executive Bodies of the Fund and the Organisations should ensure the creation and maintenance of an effective risk management and internal control system. The risk management process should be integrated with the planning processes (strategy and Development Plans, annual budget) and evaluation of the organization's performance (management reporting).                                                                                                                                    | The Risk Management Policy defines the functions of the bodies and subdivisions.  Risk management processes are integrated with planning processes (strategy and development plans, annual budget). The objectives of SK Ondeu LLP are defined at the strategic level, and set the basis for development of operational objectives. The process of developing strategic plans, including the identification and analysis of risks that can affect the achievement of strategic goals.  To ensure horizontal communication and effective CRMS introduction, the Risk Management Committee is operating, which is an advisory body under the Management Board of SK Ondeu LLP, which develops proposals in terms of risk management.  Information on risks is provided to the Supervisory Board as part of the quarterly risk management report, and to the Executive Body as part of the quarterly risk management report and the monthly report on monitoring key risk indicators.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Comply            |
| 6.4 | The risk management and internal control system of the Fund and the Organizations should be based on a high culture of risk management conducted by the Executive Body, which provides for mandatory procedures for identifying, evaluating and monitoring all significant risks, as well as taking timely and adequate measures to reduce the level of risks that may negatively affect the achievement of strategic goals, the implementation of operational tasks and the reputation of the company. | In general, the risk management process in SKO Group is carried out by analyzing significant functional areas, business processes and structural units separately, and identifying the main risks affecting the achievement of business objectives within each unit through the Risk and Control Matrix.  As a result, the Risk Matrix provides senior management, structural units and field employees (including at the level of each subsidiary dependent organization of the Group) with a qualitative understanding of the main risks that need to be controlled. If new activities/business processes emerge at the level of the SKO Group/Subsidiaries, the risk management process is integrated to harmonize the applicable ICS procedures.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Comply            |

| No. | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                 | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Compliance status |
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| 6.5 | The Fund and the Organizations should develop, approve, formalize and document control procedures in three key areas: operational activities, preparation of financial statements and compliance with the requirements of the legislation of the Republic of Kazakhstan and internal documents.                                                                                                                                 | SK Ondeu LLP has a map of business processes, within the framework of operational activities, of individual structural subdivisions. As part of these maps, the main business processes and control points for operational processes are fully specified. There are also Rules for the Investment Projects Development and Consideration.  In terms of financial statements, there are Corporate Regulations for Preparation of Consolidated Financial Statements and Regulations on the Accounting Department.  In terms of compliance with the requirements of the legislation of the Republic of Kazakhstan and internal documents, there is documentation where all the main business processes of SK Ondeu LLP are formalized.                                                                                                                                                                                  | Comply            |
| 6.6 | The Fund and the Organizations should implement transparent principles and approaches in the field of risk management and internal control, the practice of training employees and officials about the risk management system, as well as the process of identifying, documenting and timely communicating the necessary information to executives.                                                                             | SK Ondeu LLP approved internal documents regulating the field of risk management, based on transparent principles and approaches, in accordance with the standard documents of the Sole Shareholder. To maintain and increase the risk culture, training is conducted to familiarize new employees and periodically familiarize all employees of SK Ondeu LLP (at least on an annual basis) with the current CRMS. As part of the process of improving the corporate governance system, the structural unit responsible for risk management conducts training and testing in the field of risk management for SK Ondeu LLP employees and risk coordinators of subsidiaries every six months (and more often, if necessary).                                                                                                                                                                                          | Comply            |
| 6.7 | The Board of Directors of the Fund and the Organizations should take appropriate measures to ensure that the current risk management and internal control system complies with the principles and approaches to its organization defined by the Board of Directors and functions effectively. Risk Reports should be submitted to the meetings of the Supervisory Board at least once a quarter and discussed properly in full. | SK Ondeu LLP developed the Methodology for CRMS Evaluation, as well as the Methodology for ICS Evaluation. The methodology of CRMS evaluation and establishes the main approaches to assessing the effectiveness of CRMS. This evaluation includes the analysis and assessment of factors affecting the effectiveness of the risk management system in terms of each of its five components: 1) organization of risk management processes; 2) risk identification; 3) risk assessment; 4) risk management; 5) monitoring. The results of the CRMS effectiveness assessment were reviewed by the SB of SK Ondeu LLP in 2023 on a quarterly basis.  The ICS assessment methodology includes analysis and assessment of factors affecting ICS effectiveness in terms of each of its five components: 1) Control environment; 2) Risk assessment; 3) Control procedures; 4) Information and its transfer; 5) Monitoring. | Comply            |
| 6.8 | The IAS should be established in the Fund and the Organizations for a systematic independent assessment of the reliability and effectiveness of the risk management and internal control system and corporate governance practices.                                                                                                                                                                                             | SK Ondeu LLP has established the Audit Commission for a systematic independent assessment of the reliability and effectiveness of the risk management and internal control system and corporate governance practices. This requirement is enshrined in the Charter, the Regulation on the Audit Commission of SK Ondeu LLP.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Comply            |

| No.  | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Compliance status |
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| 6.9  | Internal audit in the Fund and the Organizations should be carried out by creating a separate structural subdivision — the IAS (in organizations in the form of limited liability partnerships, the internal audit functions should be assigned to the audit commission/auditor, functionally accountable to the Supervisory Board; at the same time, the goals, functions and tasks of the audit commission/auditor, the procedure for its interaction with the bodies of the Organization should be established given the principles set out in this Code in relation to the Internal Audit Service). The goals, authorities and responsibilities of the IAS, qualification requirements (requirements for the professionalism of internal auditors) should be set forth in the internal document of the Company (the IAS Regulations)./ The IAS Regulations should be developed and approved given the requirements of the International Professional Standards of Internal Audit and the Fund's corporate standards of internal audit./ | The Regulations on the Audit Commission of SK Ondeu LLP have been approved, which establishes the objectives, powers and responsibilities of the Audit Commission, qualification requirements. The Regulations on the Audit Commission have been developed given the requirements of the International Professional Standards of Internal Audit and the Fund's corporate standards in the field of internal audit.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Comply            |
| 6.10 | To ensure the independence and objectivity of the internal audit, the IAS should be organizationally subordinate and functionally accountable to the Board of Directors. The Supervisory Board takes decisions on approving the plans and strategy of the IAS activities, the IAS budget, determines the quantitative composition, size and conditions of remuneration and bonuses for IAS employees.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | In accordance with the Regulations, the Audit Commission is functionally and organizationally accountable to the Supervisory Board of SK Ondeu LLP.  The organizational subordination and functional accountability of the Audit Commission to the Supervisory Board means:  1) approval by the Supervisory Board of the regulations and other policies in the field of internal audit that regulate the goals, objectives, functions and procedures of the Audit Commission;  2) approval by the Supervisory Board of the risk-oriented annual audit plan;  3) submitting the Supervisory Board with quarterly implementation reports of the annual audit plan and other information on the activities of the Audit Commission;  4) taking by the Supervisory Board of decisions on remuneration of the Chairman and members of the Audit Commission;  5) approval by the Supervisory Board of the budget of the Audit Commission (as part of the Partnership development plan);  6) consideration by the Supervisory Board of significant restrictions on the powers of the Audit Commission or other restrictions that may adversely affect the implementation of internal audit. | Comply            |
| 6.11 | The Head of the IAS in organizations should develop internal documents regulating the activities of the subdivision based on the Fund's corporate standards in the field                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Internal documents regulating the activities of the Audit Commission of SK Ondeu LLP are developed in accordance with the corporate standards of the Fund and approved by the Supervisory Board.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Comply            |

of internal audit and ensure their consideration and approval by the Audit

Committee and the Board of Directors.

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| No.  | Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Compliance status |
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| 6.12 | The IAS operates on the basis of a risk-based annual audit plan approved by the Board of Directors. The results of audit reports and key findings are submitted quarterly for consideration of the Supervisory Board.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | The annual audit plan of the Audit Commission includes priority audits in accordance with the goals of the Partnership and is developed taking into account the instructions of the Sole Shareholder and the Supervisory Board of SK Ondeu LLP, the priorities of the executive body of the Partnership, as well as business processes and activities that involve the most significant risks in accordance with the Risk Map and the Risk Register of the Partnership. The results of audit reports and key findings are submitted quarterly for consideration of the Supervisory Board. | Comply            |
| 6.13 | In carrying out its activities, the IAS should evaluate the performance of the internal control and risk management systems, assess corporate governance using generally accepted standards of activity in the field of internal audit and corporate standards and recommendations of the Fund in the field of corporate governance assessment, performance evaluation of the internal control and risk management system.                                                                                                                                                                                                                                                                              | The Audit Commission of SK Ondeu LLP, tn carrying out its activities, evaluates the performance of the internal control and risk management systems, assess corporate governance using generally accepted standards of activity in the field of internal audit and corporate standards and recommendations of the Fund in the field of corporate governance assessment, performance evaluation of the internal control and risk management system.                                                                                                                                        | Comply            |
| 6.14 | The Head of the IAS should develop and maintain a quality assurance and improvement program covering all types of internal audit activities, and providing for mandatory internal and external evaluation of the IAS activities.                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | The program for ensuring and improving the quality of the Audit Commission of SK Ondeu LLP was approved by the decision of the Supervisory Board of SK Ondeu LLP. This program covers all types of internal audit activities, and provides for mandatory internal and external evaluation of the activities of the Audit Commission.                                                                                                                                                                                                                                                      | Comply            |
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 7. Transparency                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                   |
| 7.1  | The Fund and the Organizations promptly and reliably disclose information about all important aspects of their activities, including financial condition, results of operations, ownership and management structure to comply with the interests of stakeholders.                                                                                                                                                                                                                                                                                                                                                                                                                                       | Disclosure of information about SK Ondeu LLP is carried out in accordance with the legislation of the Republic of Kazakhstan, internal documents of SK Ondeu LLP.                                                                                                                                                                                                                                                                                                                                                                                                                         | Comply            |
| 7.2  | The Fund and the Organizations promptly disclose information provided for by the legislation of the Republic of Kazakhstan and internal documents. The Fund and the Organisations should approve internal documents defining the principles and approaches to information disclosure and protection, and information to be disclosed to the Stakeholders./ The Fund and the Organisations determine the procedure on classifying information into access categories, the rules for its storage and use, and the list of persons who may be granted access to commercially sensitive or officially secret information. The Fund and the Organisations should take measures to protect this information./ | Disclosure of information about SK Ondeu LLP is carried out in accordance with the legislation of the Republic of Kazakhstan, internal documents of SK Ondeu LLP.                                                                                                                                                                                                                                                                                                                                                                                                                         | Comply            |

| Corporate governance principles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Criteria for assessing compliance with the corporate governance principle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Compliance status                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
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| The Fund, the Company and the Organizations whose shares or bonds are traded on a stock exchange should promptly publish on their corporate websites audited annual financial statements prepared in accordance with International Financial Reporting Standards (hereinafter - IFRS), as well as financial statements prepared in accordance with IFRS for Q1, six months and first nine months of the reporting period. The Fund, the Company and the Organisations whose shares or bonds are traded on a stock exchange are recommended to disclose additional information about their financial condition in addition to the basic forms of financial statements./ | In accordance with the established terms of the Corporate Governance Code, SK Ondeu LLP publishes its consolidated financial statements on a quarterly basis on the Internet resource within 60 days from the end of the reporting period. The annual audited financial statements must be published within 120 days of the end of the reporting period. In addition, the financial statements are posted on the Internet resource after receiving an extract of the decision on the approval of the annual financial statements by the Sole Shareholder.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Comply                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| The Fund and the Organizations should conduct an annual audit of financial statements by engaging an independent and qualified auditor who, as a third party, provides an objective opinion to Stakeholders about the reliability of the financial statements and their compliance with the requirements of IFRS. The requirement to have annual financial statements audited only applies if it is set forth in legislation of the Republic of Kazakhstan and / or in internal documents./                                                                                                                                                                            | SK Ondeu LLP conducts an annual audit of the consolidated financial statements by engaging an independent and qualified auditor (the service period is 3 years).  The external auditor is selected based on the open tender in accordance with the Rules for selection of the audit organization for Samruk-Kazyna JSC and organizations, more than fifty percent of voting shares (interests) of which are directly or indirectly owned by Samruk-Kazyna JSC on the right of property or trust management.  The Chairman of the Supervisory Board is a member of the competition commission.  Information about the external auditor is disclosed on the website, as well as in the Annual Report.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Comply                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| The Fund, the Companies and the Organizations whose shares are traded on the stock exchange should prepare an annual report in accordance with the provisions of this Code and the best practices of information disclosure. Annual Reports shall be approved by the respective Boards of Directors./                                                                                                                                                                                                                                                                                                                                                                  | SK Ondeu LLP prepares an annual report on an annual basis, with an integrated report in the field of sustainable development for a wide range of stakeholders.  In accordance with the Charter of SK Ondeu LLP, the Annual Report is approved by the decision of the Supervisory Board. The Annual Report for 2022 was approved by the decision of the SB of July 05, 2023 (Minutes No. 12/23) and published on the website of SK Ondeu LLP.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Comply                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| The Internet resource should be well structured, easy to navigate and contain information necessary for Stakeholders to understand the activities of the Fund and the Organizations.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <ol> <li>The corporate website of SK Ondeu LLP contains a significant part of information provided for by best practices. Key information is published in Kazakh, Russian and English.</li> <li>Updating of the Internet resource is carried out as necessary, on a regular basis.</li> <li>All significant corporate events of SK Ondeu LLP are accompanied by the publication of press releases.</li> <li>Disclosure of information on the website of SK Ondeu LLP is carried out in accordance with the internal documents of SK Ondeu LLP.</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Comply                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | The Fund, the Company and the Organizations whose shares or bonds are traded on a stock exchange should promptly publish on their corporate websites audited annual financial statements prepared in accordance with International Financial Reporting Standards (hereinafter - IFRS), as well as financial statements prepared in accordance with IFRS for Q1, six months and first nine months of the reporting period. The Fund, the Company and the Organisations whose shares or bonds are traded on a stock exchange are recommended to disclose additional information about their financial condition in addition to the basic forms of financial statements./  The Fund and the Organizations should conduct an annual audit of financial statements by engaging an independent and qualified auditor who, as a third party, provides an objective opinion to Stakeholders about the reliability of the financial statements and their compliance with the requirements of IFRS. The requirement to have annual financial statements audited only applies if it is set forth in legislation of the Republic of Kazakhstan and / or in internal documents./  The Fund, the Companies and the Organizations whose shares are traded on the stock exchange should prepare an annual report in accordance with the provisions of this Code and the best practices of information disclosure. Annual Reports shall be approved by the respective Boards of Directors./ | In accordance with the established terms of the Corporate Governance Code, SK Ondeu LLP publishes is considered financial statements prepared in accordance with international Financial Code and the Corporate Standards (heroinefer First), as well as financial statements prepared in accordance with international Financial code on the statements prepared in accordance with First for CLL, six months and first nine months of the reporting period. The annual studied financial statements are posted on the International Financial statements are posted on the International Code on a stock exchange are recommended to disclose additional information about their financial condition in addition to the basic forms of financial statements by engaging an independent and qualified auditor who, as a first party, provides an objective opinion to Stateholders about the reliability of the financial statements by engaging an independent and qualified auditor who, as a first party, provides an objective opinion to Stateholders about the reliability of the financial statements and their complication with the requirement of Iffis. The recomment to have annual financial statements audited only applies if it is set forth in legislation of the Republic of Kazakhstan and / or in internal documents.)  The Fund and the Corganizations should conduct an annual audit of the decision on the approval of the annual financial statements by engaging an independent and qualified auditor who, as a first party provides an objective opinion to Stateholders about the reliability of the financial statements and the Corporate with the receivement of the state of the decision on the approval of the annual financial statements by engaging an independent and qualified auditor (the service period in addition, the financial statements are posted on the related to the statements and the Corporate with the receiver and the complication of the service and th |